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NEWS SUMMARY

GENERAL BUSINESS

Tougher police powers promised

The Government plans a Bill in the autumn to give the police new powers to stop and search people and to enter buildings where crime is suspected.

Speaking at the start of the debate on law and order, Home Secretary William Whitelaw received a cheer from Tory backbenchers.

But the Labour left warned him of sacrifice and order, particularly among the black community. Page 8

Three soldiers dead in Belfast

Three soldiers were shot dead in Belfast in the worst incident to hit the army for almost a year.

They were killed just after leaving a heavily protected police station. Nine civilians were injured in the ambush. Heavy development plans. Page 8

Met chief 'alarm'

Ken Livingstone spoke against the appointment of Sir Kenneth Newman as Metropolitan police commissioner, saying his approach was based on that adopted in Northern Ireland.

Guerrillas jailed

Seventeen Red Brigades guerrillas were sentenced to a total of more than 300 years' jail after being found guilty of kidnapping U.S. General James Dozier. Page 2

Strikers rehired

The Reagan Administration has rehired three air traffic controllers who went on strike in spite of previous statements that they would be barred.

Atlantic rescue

A seaman was last night missing in the North Atlantic after eight of what is believed to be an 11-man crew were rescued. They had abandoned an Icelandic cargo vessel.

French reform

The French Cabinet approved a draft law reducing the voluntary retirement age from 65 to 60. Back Page

Canada Bill

The Lords gave the Canada Bill its Third Reading after a protester interrupted proceedings with a plea on behalf of "the native peoples."

Links restored

Some international telecommunications restrictions will be eased in Poland from Monday, though private calls will still be barred. Debt negotiations. Page 2

Women cleared

A court in Bilbao acquitted 10 women charged with having abortions, saying they had been discriminated against because they could not obtain legal contraceptive help.

Welsh N-protest

Councillors in Gwent's policy committee have decided not to take part in Operation Hammer, a national nuclear war emergency exercise.

Shoe shuffle

At least seven London women shoe dealers have reported a company has started a conversation about an alleged "engine leak" and stole their high-heeled shoes.

Sea turtles' nesting place

An island on the East African coast, has disappeared through erosion.

Gold off by \$5.6 in NY; \$ rises

GOLD fell \$5 to \$327 in London. In New York the Comex March close was \$326.4 (8321). Page 30

DOLLAR rose in London to DM 2.3915 (DM 2.3811, FF 6.2275 (FF 6.215), SwFr 1.903 (SwFr 1.895) and ¥245 (¥243.25). Its trade-weighted index was 113.2 (114.8). Page 30

STERLING lost 93 points on the day to close in London at \$1.798. It fell to DM 4.303 (DM 4.315), FF 11.2 (FF 11.245) and SwFr 3.425 (SwFr 3.43), but rose to ¥441 (¥440.5). Its trade-weighted index was unchanged at 91.4. Page 30

EQUITIES: the FT 30-share index lost 2.7 to close at 359.9. Page 38

GILTS: the Government Securities Index closed 0.22 down at 68.91. Page 38

WALL STREET was 7.81 up at \$31.15 near the close. Page 36

TIN AGREEMENT will be joined by the REC. In London

INTEREST RATE increases would make economic growth this year less likely according to the Bank of England's Quarterly Review. Back Page and Page 10

EEC will soon pay the UK £812.2m, the largest single rebate ever paid, representing the major share of the £1,000m being paid to offset the costs of Britain's membership last year. Page 4

CHINA has signed a \$230m (£125m) preliminary agreement with Occidental Petroleum of the U.S. to develop large coal deposits west of Peking. Back Page

UK GOVERNMENT is to seek curbs on new air services between Britain and the U.S. and an extra seats for existing routes in Washington talks next week. Back Page

TILBURY DOCKS in London were stopped by a pay strike involving 1,800 in the general cargo handling area. Page 9

A. B. DICK, the U.S. office equipment maker, announced the resignation of its president and chief executive, Mr Geoffrey Cross. Back Page

THIMAS TILLING, the industrial manufacturer, has bought Alpha Metals, a U.S.-based specialist soldiers maker, and U.S. Supply Company, a Florida-based valve distributor, for a total of nearly £28m. Page 24

TRIGENTROL, the oil, gas and minerals exploration group, increased pre-tax profits to £45.1m (£41.0m) in 1981. Page 26

OCEAN TRANSPORT and Trading's pre-tax profits fell to £35.5m (£35.5m) last year. Page 27, Lex, Back Page

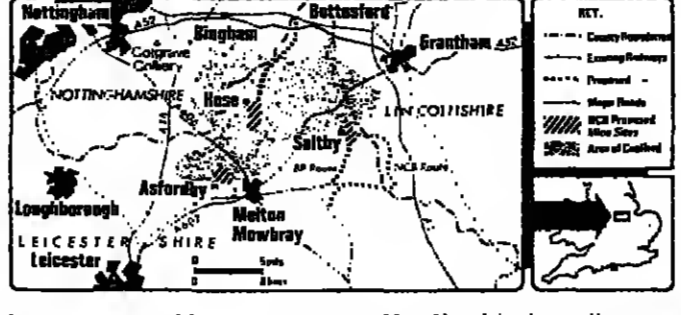
BSR reported taxable profits of £4.47m for the year in January 9, compared with losses of £17.66m. Page 22

Heseltine turns down Belvoir coal project but two pits are likely

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE National Coal Board has been refused Government permission for one of three controversial new pits it wants to sink in Leicestershire's attractive Vale of Belvoir—but it is likely to be given the go-ahead for the other two if it submits better plans to protect the environment.

The decision is a substantial setback to the NCB, making Belvoir coal more expensive in mine, but development of the coalfield should still go ahead, Mr Michael Heseltine, Environment Secretary, yesterday gave his long-awaited verdict on the NCB's planning application to mine 7.2m tonnes of coal a year from three new pits in northeast Leicestershire—the villages of Hoscote, Salby and Astford.



The outcome is a compromise between Mr Heseltine's initial opposition to all three mines—at least for the moment—and the Department of Energy's support for the NCB's plans on grounds of national fuel needs.

Mr Heseltine rejected any mine at Hoscote, the only one of the three pits inside the Vale proper—the grounds that a pit there would be "alien" and environmentally unacceptable.

He also opposed the NCB's plan to build a spoil tip at Salby and expressed "concern" about the one planned for the Astford mine. But the Minister said the NCB could submit a new planning application for these pits, taking account of the spoil tip problem.

Provided the major environmental objections can be overcome, I would not anticipate that the procedures for handing these would need to be unduly prolonged," he told the Commons.

"The North East Leicestershire coalfield is going to be developed. The issue now is how we deal with the complex problems of spoil disposal," he said.

The NCB last night expressed disappointment that Mr Heseltine had not accepted its applications in their present form. But it said it was urgently looking at the idea of fresh applications.

Mr Lawrence Daly, Secretary General of the National Union of Mineworkers, complained that the announcement would mean at least a year's delay in the project and would threaten miners' jobs in the Leicestershire area.

Mr Gerald Kaufman, the shadow Environment Secretary, attacked the Government for "having a large hole" through the NCB's plans. He said three years had passed since the Board's application had been first submitted. Mr Heseltine's statement was a "lamentable confession of vacillation and delay" which could cost 4,000 jobs.

Tension grows as Israel sacks West Bank mayors

BY OUR TEL AVIV CORRESPONDENT

ISRAELI tank drastic political action yesterday in response to the wave of Palestinian protests which have gripped the occupied West Bank for the past week.

Mr Bassam al-Shakha and Mr Karim Khalaf, the two most influential mayors on the West Bank, were summarily sacked by the Israeli authorities. Tension further increased as an Israeli soldier was killed in an Israeli attack on the Gaza Strip, raising the prospect of the conflict spreading.

Israel has consistently warned that any attacks on its troops or civilians will be interpreted as a violation of last summer's ceasefire in southern Lebanon. It has also accused Palestine Liberation Organisation of presenting a direct threat to Israel by building up its forces in southern Lebanon.

The sacking of Mr al-Shakha, mayor of Nablus, and Mr Khalaf, of Ramallah, was denounced as illegal by many Palestinians, and the parliamentary Opposition issued its strongest condemnation yet of the Government's headline measures.

The Labour Party warned the measures would lead to a further deterioration of the situation on the West Bank, and said Ministers appeared to be losing control and were making hasty decisions, which could jeopardise all chances of a future dialogue.

The Opposition failed narrowly earlier this week to press home a no-confidence vote in Mr Menachem Begin, the Prime Minister, for his handling of the West Bank issue.

The vote was tied and the Cabinet then rejected by 12 votes to six Mr Begin's proposal that the Government should resign. There will be another critical vote next Monday on the introduction of an interim budget.

Israeli units, reinforced by paratroopers and armoured personnel carriers, mounted a show of strength in Ramallah and Nablus after the two towns' mayors had been sacked, but no serious unrest was reported there.

But in the Gaza Strip, an Israeli sergeant-major was killed and three soldiers wounded by a hand grenade thrown at their vehicle. The sergeant was the first Israeli victim of the past week's violence.

Burman seeks workers' pay cut

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

A MIDLANDS company has urged many of its 750 workers to accept a £12 a week pay cut to help ensure its survival.

Burman and Sons, part of the Adcoast Group and a long-established Birmingham company supplying steering gears to the motor industry, has told employees they must accept a package of pay cuts, redundancies and productivity changes. The workforce has already been halved over the past two years.

Mr Rex Parkes, president of the West Midlands Engineering Employers' Association, said last night that Burman was not alone in its action. Such "painful decisions" were now not unusual in the region.

More than one in three companies had either not paid wage rises or deferred increases. "That in the face of inflation means a cut in wages," he said. The general level of pay deals was below 4 per cent, he said.

LUCAS INDUSTRIES, the motor components and aerospace equipment group, made pre-tax profits of more than £7m for the first half of the current financial year. Back Page

Unions at Burman have started talks with the management on its "survival plan." But Mr Frank Williams, a district official of the Amalgamated Union of Engineering Workers, said employees would at least demand a guarantee of continued employment for the next four to five years before they would discuss a pay cut.

Mr Frank Waller, chairman of Adcoast, stressed the need to become competitive. "Unless we can cut prices we won't win the contracts and they won't have the jobs," Burman workers were "the highest paid in Birmingham" and on average earned £3.50 an hour for a 40-hour week, he said.

Burman had made its position clear and pointed out the losses that were being incurred. Mr Waller thought the company's position was similar to that of many other component suppliers in the depth of recession. There was, he said, no sign of an improvement in orders or in the economy generally.

Shipping industry pleads for closed shop exemption

By John Lloyd, Labour Editor

A MAJOR employers' organisation has breached the hitherto solid wall of support shown by such bodies for the Employment Bill. It is pleading for exemption from the closed shop provisions of the Bill.

The General Council of British Shipping, which represents the major UK shipowners, had an amendment to the Bill tabled by Mr Marcus Fox, Tory MP for Shipley. This would exempt shipowners from organising ballots of seafarers on whether they wish their closed shop to continue. Under an agreement with the National Union of Seamen dating from 1921, all GCBSS members must operate a closed shop. Shipowners were given a measure of exemption from the closed shop provisions of the 1971 Industrial Relations Act.

The Government's first reply has been a duty one. Mr David Waddington, a junior Employment Minister, yesterday told the employment standing committee of the Commons, of which Mr Fox is a member that "we do not think a case for special treatment for the shipping industry has been made out."

However, Mr Waddington said he wished to hear further arguments, and that "the door is shut, but it is not double bolted." He said he would be prepared to discuss the matter with both the seamen's union and with Equity the actors union which has also been lobbying MPs for special treatment for the shipping industry.

Mr Fox later withdrew his amendment.

The GCBSS said yesterday that its case for exemption was based on a number of issues:

- The organisation of a ballot in a thousand ships, half of which rarely or never come to the UK was impractical.
- Obtaining an 80 per cent vote on, or an 85 per cent acceptance of, a closed shop was almost impossible. These are required under the Bill if dismissal of an employee is not to be deemed unfair, and thus attract high compensation. The NUS has warned that it will demand the sacking of anyone who is not a union member.
- The results of not achieving a "recognised" closed shop could be very expensive.
- The holding of a controversial ballot would cause tensions in the closed community on board ship.

While the GCBSS stressed that it agreed with the principle of the legislation, its defection could be seen by other employers—who are also alarmed by possible disruption and expense—as an encouragement to follow suit.

Inner city revival planned through U.S. style grants

BY ROBIN PAULEY

THE GOVERNMENT is to run a three-year pilot scheme of Urban Development Action Grants, with a budget of £70m to the first year, as the main part of a master plan to revitalise Britain's most derelict inner urban areas.

Civil servants are putting the final details to the new grants scheme, the brainchild of the Financial Institutions Group set up by Mr Michael Heseltine, Environment Secretary, after last year's riots in a number of Britain's inner city areas.

The 25 managers of the group on secondment for one year from the banks and institutions, have convinced him that this is the best way to channel public and private sector funds into specific urban projects.

It is closely modelled on a U.S. housing and urban development scheme which allocates public money only to projects which have already attracted a large percentage of committed private sector capital.

In the U.S. the minimum ratio of private to public sector money is 2.5 to 1 and the average 6 to 1. British civil servants, contrary to the institutions group view, are proposing that there should be no set ratio other than a general aim "always for the maximum."

Under the plan the grants, in the form of soft loans, capital grants or interest subsidies or guarantees will be available:

- for individual or combined commercial, industrial, hotel, shopping precinct or housing projects.
- for projects of a minimum total cost of £1m (although Mr Heseltine and some group members think smaller projects should qualify).
- limited in projects inside the existing six partnership (very deprived) and 15 programme (deprived) areas although the scheme could be extended to the 14 Other Designated Districts in the Government's designation of deprived inner city areas.
- to cover a maximum 75 per cent of the public sector injection into any scheme so local authorities must contribute at least a quarter of the public portion.

Although Mr Heseltine is anxious to announce the plan as soon as possible, it is not expected to be ready before the 1982-83 financial year.

The criteria for assessing whether a project qualifies for urban development action grants will include the number of jobs it will create, the contribution

to economic, social, environmental and racial problems, the amount of private sector money committed, the feasibility of completing the project quickly and the "general condition" of the site area.

It is hoped that response to grant requests would match the U.S. system in giving definite replies to bids within three months, asking for projects to be submitted on a six-monthly cycle.

Other components of the overall master plan for derelict inner cities still being worked on include:

- ICE (for Inner City Enterprise), a service company to look for large investments for inner cities.
- An Equity Mortgage Corporation to invest institutional money in building and housing projects.
- An indexed Housing Bond to channel institutional money into housing and building projects.
- Selective Employment Grants to subsidise jobs in inner cities.
- A "twinning" scheme to link large corporations with small inner-city areas such as Bristol or Tyneside.

The new urban grants will be in addition to existing Government money allocated for urban aid.

The Urban Development Corporation in London and Liverpool's docklands will be excluded from all the latest grants money, as they have special extra funds of their own.

A professional team to assess bids for the action grants will be drawn from the private sector and will be empowered to negotiate directly with the parties involved and with the financial institutions.

The present plan is for a team of four: an accountant, an estate agent or chartered surveyor, an investment analyst or entrepreneur and a commercial lawyer.

The team will either be full-time or on short-term full-time secondment and will be financially responsible to Mr Heseltine, although in practice this will be done in a middle-ranking civil servant.

Feature, Page 20

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

| RISERS | | FALLS | |
|-------------------|--------------|-------------------|----------|
| Texas 2pc 11 | 2006 097 + 1 | Evering 13pc 1987 | 1501 - 1 |
| Ash and Lax | 300 + 10 | A 1490 pd | 5501 - 1 |
| Rabauk Intl | 98 + 5 | Texas 12pc 1983 | 200 - 1 |
| Bermude | 73 + 13 | RFC | 325 - 10 |
| Blument Brothers | 28 - 3 | BSF | 76 - 5 |
| British Printing | 161 + 31 | | |
| Goodman Brothers | 17 + 3 | | |
| Hess and Hill | 154 + 8 | | |
| Inner City Inv | 56 + 11 | | |
| Laprowley (L M) | 31 + 6 | | |
| Lee Refrigeration | 247 + 27 | | |
| Carless Capel | 160 + 5 | | |
| NCC Energy | 83 + 10 | | |
| Ultramar | 100 + 12 | | |
| Barelays Bank | 430 - 5 | | |
| Berwick Timp | 29 - 4 | | |
| Eagle Star | 250 - 5 | | |
| Equity and Law | 412 - 16 | | |
| ICI | 320 - 4 | | |
| London Minchestr | 254 - 7 | | |
| Royal Elec | 378 - 7 | | |
| Saga Holidays | 136 - 3 | | |
| Tilling (T) | 147 - 3 | | |
| Turner and Newall | 61 - 3 | | |
| Unilever | 816 - 14 | | |
| IC Gas | 183 - 14 | | |
| Tricentral | 194 - 4 | | |
| Buffels | 113 - 1 | | |
| De Beers Dpt | 226 - 11 | | |
| Gannor | 780 - 75 | | |
| Joburg Cons | 524 - 1 | | |
| Klond Gold | 111 - 1 | | |
| Randfontein Res | 121 - 1 | | |
| Rustenburg Plat | 150 - 10 | | |
| Vaal Reefs | 123 - 1 | | |
| Western Deep | 112 - 11 | | |

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EUROPEAN NEWS

France tightens controls in bid to guard franc

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government yesterday tried to thwart speculative pressure on the franc by tightening the country's strict foreign exchange controls. The measures follow sharp rises in interest rates which have carried the Bank of France's day-to-day money market rate up by 4 points since the beginning of last week to 18 per cent, and strong statements by M Jacques Delors, the Finance Minister, ruling out realignment of the franc. Although the franc strengthened slightly against the D-Mark and the Dutch guilder yesterday, the market remained nervous. Dealers acknowledged the government's determination to resist change in parity but they still see no let up in the pressure on the currency. The vulnerability of the franc was reflected in the climb in Eurofranc rates which yesterday stood at 42.45 per cent for one-month money and 33.38 per cent for two-month money. The franc climbed slightly against the D-Mark, rising to Ffr 2.611 against Ffr 2.610 on Wednesday. It also strengthened against most other European currencies, but fell against the dollar to Ffr 6.244 compared with Ffr 6.229 on Wednesday. The present controls were introduced in May last year after the Presidential election and the government had hoped to relax them. They require that: exporters transfer into France their foreign exchange earnings within 15 days as opposed to the present limit of one month; all French investment abroad above Ffr 1m must be financed with tax credits, taxing short-term social welfare benefits, and giving allowances to wives who stay at home. Otherwise, the budget carried forward most of the provisions of the January budget, which brought down the previous administration. Apart from a proposal to tax short-term capital gains as income—60 per cent on a gain made inside a year and 50 per cent inside three years—the Finance Minister announced no unexpected taxes. But he said the net result of his budget would be to reduce the estimated current budget deficit in the January budget of 127.15m to 126.79m or 5.6 per cent of GNP. This was attacked as "completely artificial" by Mr John Bruton, opposition spokesman and former Finance Minister. Mr Bruton said the Government was simply bringing forward revenues from VAT

Increase of £92m in Irish spending

By Brendan Keenan in Dublin

THE IRISH budget of Mr Charles Haughey's Government introduced an extra £110m (£91.6m) in spending, most of it in construction. There will also be an extra £55m levy on banks, a 1 per cent levy on insurance companies' turnover, and VAT on imports at point of entry. The Government has kept its promise to exempt clothing and footwear from VAT and remove VAT from books. Mr Ray McSharry, Finance Minister, also dropped Dr Garrett Fitzgerald's schemes for replacing tax allowances with tax credits, taxing short-term social welfare benefits, and giving allowances to wives who stay at home. He said the budget carried forward most of the provisions of the January budget, which brought down the previous administration. Apart from a proposal to tax short-term capital gains as income—60 per cent on a gain made inside a year and 50 per cent inside three years—the Finance Minister announced no unexpected taxes. But he said the net result of his budget would be to reduce the estimated current budget deficit in the January budget of 127.15m to 126.79m or 5.6 per cent of GNP. This was attacked as "completely artificial" by Mr John Bruton, opposition spokesman and former Finance Minister. Mr Bruton said the Government was simply bringing forward revenues from VAT

Knives flash in West German union battle

BY KEVIN DONE AND STEWART FLEMING IN FRANKFURT

"THE COOL, clear one from the north is not only the advertising slogan for one of West Germany's best-known brands of schnapps. It also describes the man chosen by trades union leaders, after days of vicious political infighting, as their official candidate to succeed Herr Heinz Oskar Vetter as chairman of DGB the union federation. Herr Ernest Breit (57), head of the postal workers union, is being lashed an unenviable task. He has been drafted in at the last minute to take over the candidacy vacated dramatically on Wednesday by Herr Alois Pfeiffer, the DGB's chief economic policy-maker, who has been made the scapegoat for business scandals that have deeply shaken the union movement in recent weeks. Herr Pfeiffer has fallen victim to union power politics and has been forced to withdraw his candidacy for the DGB's top post as a result of the union bosses' search for at least an outward display of unity. The campaign to replace Herr Pfeiffer with a candidate untroubled by the scandal surrounding Neuc Helmut—the union movement's main holding company, where three board members including the chairman were unceremoniously fired last month—has been orchestrated by Herr Heinz Kluncker, the formidable head of the public service workers union, (OTV) the country's second largest union. Supported by other unions, such as the print workers and the railwaymen, OTV was able to ensure at a crisis meeting in Frankfurt this week that a substantial minority of votes would probably be cast against Herr Pfeiffer at the trade union congress due in May. Herr Leonhard Mahlein, head of the print and paper workers union, expressed the opposition to Herr Pfeiffer bluntly: "He would do himself and the union movement no good service if he were voted in with just a couple of votes majority in the executive (of the DGB)". Herr Pfeiffer has done nothing illegal or unusual. In common with several other leading trade unionists, such as Heinz Oskar Vetter, Herr Eugen Loderer, head of IG Metall, the most powerful union leader in the country, and Dr Walter Hessebach, chairman of the union movement's main holding company, he has made perfectly

West German iron and steel employers reached agreement with the IG Metall trade union early yesterday on a 4.2 per cent pay rise for the industry's 200,000 workers in North Rhine-Westphalia and Bremen, Reuter reports from Krefeld. The agreement is backdated to February 1 and will run for 14 months, with a further pay rise of about 4.2 per cent foreseen for the last two months of the period. The rise, in line with a 4.2 per cent pay rise already won by some 2.7m workers in the engineering industry, is also expected to apply to the 65,000 iron and steel workers employed elsewhere in the country, union officials said.

legal tax-sheltered investments in Neuc Helmut housing developments in West Berlin. Even the sum he has invested in this way, DM 100,000 (about £23,000) is small compared with the DM 600,000 (£140,000) invested by Dr Hessebach. His misfortune is that these investments first came to light in the wake of the sacking of the Neuc Helmut executives, who themselves have been involved in questionable property transactions between Neuc Helmut and companies in which they held secret interests. The supporters of Herr Pfeiffer, who include Herr Loderer and Herr Vetter, found themselves unable to find a convincing majority for his candidacy, and felt themselves

tasta left by Herr Pfeiffer's withdrawal. Herr Breit, who has spent his entire working life with the Post Office, has much more the image of a civil servant and clearly does not come from the blue collar section which forms the basis of the 7.9m-strong union movement. In this respect he would appear to fit more naturally into the Kluncker camp. The son of a skilled machine tool maker from Schleswig-Holstein, he became chairman of the 450,000-member postal workers union in 1971. With little more than an elementary education he rose to become a senior postal inspector and chairman of the Post Office's central workers' council, a job he held before taking over as head of the union. A man from the centre of the union movement, a careful speaker with a sober, dry personality, Herr Breit achieved national prominence when he led a national strike by postal workers shortly before Christmas 1980 in support of improved shift working conditions. He has also championed the issue of the 35-hour week since the early 1970s, though with little success.

forced to take on the nomination of Herr Breit to paper over the growing cracks appearing in the labour movement. The fact that Herr Breit himself is a member of the Neuc Helmut supervisory board—as are Herr Vetter and Herr Loderer—appears to have been conveniently overlooked, even though the failure of the supervisory board to do its job properly is at least as open to criticism as taking advantage of tax privileges. The head of the DGB is an influential spokesman for organised labour although on many issues he has less direct impact than the leaders of the biggest individual unions. It remains to be seen whether Herr Breit has the power of personality to remove the sour

Schmidt will try to rescue Franco-German tank plan

BY JONATHAN CARR IN BONN

A DRIVE to save the Franco-German tank project has been launched by Chancellor Helmut Schmidt following an appeal from President Francois Mitterrand. Officials here said Mitterrand had written underlying the exceptional political importance France attached to the plan. As a result Herr Schmidt was making another attempt to overcome Parliament's strong reservations. The project for a tank to replace the West German Leopard and French AMX-30 in the 1990s was conceived by Herr Schmidt and ex-President Valery Giscard d'Estaing shortly after the Soviet invasion of Afghanistan. But opposition in West Germany has mounted both because of soaring cost estimates and because of differing technical requirements. The French had been pressing for a firm decision by the

end of this month on whether the plan could go ahead. The officials said this deadline might not be met, but were cautiously hopeful that the go-ahead could be given soon afterwards. The Chancellor's immediate object is said to be to gain enough support at least to permit a three-year "definition phase" during which prototypes would be built. It is clear, however, that the plan is being seen here against the broader background of bilateral political and economic relations—not least the huge French trade deficit with West Germany of nearly DM 12bn (£2.8bn) last year. Behind this West German argument lies the fear that the threat of French trade protectionism may grow, not only undermining Franco-German relations but creating still greater difficulties in the European Community.

Austria's jobs record at risk, says OECD

By David White in Paris

AUSTRIA'S record of high employment and its coveted "social consensus" industry has become more productive, efficient and competitive, the Organisation for Economic Co-operation and Development warns in a report published yesterday. In its annual review of the Austrian economy, the 24-nation organisation says it is "essential" for the country to make up its loss of competitiveness with West Germany, which supplies more than 40 per cent of Austria's imports and takes more than 30 per cent of its exports. At the same time, the OECD warns that the consensus with labour, which has helped the country to achieve one of the area's lowest inflation rates, may be made difficult by increasing unemployment. The resumption of economic growth—with gross domestic product expected by the OECD to rise by 1.8 per cent this year after stagnating in 1981—will not be enough to prevent unemployment from climbing into the first half of 1982, the organisation says. The jobs rate after rising to 2.4 per cent of the workforce last year, is seen reaching 3 per cent by early next year. Inflation, after rising last year, is expected to fall over the next 18 months, with this year's rate forecast at 6 per cent compared with 6.7 per cent last year. The OECD's forecasts show the trade deficit, which narrowed slightly to Sch 75bn (£2.5bn) last year, rising to Sch 77bn as the economic recovery attracts more imports.

Reports of compromise on EEC budget refuted by Mitterrand

BY OUR PARIS CORRESPONDENT

FRANCE YESTERDAY made clear its continued readiness for tough bargaining over the reduction of Britain's net contribution to the European Community budget. President Francois Mitterrand was quoted by the official government spokesman as telling the cabinet that France did not subscribe to the proposals put forward by Mr Leo Tindemans, the Belgian Foreign Minister and president of the EEC Council, and M Gaston Thorn, the European Commission president, at Tuesday's EEC Foreign Ministers meeting. The proposals were an attempt to strike a compromise over the dispute which principally has involved clashes between Britain and France. The French view is that the outline settlement is no more than a working paper to be taken up again on November 8. This negotiating session would follow the meeting of agricultural ministers who are to attempt next week to reach agreement on increases in farm prices. The two inter-linked issues gave France and Britain a bargaining hold over each other. France's opinion of the Tindemans Thorn proposal is no different from that of other EEC

members, but some reports in the French Press have suggested that the Government has already accepted a compromise. President Mitterrand's statement yesterday was intended to refute this. John Wyles adds from Brussels: Greece's membership of the EEC is either making its economic problems worse or the solutions to them more difficult, according to the document submitted by Athens this week in support of demands for special treatment by its Community partners. This point is expected to be emphasised by Mr Andreas Papandreu, the Greek Socialist Prime Minister, at the EEC summit here on Monday and Tuesday. As the document makes clear, the Greeks believe that the present Community is a comfortable club for northern European countries which has hardly begun to adapt its policies and structures to the needs of very much poorer, agriculturally-dominated Mediterranean member states. This is not a point other member governments will want to concede fully, not least because it could bring an avalanche of demands for equally special treatment from Spain and Portugal if they manage to join the Community in about three years' time. However, the summit is expected to call on the European Commission for a report and recommendations on the Greek document. The initial reaction of Commission officials, meanwhile, is that Greek ambitions are rather more modest than might have been expected and that Mr Papandreu does not seem to be trying to engineer withdrawal from the EEC. As far as its general needs are concerned, the Papandreu Government says that its five-year development plan coming into force next January will need: a new EEC fund for Mediterranean regions together with increased loans and grants from existing Community instruments; "a sufficiently long period" of exemptions from competition rules to permit development incentives, "provisional and regulated protections" of newly-created industries, export aids and exemption from EEC production limitations; Community finance to provide income aids for Greek farmers since proposed 9 per cent increases in EEC farm prices "will be useless" because of the more than 20 per cent rate of inflation in Greece.

Left's hand weakened by Dutch poll results

By Charles Batchelor in Amsterdam

THE swing away from left-wing parties in the Dutch provincial elections on Wednesday will strengthen the hand of the Christian Democrats in the country's three-party coalition. They share power with Labour and Democrats 66, both of which left-wing parties saw their support fall. Although such elections only affect the composition of the Upper House of Parliament, they are nevertheless an important indicator of voters' feelings. Most significantly, they show that if the result were translated into Lower House seats, the Christian Democrats and the Liberals could again form a centre-right Government with a majority of 11 seats. Less than a year after the general election, which brought the two left-wing parties back into government, Labour saw its support drop from 22 per cent to 23 per cent and Democrats 66 from 11 per cent to 8 per cent. The Christian Democrats increased their share from 31 per cent to 33 per cent while the Liberals, the main opposition, made sweeping gains, increasing their vote from 17 per cent to just over 22 per cent. The Liberal Party's success puts it marginally ahead of Labour in terms of popular support for the first time and will inevitably increase strains within the cabinet. Mr Dries van Agt, the Prime Minister and Christian Democratic Party leader, warned before the elections that the four-month-old, centre-left Government must end its internal wrangling or make way for an administration of "national unity". Mr van Agt has made no secret of his preference to resume the coalition with the Liberals which was in power in 1977-81. Both his personal style and his party's policies are more closely attuned to the Liberals than to the left-wing parties. The present Government, formed in November after five and a half months of bitter wrangling has a comfortable 109 seats in the 150-seat lower house. Differences of opinion between the three parties have delayed effective decision-making on the Netherlands pressing economic problems. What restrains Mr van Agt from provoking a crisis and calling a general election is the electorate's weariness with the political process. Local elections are due in two months time. The Christian Democrats and the Liberals could probably agree speedily on a government programme, but, on past performance, forming a cabinet could involve months of discussion. Anything other than a clear-cut victory for the two parties could lead to another lengthy stalemate. The crushing defeat of the Left, headed by Mr Joop den Uyl, the Labour Party leader, and a severe blow to Labour and to all progressive forces in the Netherlands, reflects the party's problems governing during a period of readjustment. Mr Den Uyl, as Social Affairs Minister, has been responsible for most of the unpopular measures which the Government has considered. A plan to reduce sickness benefits has been opposed by the unions and watered down. A much heralded job creation scheme, announced by Mr Den Uyl soon after he took office, will only make a small contribution to employment and has been received with scepticism.

Poland stresses desire for negotiated debt accord

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND HAS stressed again that it wants a negotiated agreement with the West on rescheduling its foreign debt. The statement came in an important foreign policy speech in Parliament yesterday by Mr Jozef Cyrtek, the Foreign Minister, against a background of growing fears about the effect on the economy of the lack of Western import credits. U.S. and Nato policy, he said, was aimed at "changing the balance of power" and he repeated that the Government would not bow to Western pressure to lift martial law and resume talks with the solidarity union. On debt rescheduling, Mr Cyrtek said Poland wanted an agreement which took into account "the interests of the country and its creditors." He said that "this problem can be resolved if economic co-operation is restored." It seems that the government has still not faced fully the effect that Western sanctions will have on the economy. On paper at least, managers are being told to redouble efforts to switch their trade with the West to Comecon countries. The top government economic committee yesterday issued a directive to this effect in its plan for the second quarter of this year which assumes a mere 4 per cent drop in industrial production against the same period last year. However, the Government is being told by its experts at the Foreign Trade Minister's research institute that the scope for substituting imports from the West by goods from the East is "very limited indeed." national income, they say, could drop by more than 20 per cent this year if new credits are not forthcoming. Mr Zbigniew Bujak, the head of Solidarity in Warsaw who has been in hiding since martial law was imposed, has warned the authorities that they may need the union once social tension rises as a result of the possible 25 per cent cut in living standards this year. He avoids, however, any mention of an overt political role for the union and says that, at the national level, it will concentrate on "environmental issues, social policy, housing, education and culture."



Mr Haughey: Budget puts levy on banks

and corporation tax due next year and their proposals would mean a worse current deficit in 1982. Mr McSharry said that the overall borrowing requirement would rise slightly from the January target to almost IEL7bn, just under 14 per cent of GNP. Despite the extra spending in the budget, the Minister said he was determined that the estimate for total government spending of IES.95bn would not be exceeded. Mr Bruton warned that bringing forward tax payments would increase the demand for working capital from businesses and add to the pressure on interest rates, which last week rose by 2 per cent, bringing the prime rate to 19 per cent. Mr McSharry indicated a sharp reversal of Dr Fitzgerald's policy of repealing direct taxes with indirect. The increase in excise duty on petrol of 8p per gallon was less than that proposed in January, and with the VAT increases, will mean an extra 11p a gallon at the pump.

Portuguese uproar

The Portuguese Communist party has withdrawn a censure motion against the Government after uproar in the 250-member assembly, writes Diana Smith in Lisbon. Sr Francisco Balsemão, the Prime Minister, declined to appear, sending Sr Goncalo Ribeiro, the Deputy Premier, to replace him.

Doubts surround Belgian protest

BY GILES MERRITT IN BRUSSELS

THE BELGIAN Government this morning faces the prospect of 48-hours of mass protest against its economic austerity measures by the country's two largest unions which could either seriously weaken its political grip or confirm its credibility as a widely-supported "crisis manager". Growing doubts inside Belgium as to the outcome of the two days of strike action and mass demonstration scheduled by the Socialist FGVB and Christian CSC unions have been sharpened by yesterday's cancellation of a general rail strike and the decision to have helped calm the crisis by the Cockerill-Sambre steelworkers in Charleroi to end in "indefinite" strike that began a month ago. Those indications of a return to moderation by the unions suggest at first sight that Mr Wilfried Martens' coalition Government will not be threatened seriously by the general strike called today by the FGVB or the mass march on Brussels of 100,000 people being organised by the CSC for tomorrow. It seems certain that the Government's appointment of veteran industrialist Mr Michel Vandendriest to head Cockerill-Sambre, and moves that lay heavy political emphasis on job creation have helped calm the crisis. But it remains unclear

whether the atmosphere of mounting social unrest has been effectively eased. For there are also signs that the Charleroi steelworkers' return to work, and the railwaymen's decision to shelve yesterday's planned strike in favour of a government compromise plan regarding closures, may be clouding a growing ambiguity. This week has already seen a 10,000-strong demonstration by unionists and the unemployed in the southern city of Mous. And with the Liege steelworkers still on strike, Belgian observers are reporting "day by day worsening of the social fever" in key areas of French-speaking Wallonia.

Dozier's kidnappers jailed

BY RUPERT CORNWELL IN ROME

A VERONA court yesterday handed down severe sentences for the 17 Red Brigades terrorists who kidnapped U.S. General James Dozier. Sig Antonio Savasta, the group's leader and best-known "repentant" terrorist, received 18 years' jail, compared with the 14 years sought by the prosecu-

Robert Graham in Madrid reports on growing fears of a political verdict

Coup trial confirms split in Spanish society

FROM A constitutional point of view, the worst development that could be envisaged for the trial of those involved in last year's abortive coup in Spain is now being acted out in Madrid. After 23 court sessions, little light has been shed on events which led up to the seizure of the Cortes and the placing of the Valencia military region under martial law on February 23 last year. Instead, the conflicting and garbled testimony of the accused has merely created doubt. The King's name has been brought in almost every day, with the Crown being accused—without any firm evidence—of either knowing or endorsing a change in the constitutional order. The behaviour of the accused and reports from the military as a whole indicate that the trial is helping to sustain the divide between the armed forces and civilian society. Finally, Basque terrorism has returned this week with a brutal triple killing—an action deliberately designed to antagonise the army. All this makes it less likely that the military judges will hand out stiff sentences. The trial, which began over a month ago, on February 19, has been proceeding about as quickly as it can with two sessions in the morning and

the head of the Guardia Civil. Both the prosecution and the general in charge of the Tribunal have been soft with the accused. Often much hearsay evidence has been permitted. This was the way the King's name was brought in, without challenge. There have been only limited efforts to clean up the contradictions either in individual evidence or of conflicting versions of events. General Alfonso Armada, for whom the court is seeking conviction of 30 years' rebellion, has contradicted the evidence of 10 different people, denying he had any part in the coup. He has produced alibis of meetings with family and friends to show he did not attend a crucial meeting of the plotters with Colonel Antonin Tejero, of the Guardia Civil, who seized Parliament. None of these alibis have been probed in court. The Court was rather more

aggressive this week in its treatment of Major Jose Luis Cortina, a senior member of Military Intelligence, a former military classmate of the King and the alleged link man between General Armada and Colonel Tejero. He has denied meeting Colonel Tejero or any knowledge of the coup, even though one of his intelligence subordinates went to help seize the Court appeared to accept this and the statement that nothing more could be revealed because of state secrecy. State secrecy is being used to sidestep the accused because no access are being held in camera. Yet there is a limit to what can be said about the activity of the intelligence services in open court. For example, the most intriguing comment on Colonel Cortina's role was put by Colonel Tejero's lawyer. He suggested that Colonel Cortina was a double agent, acting for the plotters and for the Government, and was standing trial as he had been "burned." How much the intelligence services knew of what was going on has not come out, but Colonel Tejero has been under surveillance since he was found guilty of trying to seize the Cabinet in a plot of November 1978—a plot which Colonel Cortina helped break. Last week the Government and the major political parties sounded a note of alarm about the way the trial was proceeding, especially over the gentle treatment of the accused and the unjustified implication of the King's name. Coming at this late stage, however, such concern risks looking like impotence or interference and will do little to curb the groundswell of opinion which the armed forces that light sentences would be appreciated.

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IMF may delay Zambian loan tranche

BY MICHAEL HOLMAN IN LUSAKA

THE three-year International Monetary Fund (IMF) SDR 800m (£480m) programme for Zambia, the third largest in Africa, is in difficulties, according to local bankers and economists, which are likely to delay the third tranche due in May.

Zambia is experiencing acute foreign exchange problems which make the programme critical to the economy.

Under the agreement, signed last May, Zambia has drawn two tranches of SDR 120m and SDR 180m. The latter tranche was held up, however, by the Government's failure to keep within domestic credit ceilings and to bring down arrears in external payments to agreed targets.

But late last year, the IMF Board granted a waiver and the drawing took place in December. But the same problems, say economists, have resurfaced.

Speaking on the January budget, Mr Kebby Musokwizwe, the Minister of Finance, anticipated drawing a further tranche this May (SDR 300 m due in 1982).

But at the same time he warned: "Any breach of the ceilings governing the amount of credit extended to both the Government and private sectors by the banking system will lead to a cancellation of the facility."

A May tranche is now regarded as highly unlikely, and an IMF team is due in Lusaka shortly for their second visit this year.

Arrears in payments for imports stood at Kwachas 420m (£254m) at the end of last year, with delays in payments stretching back some two years. One local economist estimated that arrears have since climbed to more than Kwachas 450m.

Any delay in the IMF tranche will exacerbate an already difficult foreign exchange position. Copper and cobalt account for 95 per cent of export receipts. But world prices are low for both minerals, and receipts have been further squeezed by transport problems.

Some 100,000 tons of copper (1981 production totalled 364,000 tons) are held up between the mines and the Tanzanian port of Dar-es-Salaam because of problems, including inadequate locomotive capacity on the Tanzania-Zambia Railway.

Vietnamese Old Guard consider transfer of power

BY ALAIN CASS, ASIA EDITOR

THE MOST durable gerontocracy in the Communist world—Vietnam's Politburo—may be making its final appearance in its present form this weekend.

Ideological cracks papered over, bargains already struck, the carefully stage-managed fifth congress of the Vietnamese Communist Party finally gets under way after months of debate about the country's future.

The Politburo's top 12, together for more than 30 years and with an average age of well over 70, may choose this serpiece occasion to make key changes.

Three decades of "war, economic sacrifice and hardship" have left ugly scars on this South-East Asian country. The leadership is now faced with an economy bumping along at rock bottom, sinking morale and widespread corruption.

The 17-day border war with China in 1978 damaged strategic economic targets which have yet to be fully repaired.

More than seven years after the fall of Saigon, repeated attempts have failed to integrate South Vietnam with the ideologically obedient North. The pervasive sense of crisis, clearly manifest in Vietnamese broadcasts and official pronouncements, is underscored by the effect of maintaining 200,000 troops in Kampuchea and fighting a relentless war of attrition.

Vietnam also appears increasingly uncomfortable with its growing dependence on the Soviet Union.

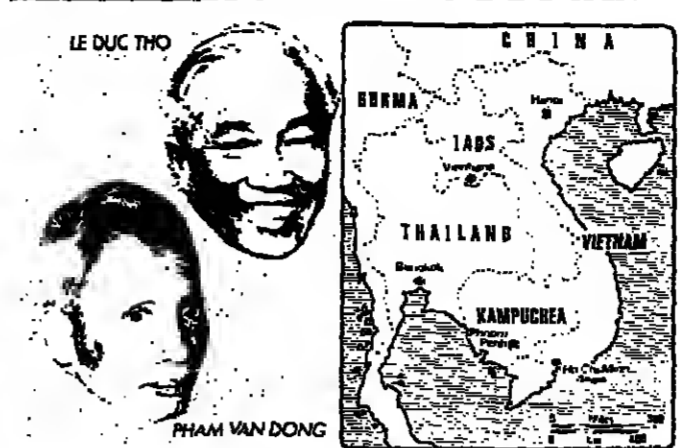
Moscow's \$6m a day to bankroll the war in Kampuchea is now vital to Vietnam's economic survival. The use of naval facilities at Cam Ranh Bay and Da Nang—where U.S. marines first landed in 1965—gives the Russians Indian Ocean and Pacific fleets unrivalled freedom, and they keep pressing for more.

The two most likely candidates to step aside—if not at the Congress itself then shortly after—are Pham Van Dong, the country's Prime Minister for 29 years, and Le Duan, 75-year-old Secretary-General of the Party. Both are said to be ailing and, like China's Deng Xiaoping, wish to withdraw "to the second line."

Le Duan, who has stamped Vietnam's strategy since unification with the South in 1976, has come under fire for the country's economic decline.

Preneur Dong, described by Dr Henry Kissinger, the former U.S. Secretary of State, as "wily, short, his piercing eyes watery for the expected trickery," is reported to have wanted to step aside last year.

Le Duan may be given the revived post of Party Chairman, a position left vacant since Ho Chi Minh died in 1969. He may then be replaced in the top job by Le Duc Tho, veteran of the 1973 Paris peace talks, where he earned Dr Kissinger's grudging admiration as a



CHRONOLOGY

1945 Democratic Republic of Vietnam founded

1954 French defeated at Dien Bien Phu

1954 Geneva Agreement gives the DRVN, under Ho Chi Minh's leadership, territory north of the 17th parallel

1959 Rebellion breaks out in South Vietnam

1965 U.S. marines land at Da Nang

1973 Paris Peace Agreement

1976 Socialist Republic of Vietnam emerges, incorporating South Vietnam

1978 Vietnam invades Kampuchea and deposes Pol Pot

1979 China and Vietnam fight 17-day border war

Hai Phong's power plant.

In the past few weeks, Vietnamese banking officials have been in Japan negotiating the rescheduling of \$200m of loans and trade credits. A similar effort to reschedule the overdue repayment of SDR 21m is likely to be made.

The next five years are likely to be an uphill struggle. The aim of self-sufficiency in food remains unfulfilled. Food imports have jumped from 645,000 tons of paddy—equivalent in 1976 to 924,000 tons in 1980. Successive typhoons, drought, and pestilence have hit agriculture badly. In 1980, and early in 1981, food riots occurred in the North.

Last year saw a record crop of 15m tons, thanks to better weather and the effects of the contract system, but this still fell 2m tons short of the target.

Virtually every other sector in the previous plan also missed its target. Per capita gross national product, among the lowest in the world at \$150, actually fell in real terms in the five years between 1976 and 1980. The current account remains in chronic deficit.

But there is a faint glimmer of hope at the end of this long, dark tunnel thanks mainly to a more realistic set of economic policies and the abandonment of the "great leap forward" mentality.

Next week's congress is likely to prove crucial in determining the success or failure of these policies.

South Africa's borrowings 'will have to be curbed'

BY BERNARD SIMON IN CAPE TOWN

SENIOR South African Government officials warned that the country's foreign borrowings could have to be restrained because of the rapid increase in indebtedness over the past 15 months.

Dr Chris Stals, senior deputy governor of the South African Reserve Bank, disclosed that the Reserve Bank's foreign borrowing had soared from nil at the beginning of 1981 to R3.5bn (£1.9bn) in the first quarter of 1982. Offshore loans raised by the private sector totalled another R1bn (£540m).

Speaking at a seminar on the South African budget, Dr Stals said South Africa's capacity for further borrowing from international banks was limited.

"They are looking to their exposure on South Africa," he said, "noting that margins on foreign loans had already begun to rise."

The loans have been needed to finance a record current account deficit on the balance of payments.

Dr Joep de Loor, Director-General of Finance, told the seminar that the IMF "very definitely influenced the budget in strengthening the way of thinking and the approach which we had."

Red Cross told to quit Uganda

THE UGANDA Government yesterday asked the resident International Red Cross mission which has been in Uganda since the overthrow of Idi Amin in 1971, to leave the country.

Michael Holman reports from Lusaka.

A government official said the Red Cross role was now unnecessary. An IRC official said that they would be leaving Uganda against their will.

Former leaders held in Bangladesh

By Sayed Kamaluddin in Dacca

MARTIAL Law authorities in Bangladesh began arresting former cabinet ministers yesterday, following the military coup early on Wednesday morning.

The new leadership, which has justified its takeover by charging the Government of former President Abdus Sattar with corruption, also warned yesterday that former president and ministers could face the death penalty for some crimes under the new martial law regulations.

Former ministers including former Finance Minister Saifur Rahman, and the former State Minister for Commerce, Mr Tanvir Ahmed Siddiky and a number of politicians belonging to Mr Sattar's Bangladesh Nationalist Party (BNP) were arrested.

Japan cracks down on tax avoidance

BY RICHARD C. HANSON IN TOKYO

THE JAPANESE Finance Ministry has cracked down on who is considering an attempt to avoid taxes under the controversial new tax system it is preparing to implement in 1984.

Much to the chagrin of the securities industry here, and in the U.S. and Europe, the Ministry used its considerable informal powers to halt sales of so-called Zero Coupon Discount Eurobonds, whose popularity among Japanese investors had soared in recent months.

Zero Coupons, under rules which the Ministry is now changing, appeared to offer a tax haven for Japan, which in principle does not tax capital gains realised by individuals.

After a \$780m (£400m) rush into zero coupons in February alone, the Ministry drew up a plan to bring the bonds safely into line as far as taxes are concerned.

Those who promoted the bonds as a tax avoidance scheme have been duly rapped on the knuckles.

The zero coupon problem, however, is just the latest example of the storms which have brewed since the authorities first proposed a sweeping change in how Japan taxes its citizens.

Under the new law passed in 1980, Japan is to adopt a policy of taxing both interest and comprehensive income on a comprehensive basis, the way that income tax is treated in the U.S. and most of Europe.

Under the old law, which individuals with considerable interest income could have worth-

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| Heathrow-New York | 15.15 | 17.55 | 747 | Daily |
| Heathrow-Boston | 11.30 | 13.40 | 747 | Daily |
| Heathrow-Chicago | 12.30 | 15.10 | 747 | Daily ex. Mon, Wed. |
| Heathrow-Los Angeles | 11.00 | 14.05 | 747 | Daily ex. Mon, Tues. |

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AMERICAN NEWS

Democrats in talks on budget compromise

BY ANATOLE KALETSKY IN WASHINGTON

PRESIDENT RONALD REAGAN has instructed Mr James Baker, the White House Chief of Staff, to meet Congressional leaders from the Democratic Party to try to establish some common ground for a compromise on the 1983 budget.

VW to pay \$25m in import suit

By Richard Lambert in New York

VOLKSWAGEN of America has agreed to pay \$25m (£13m) to the U.S. Government to settle a lawsuit alleging violations of customs laws.

Hugh O'Shaughnessy, in San Salvador, previews Sunday's poll El Salvador expects the worst

WITH THE END of the formal campaign before Sunday's election of a 60-seat constituent assembly, the hard-pressed voters in El Salvador are being given a three-day breathing space.

The Salvadorean left-wing insurgents were yesterday making a determined effort to bring the war against the Government of President Jose Napoleon Duarte into the capital, writes our Latin America correspondent, in San Salvador.



President Jose Duarte: barrage of propaganda

Meanwhile, pessimism about the crippled economy, is becoming intense. The country's currency, the Colon, whose official parity is 2.5 to the U.S. dollar, is being widely traded here at four to the dollar.

Mexico fears flood of refugees

By William Chislett in Mexico City

MEXICO FEARS that the civil war in neighbouring Guatemala will become bloodier as a result of the end and that the increased violence will intensify the exodus of peasants into the Chiapas region.

Two thousand Guatemalan peasants a week are estimated to be fleeing over the border to Chiapas, a poor and vulnerable region where unemployment is high and Mexico's own peasantry live in miserable conditions.

Mexican unions threaten strikes

MEXICO'S trade unions will call strikes next week if the private sector still refuses to pay an extra wage increase.

Chile to close 'at least 4 financial institutions'

BY MARY HELEN SPOONER IN SANTIAGO

CHILEAN banking officials will close at least four of the eight banks and finance companies in which the Government intervened last November.

Reagan praises Italian support

By Our Washington Correspondent

PRESIDENT Ronald Reagan yesterday welcomed Sig Sandro Pertini, the President of Italy, to the White House, telling him that Italy is an "indispensable partner" in Nato.

Talks in U.S. likely to focus on Guatemala

BY OUR WASHINGTON CORRESPONDENT

THE COUP in Guatemala on Tuesday was expected to dominate discussions in Washington yesterday between President Ronald Reagan and the foreign ministers of Honduras, Costa Rica and El Salvador.

Sr Daniel Ortega the leader of the Nicaraguan Junta told the UN Security Council yesterday that the Sandinist government was ready to open direct and immediate talks with the U.S. to settle differences.

An interview with the Venezuelan President Luis Herrera Campins, published in Washington this week, has come as a serious blow to the State Department's official policy on El Salvador.

Venezuelan Government would re-evaluate its policy. He implied that he would back the call for negotiations and guerrillas that has been made by Mexico.

WORLD TRADE NEWS

Airbus Industrie close to \$420m Brazilian order

BY ANDREW WHITLEY IN SAO PAULO

AIRBUS INDUSTRIE is close to winning a major order from Brazil's second airline, VASP, worth an initial \$420m (£221m) against strong competition from Boeing of the U.S.

Yacayeta decision delayed again

A DECISION on the future of the Yacayeta hydro-electric project has been further delayed following the apparent failure of Government officials in Buenos Aires to formulate a revised judgment on the civil works contract.

Iran wants to buy more Indian goods

BY K. K. SHARMA IN NEW DELHI

IRAN has told India that it wants to increase purchases of capital and consumer goods immediately because of internal shortages.

India is anxious to increase exports to Iran and hopes to reach agreement on these items when an Iranian trade mission visits New Delhi next month.

The present regime has not paid over \$400m (£210m) long overdue for the project and is not accepting iron ore concentrates from it because the steel plants they were meant for are not ready.

Uruguay is to pay for the oil, about 10,000 barrels per day, by selling Iran \$60m worth of meat, wheat and rice.

Call to increase scrapping of ships

By Andrew Fisher, Shipping Correspondent

A RAPID increase in the scrapping of surplus merchant ships in the present crisis is being sought by an international grouping of ship-owners, shipbuilders, banks and oil companies.

Struggling

Transbrasil, which has been struggling financially, is considering replacing its entire fleet of 17 Boeing 727-200s with the fuel-efficient 737-200 and 737-300.

Competition

Competition to provide the best financing terms has been keen, despite the existence of an agreement between the U.S. and Western European governments designed to prevent suicidal under-cutting.

Subsidised

The European governments involved—France, Britain, Italy and West Germany—have a high proportion of subsidised credit, 65 per cent, but repayment terms are not as good as those offered by the U.S.

Tokyo-Bonn signing soon

By Richard C. Hanson in Tokyo WEST GERMANY and Japan are expected to sign an agreement shortly on a three-year ¥1bn (£22m) joint project to study magnetically levitated transportation system.

Hong Kong fights for garment sales rights

BY KEVIN RAFFERTY IN HONG KONG

HONG KONG, the world's biggest exporter of garments and clothing, is fighting hard for its rights to sell on world markets.

Which HK\$8.9bn were goods covered by the MFA. This means that almost a quarter of Hong Kong's exports are at stake in textile talks with the two big markets.

Only 0.5 per cent growth accounted last year for 55 per cent of Hong Kong's garment exports to the U.S.

Mr Lawrence Mills, Hong Kong's Trade Commissioner, declared the move "unparalleled and unprecedented."

Colony 'should import more goods from U.S.'

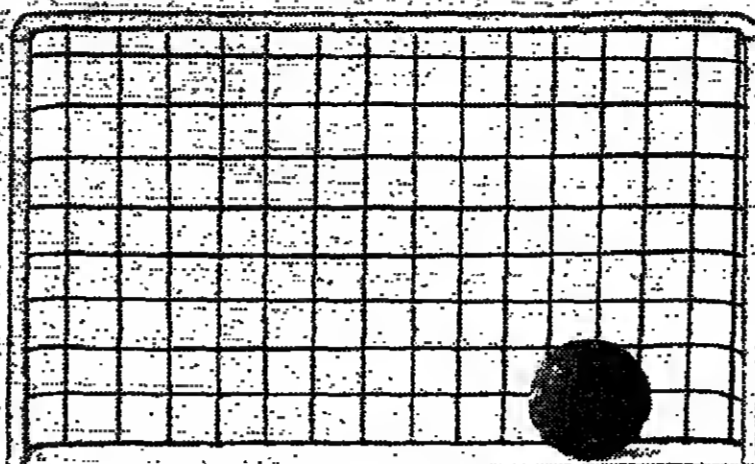
HONG KONG—to alleviate a rising trade deficit between the U.S. and Hong Kong, the British colony should begin importing more goods from the U.S., especially textiles.

Between Hong Kong and the U.S. stood \$3.5bn in Hong Kong's favour last year.

Mr Levin said that trade inclusion of negotiations on a more restrictive textile trade agreement between Hong Kong and the U.S.

He is sanguine about the outcome of the negotiations with Europe: "In the real world Goliath usually wins."

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- BARCLAYS LONDON:
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- EUSTON ROAD NW1
- FENCHURCH STREET EC3
- KNIGHTSBRIDGE SW1
- NORTHUMBERLAND AVE WC2
- OLD BROAD STREET EC2
- PALL MALL SW1
- UNION COURT EC2

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PEOPLE WHERE IT COUNTS.



UK NEWS

Villagers of Hose sleep easy for first time in years as mining is ruled out

THE 500 VILLAGERS of Hose, a small dairy-farming community at the heart of Leicestershire's attractive Vale of Belvoir, could sleep easy last night for the first time in five years.

Martin Dickson looks at the latest development in the NCB's plan to dig deep into the heart of Belvoir

"mar the contrast of the steep escarpment face with the sweep of the valley and would destroy one of the finest landscape features of Midland England."

The cabinet clash was in large measure a re-run of the arguments over Belvoir presented exhaustively at an 84-day public inquiry in late 1979 and early 1980.

Opponents of the NCB—who at the inquiry included Leicestershire County Council and the Alliance (an amalgam of local interest groups)—argued that mining would wreck intolerable environmental damage and that the need for coal had not been proved.

Mr Michael Mann, the inspector who headed the inquiry, backed the NCB—with major reservations. He recommended to Mr Heseltine that the board be given permission for all three pits on grounds of probable energy need, but said spoil tips should be forbidden at two of them—Hose and Salby.

Where does all this leave the NCB? It seems certain the board will submit a fresh planning application for Salby and Asfordby. It would probably win approval fairly quickly, provided it meets Mr Heseltine's tipping objections.

Rejection of the mine site at Hose means the board will have to find another way to the northern sector of the coalfield. It will probably opt to mine it by running tunnels out from the existing colliery at Cotgrave.

several miles to the north-west. This solution, however, would mean lower productivity, since miners would take longer getting in and from the coal.

Strathclyde suffers 12% rise in crime

Financial Times Reporter TWENTY-ONE attempts were made to murder policemen in Scotland's Strathclyde region last year, said Mr Patrick Hamill, the area's chief constable yesterday.

Oil refinery output 1m tonnes lower this winter than last

OUTPUT from Britain's oil refineries this winter was 1m tonnes lower than last winter, according to the latest edition of Energy Trends, the Department of Energy's official statistical bulletin.

But sales of petrol and of naphtha, used in the making of petrol and petrochemicals, rose. Petrol sales, encouraged perhaps by the long running price war at the pumps, increased by 9.2 per cent and naphtha sales were up by 1.5 per cent.

During the final three months of last year the UK's total fuel imports fell by 3.8 per cent with the same period in 1980 while exports increased by 17.3 per cent.

Britain to receive £813.2m from EEC

By David Tonge THE EEC Commission announced yesterday that it would shortly be paying Britain £813.2m, the largest single refund ever paid by the EEC.

Cork for talks on De Lorean in U.S.

SIR KENNETH CORK, the De Lorean receiver, is to fly to the U.S. on Monday for a further round of talks with potential investors in the Belfast sports car concern.

Three large insurance groups join IOB

By Eric Short THREE leading UK insurance groups—Commercial Union Assurance, Norwich Union Insurance and Prudential Assurance—have applied to join the Insurance Ombudsman Bureau (IOB).

Crude oil cost 'will keep falling'

A CONTINUOUS decline in the real price of crude oil over the next three years is being forecast by Dr Herman Franssen, chief economist of the International Energy Agency.

Training board assets being 'stripped'

THE GOVERNMENT was yesterday accused by the General and Municipal Workers Union of "asset-stripping" in the way in which it was winding up the statutory industrial training boards.

Food, Drink and Tobacco board: The Government intended to grab the board's assets to meet redundancy costs, he said.

Yorkshire and Humbersides: The Drax coal-fired power station, telecommunications projects and improvements in the Yorkshire grid system.

Orders: The home market remained flat throughout the year. The final quarter showed a decline of 7 per cent on the previous quarter, while the total new order intake was down by 12 per cent between September and December.

Engineering export surge tailed off by year-end

HOPEFUL THAT some large export contracts won by Britain's engineering industry last year might be the forerunner of an export-led recovery were looking weaker towards the end of the year.

Curbs urged on secrets

PEOPLE outside the Government service, no matter how eminent, are not suitable to see highly sensitive public records, a Government White Paper said yesterday.

What would British Israel trade be without you?

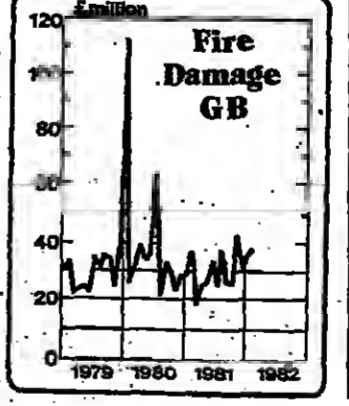


This is the second Silver Rose Award for outstanding contribution to the growth of British Israel trade. It is sponsored by Bank Hapoalim B.M. in association with the Israel Embassy and the British Israel Chamber of Commerce.

Cost of fire damage continues to rise

FIRE damage costs continue to rise in the UK, according to figures issued by the British Insurance Association. Damage in February climbed nearly £3m compared with the previous month, to £37.3m—slightly higher than in February last year.

These figures account only for the fire damage. They do not take into account other insured losses such as consequential or third party liability.



Consumer movement awaits the doctor's debut

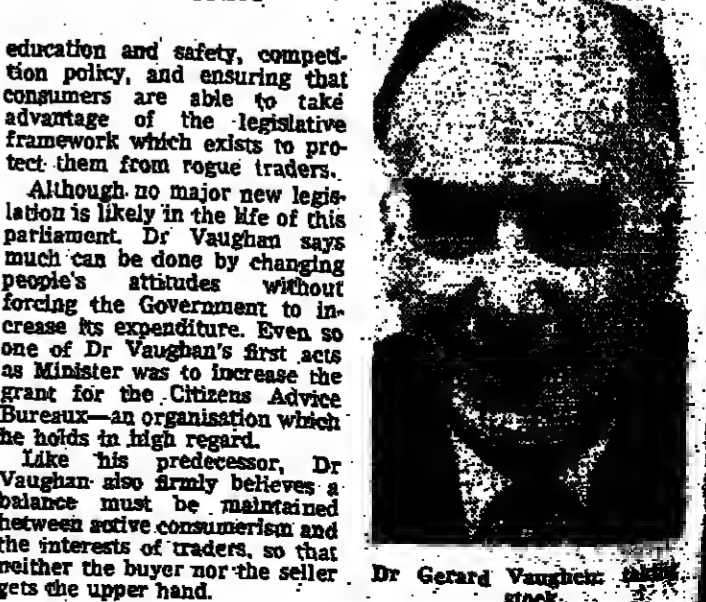
DR GERARD VAUGHAN, the new Minister for Consumer Affairs, will face the grass roots of the consumer movement for the first time this weekend at the annual National Consumer Congress in Guildford.

Consumer movement awaits the doctor's debut

DR GERARD VAUGHAN, the new Minister for Consumer Affairs, will face the grass roots of the consumer movement for the first time this weekend at the annual National Consumer Congress in Guildford.

he has qualifications for the job both as an ordinary consumer and as a councillor and MP of longstanding.

Education and safety, competition policy, and ensuring that consumers are able to take advantage of the legislative framework which exists to protect them from rogue traders.



BL in £20m gearing up of van production

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL's van manufacturing business Freight Rover, which came close to being killed off last year, is being nursed back to health with the help of a £20m investment programme.

The company has been given its own management team, headed by Mr Tony Gilroy as managing director. He was previously director of manufacturing at Austin Rover when the Metro was being rushed into production.

The investment programme involves a replacement code-named K2 for the eight-year-old Sherpa van range, and another, heavier, van code-named the MT 210.

The Sherpa replacement was due to be launched in November. But this has been brought forward to June to take advantage of the August period when registrations of cars and light commercials are given a boost by the new registration suffix—this year '82'.

The MT 210, designed to work at 3.5 tons gross weight and to take on part of the best-selling Ford Transit range, will be launched in mid-1983.

When Mr Gilroy moved to Freight Rover a year ago his first job was to examine whether the business should be closed down or whether it had a future.

BL was spending heavily on getting a new range of cars and trucks on the road as quickly as possible and the van operations were in danger of being squeezed out.

Ironically, Freight Rover had its best production year in 1980, but this coincided with a steep drop in demand coupled with a sharp increase in competition.

At the end of 1980 the company had 6,000 vehicles in stock—equivalent to one year's supply at the rate they were selling. December that year.

After Mr Gilroy moved in, Freight Rover went on to a two-day week. There were two compulsory redundancy exercises which cut the workforce by 82 per cent to 1,200, including staff.

The uncertainties communicated themselves to the dealers and this did not help sales. Registrations of Sherpas last year fell from 14,700 to 8,540, giving Freight Rover only 8.6 per cent of the van market compared with the Ford Transit's 33 per cent.

But the company is back to full-time working as it prepares for the launch of the K2. Output exceeds the targeted 300 vans a week. Productivity is up 27 per cent from 18 months ago.

Freight Rovers—previously part of the volume car operators Austin Rover—now has its own management team, capable of making all decisions. Mr Gilroy says this approach—arising from the decentralisation which has been going on throughout BL—gives us speed of action, more decisiveness.

He and his team visited 200 dealers before going ahead with the investment programme. The main problems mentioned included:

- The Sherpa was overpriced;
- Freight Rover needed a fresher, newer vehicle, but one which could keep the Sherpa's strong points such as the low running costs;
- The cosmetic quality of the van needed improving.

To meet this last point, £10m of the investment cash is being spent on a new paint plant which not only will improve cosmetic quality but also give much better protection against rust. The plant will be completely automated.

Freight Rover has raised prices only once, by 5 per cent, since November 1980. However, there will be a 3½ per cent increase next month.

BL's determination to keep down prices also helped because Freight Rover buys engines, gearboxes and axles from its sister company, Austin Rover.

If all goes according to plan, Freight Rover, with the benefit of the new vehicles, should double output to 600 a week by mid-1983. Better use of available space will enable two vehicle types to be produced where one is turned out today.

Mr Gilroy expects to push exports to the Continent up substantially so that they remain roughly 30 per cent of total production. Freight Rover will go for "niche" marketing, filling in gaps in the market which other manufacturers have allowed to open up.

The dealers who were once thinking of deserting in droves are coming back. There are now 360 and the target is 372 by the time K2 is launched.

And, like BL as a whole, Freight Rover should be back to making a trading profit for 1983 and then a profit at pre-tax level in 1984.

Air users' federation sought

By Michael Donne

A FEDERATION of individual national organisations representing the interests of airline passengers may be established as a result of efforts by the UK Air Transport Users' Committee.

The UK committee was set up nine years ago to advise the Civil Aviation Authority and to act as a representative for passengers in helping to frame aviation policy, as well as to help redress passengers' grievances.

It has recently been trying to set up similar committees in other EEC countries. Such bodies have emerged in Iceland and Italy and progress has been made in others.

The UK committee wants to see an international federation set up. "Formal and concerted user pressure on government departments concerned with civil aviation and on the airlines is undoubtedly required if air transport services throughout the EEC are to be brought into line with the requirements of their users, rather than being unduly influenced by political and commercial considerations," it says.

An international federation would seek to establish collaboration between organisations in EEC member-states "to further the interests of all classes of users of air transport."

BCal offers savings on Atlantic service

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PASSENGERS BOOKING and paying before May 1 for British Caledonian's Gatwick-Los Angeles service will save up to £176 on a round trip.

The service starts on May 21, but the airline guarantees that passengers who pay now, even for flights much later in the summer, will not be charged the increased fares that start on May 1 under an inter-airline agreement covering the North Atlantic.

The executive class off-peak single fare, now £461, will become £349 (representing an increase of £88 or £176 on a round trip), while the peak single rate of £509 will become £394, a rise of £117 or £174 on a round-trip ticket.

The IAPA claim was based on the views of 1,000 out of a total of 41,000 members who had bought travel insurance from the IAPA before being notified. The same poll had voted BA as the fourth-best airline, a contradiction which puzzled even IAPA officials, according to BA.

The airline said that two recent independent surveys, one by a consortium of newspapers, and the other by the City of London Polytechnic, had both totally contradicted the IAPA's findings.

The former had showed more than half a random sample of businessmen favouring BA, and the latter showed that 46 per cent of those questioned put BA top of the list.

Government fears industry may be missing out on aid schemes

BY ALAN PIKE

THE GOVERNMENT fears industry is insufficiently aware of the aid available under regional assistance schemes.

Mr Norman Lamont, who as Minister of State for Industry is responsible for regional policy, says in an interview in the Government magazine British Business, that he has become increasingly concerned about the lack of knowledge of schemes in some sectors of industry.

"We try to put over our regional policy in as simple a form as possible. Sometimes I think I have made more confusion for businesses, particularly small businesses, in some areas, by a proliferation of local agencies. Then, of course, there is local authority support for industry."

The Government recognised, said Mr Lamont, that local authorities had a positive role to play in sustaining and fostering local economies and employment. But the Government had also to consider the needs of regional industrial and inner city policies in drawing up new powers for local authorities to assist industry.

An important function of local authorities ought to be the preparation of land and other measures necessary to develop industrial estates. There was a clear but different role between local authorities and central government.

Mr Lamont believed that over the years the effect of regional policy had helped divert investment and employment from other areas, and helped create new jobs.

He said he thought the record showed that in the 1960s and 1970s "regional policy had a very considerable impact on the modernisation of industry and the distribution of employment."

Merseyside schools show enterprise in creating jobs

BY IAN HAMILTON FAZEY

IN BRITAIN'S bleak mid-winter, as recession chilled much of industry to the bone, a small company in St Helens was astonished to find itself running completely against national trends.

Its products were specialised Christmas cards. Each design was printed in outline only, for exclusive sale to primary schools, where pupils then coloured the cards to send to relatives and friends.

The discovery of that gap in the market may well make someone else's fortune next Christmas, for the St Helens company, Renaissance, is about to fold, in spite of also doing well from sales of school class photographs. Unfortunately, its 22 directors will then be in the Upper Sixth at Rainford High School and too busy with their "A" levels to run a company.

There was one of 15 companies set up in Merseyside schools under the auspices of Young Enterprise, the national charity that works to reduce gaps between school and industry. All the companies put their wares on display at a trade fair this week at Liverpool's Holiday Inn, the hotel providing the space free as its contribution to the scheme.

All the school companies had management consultants in the shape of executives on part-time loan from United Biscuits, BICC, Littlewoods, Goodlass Wall, Midland Bank and Plessey. Where sponsoring organisations were a parent/teachers' association or the junior chamber of commerce, professional advisers included managers from Lloyds Bank, Pilkington, and the Ena Shaw furniture store.

The trade fair was the biggest of its kind Young Enterprise has staged in Britain and points to increasing self-help in areas hit hard by unemployment. Not so long ago many thought it enough to teach pupils how to apply for a job. Now they are being taught how to create their own.

This same theme of equipping people for self-help also featured prominently in the launch yesterday of the Merseyside Centre for Employment Initiatives. The controlling board, chaired by a county councillor, includes college and university teachers, the county solicitor, a full-time official from the Union of Shop Distributive and Allied Workers, and senior executives from Littlewoods, Lloyds Bank and United Biscuits.

The centre, which will eventually cost £1m a year to run, is attracting £12 from Government agencies and local industry for every £1 spent of ratepayers' money. The EEC Social Fund has been asked for £300,000 towards workshops.

Limit urged on Scottish rate rises

SCOTLAND is in danger of being ignored by new companies because of its high rates, it was claimed yesterday by Dr Bryan Rigby, Deputy Director-General of the CBI.

He said companies comparing costs would find that business rates in Scotland rose on average twice as fast as those in England and Wales.

Speaking in Ayr to the Annual Conference of the Convention of Scottish Local Authorities, he urged a cut in business rates if they wanted to see private industry thrive.

"It is an above average problem in Scotland where companies tend to be more remote from markets, have higher transport costs and therefore have to work with thinner profit margins," he said.

Dr Rigby said the CBI had been pressing central government for reform.

"It is our belief that the greatest contribution you in local government can make to promoting the economy and improving the prospects for secure employment is by limiting the rate increases."

Machine tool purchases fall sharply

By Mark Webster

BRITISH industry's purchases of machine tools fell last year in real terms to less than half their 1979 level. Mr Pat Galley, president of the Machine Tools Trades Association, said yesterday.

Speaking at the opening of the metal-cutting and metal-working exhibition at the National Exhibition Centre, Birmingham, he said the fall was a "sad comment on our engineering vitality."

Sales of machine tools in Britain totalled \$405m last year compared with £625m in 1979. Companies concentrated on trimming and refining existing facilities, he said.

The Budget had given impetus to a gentle expansion of the UK economy. Therefore, now was the time to start investing again at a substantial rate.

Sir Francis Tombs, chairman of the machine tools committee of the National Economic Development Council, who opened the exhibition, said that industry should now begin to equip itself for an upturn and should take advantage of short order books and competitive prices to do so.

ICL and Logica conclude deal on word processors

BY GUY DE JONQUIERES

ICL AND LOGICA have completed arrangements to take over the marketing of word processors previously sold by Nexos, the National Enterprise Board's office equipment subsidiary, which is being dismantled.

ICL, Britain's largest computer company, and Logica, a leading computer systems house, will both market the machine in Britain and overseas. Logica will also develop new versions of it for ICL.

The machine is being manufactured at a plant in Swindon, Wiltshire, owned by Logica VTS, a joint subsidiary of

Logica and the NEB, part of the British Technology Group. Logica expects shipments this year to be double last year's 1,200 units.

The agreements also give ICL the right to make the existing word processor and future versions at its own factories.

Nexos was set up about three years ago in an attempt to create a state-backed supplier of sophisticated electronic office equipment and systems. But it never achieved a profit, in spite of NEB investments of about £30m.

An advertisement that's actually intended to send you to sleep.

Imagine the perfect bedroom when you're away on business:

A bed with a deep interior-sprung mattress. Wall to wall carpeting. Constant hot water. Lots of storage space.

And freshly made tea or coffee to wake up to in the morning.

It's no daydream. It's available most nights of the week on Inter-City Sleepers.

A 1st Class Sleeper costs only £10, or £15 in the new smoother sleepers being introduced between London and Aberdeen.

And that's a point worth considering the next time the Finance Director tells you your hotel expense claims would do justice to a rock star.

Inter-City Sleepers mean you arrive refreshed and relaxed. Saving you time. And your company's money.

Sleep on it.



This is the age of the train

UK NEWS - PARLIAMENT and POLITICS

Tougher police powers to stop and search planned

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT is to bring forward a Bill in the autumn giving the police new and tougher powers to stop and search people on the street and to enter buildings where crime is suspected. The measure was foreshadowed in the Commons yesterday by Mr William Whitelaw, the Home Secretary, who has been under attack by some right-wing Conservative MPs who claim that his law and order policies have been too soft. Mr Whitelaw has also been having talks with the Secretary of State for the Environment, Social Services, and Education to draw up proposals to involve local communities in the campaign to curb crime. He will report the result to the Commons on the back of the talks later in the year. The Home Secretary, speaking at the beginning of a debate on policing and crime, seems to have won the first round against the critics in his own party. He received an encouraging cheer from Tory backbenchers as he sat down. "Today he faces the task of allaying the fears of grass-roots members of the party when he speaks to the meeting of the Conservative Central Council in Harrogate. Yesterday he hit back at those who have been sniping at him, and said they had a duty to avoid 'destructive criticism' and 'wild exaggeration of crime statistics.' 'It is time that the sterile debate about hard and soft policing was ended,' he declared. The complex problem could not be summed up in those terms—such debate is irrelevant and misleading. What was needed, he said, was a 'measured and realistic response.' Mr Whitelaw also firmly rebutted the arguments from the about left-wing Mr Norman Atkinson (Tottenham), former treasurer of the Labour Party, said the indignities associated with stop-and-search were resented by everybody. In extending these powers he thought the Home Secretary was sacrificing goodwill, particularly among the black community. 'Will you think again about what is involved in stop and search techniques?' he asked. There were cries of support from the Conservative benches when Mr Whitelaw replied: 'I quite accept that proposals of this kind will not be popular with those who are seeking to commit crime. But I cannot see why it should sacrifice the goodwill of the vast majority of law-abiding citizens of this country who want to be protected from crime.' Mr Whitelaw accepted the case which the Royal Commission on Criminal Procedure had made for some extension of police powers, and he intended to legislate on these lines. He accepted the need to rationalise the existing powers

to stop-and-search for stolen goods and to introduce new powers to stop and search people for offensive weapons. In doing this he has accepted the Commission's proposal that the middle of existing local powers to stop and search a person or vehicle should be replaced by a single general power. The Home Secretary defended the decision of the Metropolitan Police to publish figures of the racial appearance of people involved in street robberies in London. He clashed with Mr Roy Hattersley, Shadow Home Secretary, on this point. Mr Whitelaw argued that such problems should be discussed in terms of fact rather than rumour, an aside: 'I stand by the belief that this was the right course.'

Mr Hattersley made clear that Labour would not support stronger police powers of the kind announced by Mr Whitelaw. These, he said, would detach the police even further from the community. 'They would only result in a deterioration in the relationship between the police and the public.' Such proposals would be wholly intolerable to thinking opinion. Mr Hattersley criticised the Metropolitan Police table which detailed robberies according to race. He said it was 'statistical garbage' which had been issued as part of a police campaign for tougher sentences.

Labour anger over planning curbs on Belvoir coal

BY IVOR OWEN

DELAYS IN mining developments in the Vale of Belvoir, certain to arise from planning restrictions imposed by Mr Michael Heseltine, the Environment Secretary, were attacked by Labour MPs in the Commons yesterday. A series of hostile questions from the Opposition benches reflected concern about the employment repercussions for miners and anxiety about the wider implications for the energy needs of industry. Mr Heseltine was praised by Government supporters for his handling of one of the most difficult environmental issues to face any minister since the war. He made it clear that the speed with which the National Coal Board devised improved methods of spoil disposal will

be a key factor in determining the pace at which mines are sunk beneath the Vale. But he ruled out the development of a mine complex at Hase—the proposed pithead would have been in the Vale of Belvoir itself—as 'environmentally unacceptable.' Mr Heseltine stressed: 'Mine buildings here on the scale proposed would dominate a wide area and would be alien to the Vale.' He also disclosed that but for legal difficulties he would have been prepared to consider giving an immediate but conditional 'go ahead' for the other two mines proposed by the NCB at Asfordby and Saltby. Heseltine said he had concluded that the anticipated re-

quirement for the coal from Belvoir and the employment arguments were not incompatible with the need to seek an alternative approach to the developments which gave more weight to the environmental objections. He insisted: 'This decision should not be seen as in any going against Government policy that the coal industry has an essential and increasing part to play in meeting this country's future needs for energy, provided that it is competitive and based on efficient high productivity capacity.' Mr Heseltine issued a virtual invitation to the NCB to submit new planning applications setting out revised proposals, and offered to make available

officials from his department to assist. He emphasised: 'It is a matter for the Board as to when new planning applications are submitted, and, provided the major environmental objections can be overcome, I would not anticipate that the procedures for handling these would need to be unduly prolonged.' Mr Gerald Kaufman, shadow Environment Minister, described Mr Heseltine's statement as a 'lamentable confession of vacillation and delay.' He recalled that the planning applications were submitted by the NCB three and a half years ago and that the report of the inspector who conducted the local public inquiry had been in the Minister's hands for 15 months.

Mr Kaufman complained that the planning decisions announced by Mr Heseltine had blown a 'large hole' in the NCB's proposals. Some 8,000 jobs would be lost through the exhaustion of pits in Nottinghamshire and Leicestershire, and the Belvoir development would have replaced about 4,000 of them. He protested: 'This decision is damaging to jobs, the coal and electricity supply industries and to Britain's industrial future.' Stressing the environmental factors which he had been obliged to take into account, Mr Heseltine pointed out that the inspector had referred to the land as being of a character 'normally associated with a national park.'

Business in parliament next week

MONDAY: debate on Trident programme; Wool Textile Industry (Amendment) Orders. TUESDAY: Fire Service College Board (Abolition) Bill; Stock Transfer Bill, remaining stages; Gas Levy Rate Order; Dental and Optical Charges Amendment Regulations; Local Government (Direct Labour Organisations) Amendment Regulations. WEDNESDAY and THURSDAY: Oil and Gas (Enterprise) Bill, remaining stages. FRIDAY: Private Members' Bills.

LORDS MONDAY: Antiquities Bill, Report; Copyright Act 1956 (Amendment) Bill, Committee; Shops Bill, Committee; Local Government (Miscellaneous Provisions) Bill, Committee. TUESDAY: Salmon Fisheries (Protection) Bill, Third Reading; Administration of Justice Bill, Committee; Wool Textile Industry Orders; Social Security (Order State Scheme Premiums (Actuarial Tables) Amendment Regulations. Debate on EEC farm price proposals and European agriculture; short debate on Poland. WEDNESDAY: short debates on the regeneration of cities, the law on copyright and designs and performers' protection, and on the Queen's Flight. THURSDAY: Coal Industry Bill, Committee; Lloyd's Bill, Second Reading; Copyright Act (Amendment) Bill, Third Reading; Deer (Amendment) Bill, Report.

Prior Ulster plan expected to pass Cabinet

BY MARGARET VAN HALTEM, POLITICAL STAFF

MR JAMES PRIOR'S plans to return devolved government to Northern Ireland yesterday won the backing of a key Cabinet committee headed by the Prime Minister, and now appear certain to be approved by the full Cabinet next week. The Northern Ireland Secretary was given the go-ahead at the overseas and defence committee to introduce legislation during the current session of parliament to enable the transfer of power to an assembly to be set up in the province later this year. A Bill is expected to be presented to the Commons before Easter. A substantial majority of the 13 ministers present approved Mr Prior's draft Bill and supported his argument that it should be passed during the current session. But strong doubts were expressed over

aspects of the White Paper which is to accompany it. Sections of the White Paper stressing the Irish context of devolution and underwriting the nationalist identity of the province's Catholic minority are likely to be substantially watered down before the papers return to the Cabinet. These sections, which refer specifically to the creation of a Parliamentary tier, to the recent established Anglo-Irish Council, were originally included to mollify Ulster's main Catholic party, the Social Democratic and Labour Party. The SDLP considers the system of government envisaged by Mr Prior to be unworkable and has been insisting on the creation of the parliamentary tier as a condition for its participation in the assembly elections, expected to be held in the autumn.

The Government appears satisfied, however, that all the major Ulster political parties intend to contest the elections, although all of them have expressed strong opposition to the way in which power is to be transferred. Mr Prior is proposing that power should be withheld from the assembly until around 70 per cent of its members, including representatives of both communities, reach agreement on a form of government. The Unionist parties remain committed to majority rule, while the Catholics insist on a ministerial role in government. A minority of the ministers at yesterday's meeting, including the Prime Minister, are understood to doubt whether the parties will reach sufficient agreement for the plan to progress further than the creation of an assembly.

But Mr Prior is believed to have received strong backing from former Northern Ireland Secretaries Mr Humphrey Atkins and Mr William Whitelaw. 'Yesterday's decision means that Mr Prior's plan has now passed its biggest hurdle on this side of the water, and will be seen as a vote of confidence in his judgement that it is better to press on in the face of traditional hostilities than to sit back and do nothing.' Although several Tory backbenchers on the right wing of the party will almost certainly vote against the legislation, and protracted constitutional arguments are expected from Mr Enoch Powell, Official Unionist MP for South Down, party managers are confident that the vast majority of the party will support the Bill.

Merton by-election likely for June 3

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE SDP faces its next—and potentially most awkward—by-election test on June 3. The Labour Party has agreed to move the writ for the by-election in Merton, Mitcham and Morden to allow Mr Bruce Douglas-Mann to resign the seat he won for Labour by just 618 votes, and fight it again as a Social Democrat. The writ will be moved on May 11. Mr Douglas-Mann will resign his seat shortly before that. June 3 could coincide with the by-election in Beaconsfield, which might strain the resources of the SDP-Liberal Alliance. As far as the SDP leadership is concerned, the

by-election will be a not very welcome distraction after Bill-head. Mr Douglas-Mann is resigning his seat against the wishes of his SDP parliamentary colleagues, all of whom have refused to give in to Labour taunts to resign. The party's steering committee will decide next week how much help to give him, and whether he should be allowed to stand as the official SDP candidate. Mr Douglas-Mann has, however, already got the support of the local SDP and, though he is not a member of the parliamentary committee of the SDP he has been allowed to become a member of the party.

He hopes the SDP leadership will go to Merton to speak for him, but he accepts that he will have to pay most of his election expenses himself. So far he has raised £200 out of the £4,000 he needs. The Labour Party in Mitcham has already chosen a local primary school headmaster, Mr David Nicholas, as its candidate, while the Conservatives have selected a Kingston councillor, Mrs Angela Rumbold. The by-election, like Bill-head, is likely to be a three-way contest. At the last election the Liberals won only 4,258 votes.

How Islington SDP froze out Labour defector Bill Bayliss

Fall of a Town Hall boss

WHEN THE Social Democrats first opened the door to mass membership, they made one fundamental mistake — they opened it too wide. The repercussions of that mistake are likely to transform what set out as a hopeful band of idealists into something very like the scheming politicians they hoped to replace. For in order to repel the unacceptable who crawled through that open door, they are having to dirty their hands in some of the sordid tricks of political in-fighting they once so primly disdained. The story of how the Islington SDP got rid of Councillor Bill Bayliss is a cautionary tale for all who set out to break moulds. Councillor Bayliss is often described as the archetypal machine politician. For 30 years, he cultivated all the people in his little fiefdom whose support was necessary to keep him in power—the key tenants on housing estates, leaders of tenants' associations and community groups. He had friends, councillors in the north and south of the borough, who shared his views on public spending—in the monetarist mould—and on defending the working classes from middle class encroachment. Together they had the borough sewn up for the Labour Party, which gratefully accepted the three parliamentary seats the local party machine guaranteed it. Then the middle classes arrived. They bought and renovated the crumbling Georgian terraces and left-wing ideas into the local Labour parties. They began to ask why so few houses were being built and so little money spent on social services. Councillor Bayliss resented another questioning of his way of running things. He questioned off the liberals, telling them in no uncertain terms they had no place in the Labour Party. But the left wingers were a harder breed and they eventually got the better of him. By the time the SDP set up shop, Councillor Bayliss was ready to move out, taking his machine with him, to join the new party. Last September he and 15 other councillors joined the six Labour councillors who had already defected to the SDP, and soon after, when three more councillors defected, Britain got its first SDP-controlled local council. The Islington Labour parties, while sorry to lose their three MPs, 25 of their 50 councillors, and hence control of the 52-seat council, rejoiced in the loss of their new-found, left-wing, middle-class homogeneity, and sat back to watch with amusement as the SDP newcomers struggled to escape the enveloping embrace of the hard-right Bayliss group. The Islington SDP reflects the party nationally in that it comprises a curious blend of former Labour activists and enthusiastic amateurs. On arrival, Councillor Bayliss took a quick look round and decided he needed reinforcements in the form of more working-class party members. These could be expected to support him and his friends in contesting selection for the May local council elections. The party, however, soon



SEAT OF POWER: Councillor Bayliss pictured in Islington Town Hall

decided that if having him was the price of working class support, then the price was too high. Since his claim to be the key representative of the working classes in the area did not, they felt, bear too close an inspection, they calculated they could do without him. So a group of them set about freezing him out. This turned out to be harder than they had expected. The local party had, with the approval of officials at national

headquarters in Cowley Street, London, and of members of the Electoral Reform Society, introduced an unorthodox—though perfectly legitimate—selection procedure for council candidates. The idea was to allow all members of the local party to vote for candidates in all wards. The effect was to break down the highly localised support for Councillor Bayliss and one or two of his friends. They then decided to confine voting rights to members who had joined the party by December 8. Councillor Bayliss, whose council duties often kept him away from the party's weekly Thursday meetings, says he did not hear of these decisions immediately. However, he reacted quickly enough to recruit 28 new members to add to eight recruited by fellow councillor Miss Sybil James and around 100 recruited by former Labour activists associated with Mr Michael O'Halloran, SDP MP for Islington North. Councillor Bayliss took all these applications to Cowley Street on December 8. Some of the officials there had been following the developments, in

attempt by middle-class arrivists to suppress the working classes. Unless he has grossly overestimated his grip on what is left of the old machine, he could take several councillors with him and, with their help, ensure that the SDP does not recapture its majority in Islington for some time to come. The first sign of wrecking tactics came last week when six SDP councillors closely associated with Councillor Bayliss walked out during a key vote in the Islington Town Hall, enabling Labour to defeat the council's 1982-83 budget. The rebel councillors included his wife, Mrs Audrey Bayliss, and Miss James. Councillor Bayliss personally supported the SDP on the budget, but many of his fellow SDP councillors blame him for the rebellion. The council is to meet again tonight in another attempt to agree a budget. Members of the SDP's local steering committee appear faintly shocked by the whole affair, though it is not clear whether they are more shocked by Councillor Bayliss and his ilk, or by their own aptitude for the knifework involved in seeing them off. 'We have learned an awful lot in the past few months,' one of them admitted ruefully the other day. The story is likely to have many sequels across the country as the SDP starts to define what it is and what it stands for. Its founders decided from the outset to go for working-class support, but to dissociate themselves from the discredited old Labour machine. Whether you can have one without the other remains to be seen. The Islington SDP should you can, and has staked its majority on it in the coming local elections. But some of its members reveal a selective, rather than a view of who represents the working class. They may be better placed to attract the broad support they want if they become a little less strident.

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Advertisement for Intelpost. The text describes the service as a same-day public facsimile service, available in over 50 towns and 11 international centres. It highlights the speed of the service, allowing documents to be sent in under 60 seconds. The ad includes a list of cities where the service is available, such as Brighton, Bristol, Cambridge, Cardiff, Carlisle, Coventry, Derby, Dover, Edinburgh, Glasgow, Harrogate, Hovey (Gatwick), Hull, Kirkwall (Orkney), Leeds, Leicester, Liverpool, Londonderry, Manchester, Newcastle-upon-Tyne, Norwich, Nottingham, Oxford, Plymouth, Preston, Sheffield, Shrewsbury, Slough, Southampton, Swansea, Swindon. It also features a coupon for requesting more information, with fields for name, position, company, address, and postcode. The Intelpost logo is prominently displayed at the bottom.

UK NEWS - LABOUR

'Low morale' warning by British Rail staff

Financial Times Reporter

THE MORALE of British Rail staff is so low that senior staff would rush to take redundancy if it was offered, Mr Tom Jenkins, leader of BR's white collar workers union, said yesterday.

Sir Peter Parker, BR chairman, wants 3,000 white collar jobs to go in addition to most of the 7,000 other rail jobs which have been scheduled to be cut by the end of the year.

Mr Jenkins, General Secretary of the Transport Salaried Staffs Association, is seeking an urgent meeting with BR so that he can report to his full executive within the week.

He said: "I am concerned that in calling for volunteers for redundancy aged 55 and over, they could be oversubscribed. It could well be that senior and experienced staff needed to run the railways could opt to leave early. This would leave BR with a major management problem. We agree with productivity, but it has to be carried out in a proper and organised way through the machinery."

Administrative staff are to be cut from BR's headquarters at Euston, and 20 division headquarters.

It will be done by early retirement and natural wastage. As a first step the Board has already started seeking volunteers for early retirement among men 55 and over and women 50 and over.

British Rail is expected to announce a loss for 1981 next month of nearly £60m. It would have been nearly £140m, but for the Government's £80m public service obligation grant.

Balance urged in Civil Service pay structure

By Philip Bassett

THE GOVERNMENT has accepted the need to balance its political ambition of making pay in the Civil Service reflect the impact of market forces with the service's internal management needs.

Lady Young, Chancellor of the Duchy of Lancaster, and minister with day to day responsibility for the new Management and Personnel Office, has made this clear in a letter to the Government's inquiry into civil servants' pay, which is being chaired by Sir John Megaw.

"A balance has to be struck somewhere between internal management needs on the one hand and the reflection of pay fluctuations in the outside market on the other hand," she writes.

This will please departments such as the Defence Ministry as well as the trade unions. Under the old pay system, distinctions are made between staff on occupational grounds, even if they are in a similar grade.

"Further refinements in pay distinctions between different groups of staff would make it easier to respond to differences in the pay market and in recruitment and retention of particular skills and disciplines."

However, a reduction in such pay distinctions would reduce the number of occupational grades with the fewer occupational distinctions the more flexibility management has in organising work and deploying staff.

Turkey plant workers reject £7 pay offer

Financial Times Reporter

WORKERS at Bernard Matthews turkey plants in East Anglia have rejected the company's latest pay offer which would have added £7 to the basic wage of £67.71.

Mr Jack Boddy, general secretary of the National Union of Agricultural and Allied Workers, approached Mr Matthews for fresh talks immediately after Wednesday's secret ballot result, the union said.

The strike at the turkey processing plant is in its sixth week. The union is seeking a 15 per cent increase on the basic wage and a cut in the working week.

In the House of Commons, Miss Joan Maynard (Lab) said the turkey workers were on strike for a "decent wage" having doubled production in the last 12 months.

The strike indicated "the desperation of these people and the fact that they have been trying to live on starvation pay of just over £50 a week."

Miss Maynard, who was speaking during Business Questions, called for a debate on the dispute and a statement from Mr Peter Walker, Agriculture Minister.

Back to work

BRITISH CALEDONIAN baggage loaders at Gatwick Airport, London, will return to work today after a stoppage over the disciplining of a colleague.

Wage dispute halts Tilbury docks

BY IVO DAWNEY, LABOUR STAFF

A PAY strike by 1,800 dockers in Tilbury's general cargo handling area brought the docks to a total standstill yesterday after 800 workers in the container and grain terminals refused to cross picket lines.

The stoppage spread after members of the Transport Union voted by a margin of four-to-three to reject a pay and bonus package worth 6 per cent, with minimum wage rises of £8.

The union's joint negotiating committee, representing members of the TGWU and the National Amalgamated Stevedores and Dockers Union, are demanding pay rises in line with inflation with a minimum of £15 on basic rates and an extra week's holiday.

A mass meeting of TGWU members in the general cargo dock yesterday asked union headquarters to give official backing to the strike.

TGWU and NASDU dockers at the grain and container terminals are calling for similar rises. But they have failed to begin detailed talks with the Port of London Authority, pending the outcome of the present dispute.

Mr John Connolly, national secretary of the TGWU docks and harbours group, said that the general cargo dockers had rejected the PLA offer after hearing that engineers had received a higher increase for accepting a regrading scheme.

"It could be a fairly prolonged strike," he said.

The stoppage has left both sides with little room for manoeuvre. The final element of the agreed dispute's procedure was exhausted last week when the PLA agreed to go to the national conciliation body, the National Joint Council for the Port Transport Industry.

But when the Council awarded only minimal increases in bonus payments, the unions rejected a settlement.

The PLA said last night: "We have accepted a national arbitration recommendation and we are extremely disappointed and concerned that the unions have not."

"We are also very worried about the prospects for London if the strikes continue."

A long dispute could have serious implications for the PLA which is already under considerable Government pressure to curb losses and return to profit.

The authority is awaiting a response from the Government on its proposals for recovery by the end of the year. But its plans are hampered by the cost of maintaining 500 surplus dockers registered with the port under the National Dock Labour Scheme.

Seamen to accept flags of convenience

BY JOHN LLOYD, LABOUR EDITOR

THE National Union of Seamen, has reversed a long standing policy with a decision to allow its members to crew "flags of convenience" vessels.

The union remains opposed in principle to flags of convenience, but has taken the decision because of the high unemployment rate among its 35,000 members. Some 3,600 seafarers are presently out of work.

The decision was taken by the union's executive earlier this month on an 11:2 vote, despite considerable misgivings that it would encourage UK employers to transfer more of their vessels to foreign flags.

But the NUS is insisting in negotiations that the wages, crewing levels and conditions should meet the standards laid down by the National Maritime Board. Employers wishing to hire UK seafarers must be members of the General Council of British Shipping (GCBS).

Officers' unions have already agreed to crew foreign flag vessels, along with a number of other foreign seafarers' unions.

The NUS has taken a hard line on flags of convenience vessels which pay below minimum rates and offer sub-standard conditions. The union has traditionally asked dockworkers to refuse to work such vessels.

It said yesterday it would continue its opposition to these vessels, and would press for an end to the system. Mr Sam McCluskie, the union's assistant general secretary, said: "There is no question of manning sub-standard vessels."

The GCBS, which is understood to have suggested the scheme, said it was not clear whether it would mean more members transferring to foreign flags. Some might feel that if the same wage rates and conditions applied on foreign flag vessels as on British flag ships, they might transfer back to the British flag.

Peace talks today could end strike at Talbot plants

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

HOPES WERE high last night for an end to the bitter strike which has halted all Talbot's UK car output for three weeks.

The 190 paint shop workers who walked out in protest at management proposals for a temporary cut in their rest time, meet today to consider a peace formula.

The deal was worked out in 11 hours of talks between the management and union leaders, following an intervention by the Advisory Conciliation and Arbitration Service.

The dispute, though it involved only a section of workers at the Ryton assembly plant at Coventry, caused most of the company's 4,000 manual employees to be laid off.

The painters objected to company plans to cut their rest time of 105 minutes a day by eight minutes. Talbot, the UK subsidiary of Peugeot of France, said the reduction was essential in order to switch 16 workers onto the night shift to clear a backlog of cars.

The walkout quickly hit all production of the Alpine, Solara and Horizon models, and caused the lay off of 1,400 other workers at Ryton. The company claimed that the trade unions were in breach of procedure, and refused any talks until the men return to work.

Union officials maintain that the dispute, though seemingly minor, reflected low morale at Ryton. Talbot claims that a 40 per cent productivity improvement at the factory was crucial to Peugeot's decision to invest £10 at Ryton to transfer production of the Horizon model from France.

The paint-shop dispute became more embittered last week, when Talbot laid off workers at the nearby engine plant at Stoke, Coventry. The company said because 150 workers supplying components to Ryton had been made idle, other employees at Stoke were no longer entitled to benefits under the Government's Temporary Short Time working compensation scheme.

About 1,800 Stoke workers have been on short time since before Christmas because of problems with the £150m-a-year contract to supply car kits to Iran.

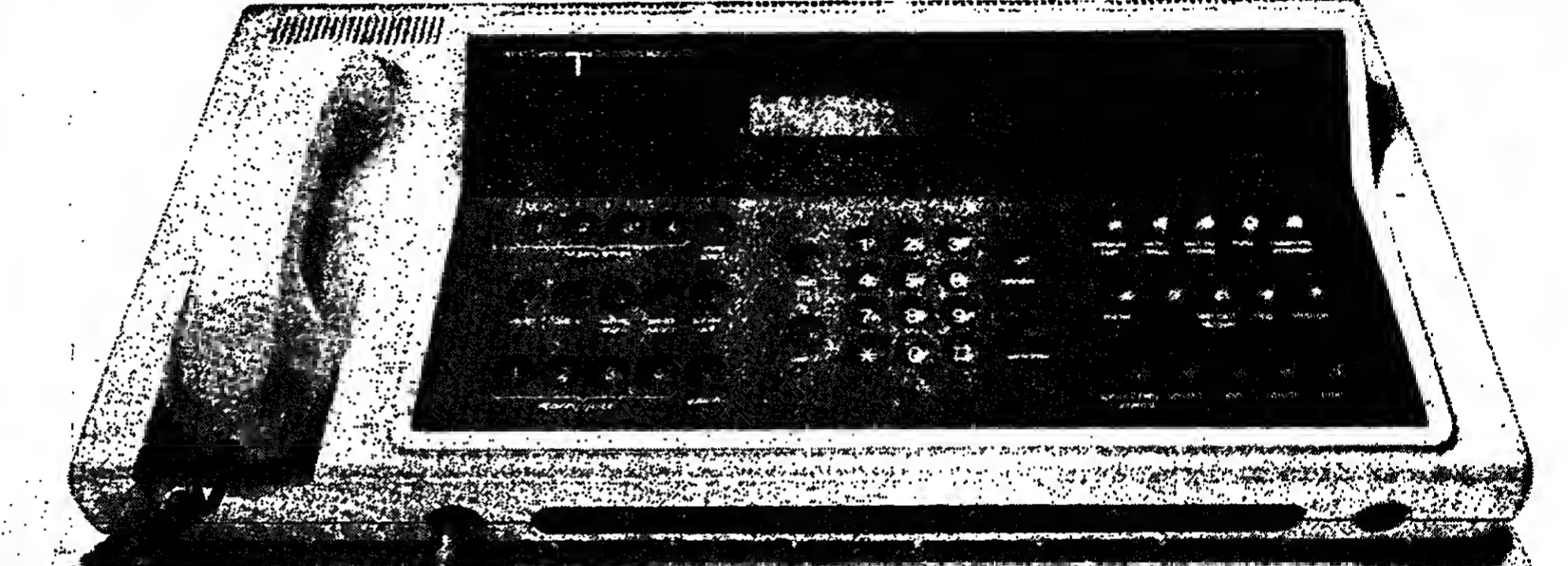
Even if the Ryton workers accept the peace formula and return on Monday, a question mark remains over the future of the Stoke plant.

There is concern both within Peugeot and Whitehall at the breakdown of the Iran contract. Talbot hopes to solve

Nurses step up pay campaign

NURSES' LEADERS yesterday stepped up their campaign for a better pay deal. The Royal College of Nursing, which represents 195,000 members, has written to all MPs pressing them to urge Mr Norman Fowler, the Social Services Secretary to make more funds available.

The letter claims that with the proposed increase in charges for lodgings—22 per cent up in some cases—and an effective 1 per cent rise in their National Insurance contributions, many nurses will receive "substantially less than the increase implied by the 6.4 per cent offer."



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UK NEWS - BANK OF ENGLAND BULLETIN

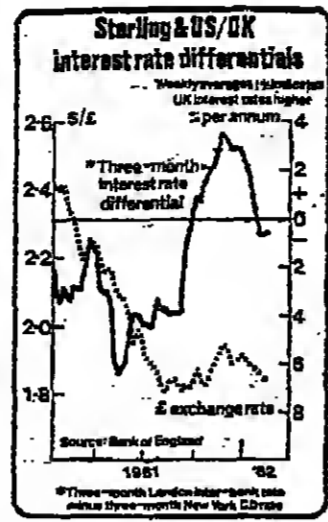
Rise in interest rates 'would hinder recovery'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE RISE in U.S. interest rates has presented the UK and other developed countries with a choice between two undesirable options, the Bank of England says in its latest Quarterly Review.

contributing particularly to the fall in housing activity as well as to the fall in automobile sales. The Bank has analysed the change in "real" interest rates in seven major industrialised countries for the last decade.

It says: "The recession has accentuated an established trend in manufacturing employment; in the last 10 years or so, such employment has fallen by more than 2m (25 per cent), over half of this in the last two years."



is the weakness of industrial profits, which forced the manufacturing sector to achieve cost savings during the current recession by shedding labour as well as cutting stocks.

a time of such rapidly falling output. The growth of consumer spending this year, the Bank believes, will depend on a further reduction of the ratio between peoples' savings and earnings, and this might be helped if the inflation rate comes down as predicted.

Exports of goods (excluding services and oil) rose 10 per cent between the beginning of the year and the fourth quarter. The Bank comments: "With markets abroad growing at less than half this rate, the increase in exports must seem surprising in view of the early loss of competitiveness."

months to September 1981 was enjoyed to a large extent by companies operating in the North Sea although the gross trading profit of other companies rose by more than 5 per cent to regain the level of a year earlier.

Surpluses fall as oil exports collapse

By Robin Pauley

THE COLLAPSE in demand for oil by industrialised states resulted in the oil exporters' current account surplus falling by two-thirds from its peak in the first half of 1980 to the second half of 1981, according to the Bank's Bulletin.

Eurosterling market slackens

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

GROWTH of the Eurosterling market has slackened since the corset restrictions on domestic lending by UK banks were lifted in June 1980, according to the Bank's Bulletin.

In this respect, the market is different from offshore markets in dollars and D-marks. Domestic reserve requirements in these currencies encourage the use of the Eurocurrency, the Bank says.

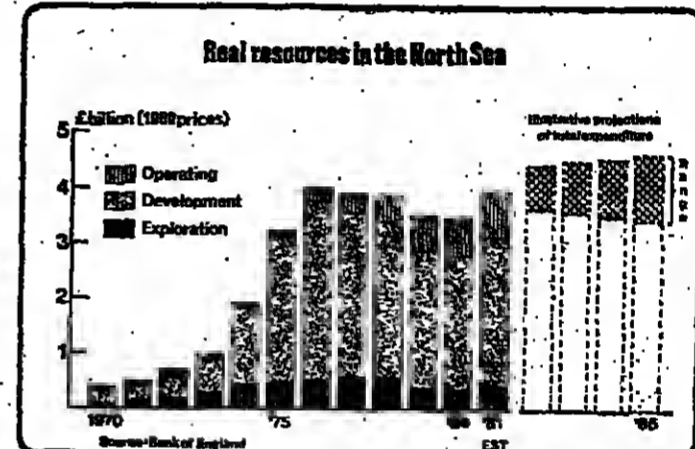
in the aftermath of the 1973-74 oil shock is now falling due for repayment, it says. The bank seems untroubled by fears expressed by some commercial bankers that the recent decline in oil prices will lead to a contraction in Eurocurrency liquidity.

Monetary controls 'have mixed effects on banking'

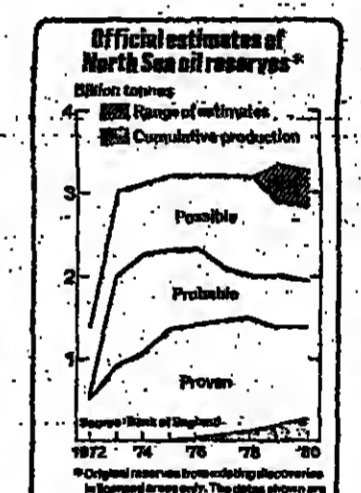
BY WILLIAM HALL

THE DIFFICULTIES of relying excessively on direct controls by banks as a means of influencing monetary trends are highlighted in an article on the supplementary special deposits in the Bank's Bulletin.

which was first introduced in 1973, was "largely effective in inhibiting round tripping and containing the growth of wholesale deposits. Round tripping is a process where banks borrow in one market and redeposit in another at a higher rate of interest."



THE BANK argues, in a special article, that the increase of North Sea oil production should not be seen as a reason for a contraction of the UK's industrial base.



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FINANCIAL TIMES SURVEY

Friday March 26 1982

Rhône-Alpes

The impact of the recession is being strongly felt in the diverse and traditional industries of the Rhône-Alpes region. At the same time, new businesses are still being created in the area as fast as the older ones are closing down.

Mood of optimism despite problems

By Terry Dodsworth

IT IS not hard to find signs in Lyons of the economic crisis that is sweeping over the rest of Europe. But it is not easy to discover local businessmen who take their problems as grimly as industrialists in the rest of France.

"They are more buoyant here, more optimistic, much more confident that they can find answers to the slump," says one of the growing band of international bankers in the city. This optimism is characteristic of Lyons' notoriously independent local spirit, a sort of Yorkshire cussedness translated to an equally provincial part of France.

For the average Lyons businessman, conservative, bourgeois, and distrustful of Socialist management, 1981 was a very bad year. It saw the election of the first left-wing Government in France for 25 years, and it also saw the slump catch up with the area with a vengeance. But they are determined not to be downcast.

Until mid-1980, the Rhône-Alpes region that fans out around Lyons had managed to ride out the worst of the present economic storm. Thanks to the area's diversified industrial base, along with a steady stream of foreign investment and a vigorous services sector, the unemployment problem had been

kept in check. Although industry and agriculture were shedding about 19,000 jobs a year on average in the latter half of the 1970s, around 25,000 were being created in the tertiary sector. The net 6,000 new jobs a year helped to soak up some of the growing pool of school-leavers.

When the crisis broke last year, however, it hit the Rhône-Alpes harder than the rest of France, pushing up unemployment by 29 per cent against the national average of 25 per cent—though it is still only 7.8 per cent against the national average of 9.5.

Shake-out

This increase was partly caused by a slow-down in the service industries, which generated only about 10,000 new jobs. But it was also caused by an acceleration of the shake-out in manufacturing.

After affecting mainly the big companies in the late seventies, this cut-back began to bite more deeply into the

small and medium sized sub-contractors that are at the heart of the region's prosperity. For the first time, the blight of decline began to spread beyond traditional problem areas such as the textile and leather industries, or the coal and armaments blackspot at Saint-Etienne. In the mountains of Haute-Savoie, for example, where the valleys shelter a lot of small-scale precision engineering, unemployment shot up by 33 per cent last year.

This employment slump was mirrored by a fall in investment—down by about 10 per cent in real terms last year, according to the Prefecture. For the last two years, the Rhône-Alpes region has reduced capital spending to such an extent that it now saves more overall than it invests, a sure sign of flagging business.

What investment there was tended to be in productivity improvements, thereby aggravating the jobs situation. Semi-official figures suggest that around another 30,000 jobs could go in industry over the next two years, out of a total industrial labour force of around 810,000.

The continuing optimism in the Lyons business community may be partly because the recession has not gone too far yet. But it is also the reflection of a deeply-rooted entrepreneurial sense, which has given the region a tangible get-up-and-go vitality.

According to the local Chamber of Commerce and Industry, new businesses are still

being created in the area as fast as old ones are closing down, at the rate of about 300 a year. Apart from Paris, we are the only part of France that has a diversified industry to support us," says M. Dominique Nuvvellet, head of Siparax, a local investment fund.

This variety of companies leans on a flourishing agricultural hinterland, famed for its Beaujolais vineyards, and on 2,000 years of history that have seen Lyons evolve from the capital of Roman Gaul, to become, successively, a banking centre, the heart of France's silk manufacturing, and one of the cradles of the country's nineteenth century industrial developments.

Dynamism

Although Lyons remains very provincial in some ways, secretive about its considerable wealth (the top families are said to register their Rolls-Royces in Paris or Geneva), and wrapped up in a food cult that has made it the gastronomic mecca of France, these cumulative changes have left the region with the reputation for outward-looking dynamism.

M. Raymond Barre, the former Prime Minister, who is now a local deputy, seems to fit Lyons perfectly, with his odd mix of personal bonhomie and sombre gravitas about the seriousness of getting France to work.

In recent years, local industry can point to a wide variety of fresh growth from new health research laboratories to the sort of initiative that created the Skis Rossignol ski company, the Majorotte toy car

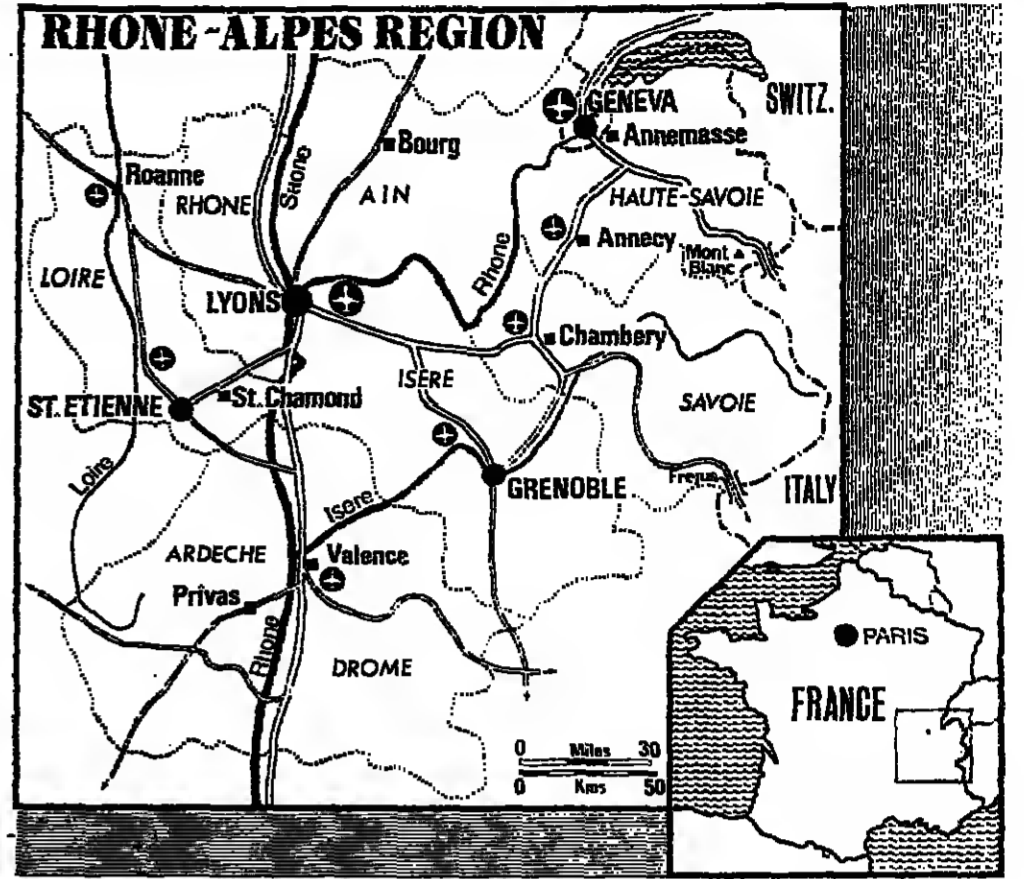
manufacturer, or the Ecco private employment agency, claimed to be one of France's largest.

"In this region we are in a process of cumulative development. Researchers are creating new products, universities producing highly-skilled personnel, and enterprises using the two of them to generate wealth," says M. Nouvellet.

Siparax itself is an example of local initiative, deriving from soul-searching among business leaders on the need for equity capital to support the region's growing medium-size companies. Several Paris-based bankers were sceptical, but it is now involved in 25 companies, is making a profit, and has drawn together a mixture of shareholders in its own capital that includes four foreign financial groups.

In addition, there is evidence that the efficiency drive throughout the area is beginning to pay off in higher competitiveness and stronger trade. The Rhône-Alpes external trade balance actually improved last year, with the surplus rising to FF 4,650 (\$750m) against FF 2,650 in 1980, exports to West Germany were particularly healthy.

Yet, despite these signs of vigour, the question of the region's ability to insulate itself from the international recession remains open. To a large extent, and probably to the dismay of many local employers, the answer to this may depend on the newly-nationalised companies. They control a large slice of local industry, an ironic reminder that the capitalist drive of the region



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has created just the sort of industrial leaders that a left-wing Government sees as essential to the future of the country.

Rhone-Poulenc, Pechiney Ugin, Kuhlmann, CGE, Thomson-Brandt and Saint Gobain, all the big five industrial "nationalisables" are present in the Rhône-Alpes. Along with the traditionally nationalised sector, which includes RVI, Renault's commercial vehicles subsidiary, and the Atomic Energy Authority, State companies are reckoned to account for about 20 per cent of the region's employment, and

50 per cent of investment. Their future will have a clear impact on the health of a myriad of supplier companies.

Although it is clear that the Government wants to pump money into investment by way of these groups' it is by no means certain as yet how this will affect operations in the Rhône-Alpes. What can be said is that a substantial part of the summing of these groups has already taken place—PLUX has recently reorganised some of its plants, and Rhone-Poulenc and RVI pushed through draconian cuts.

That union pressure could prevent the final flourish being put to these projects these companies might be emerging in better shape. If so, the Rhône-Alpes region can only rejoice. If not, companies seem confident that they can rely on their own stubborn business talents to see them through.

"People are good managers here," says a banker. "They are hard working, serious, a bit suspicious of Paris, but they get what they want and they enjoy life. This is why they are fond of M Barre—he's rigorous, but he's also short, round and likes his food."

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David White looks at the industrial reorganisation of a region where traditional sectors are giving way to a range of new activities

The spirit of innovation lives on in dynamic local companies

ONCE UPON a time there was a family silk business in the best Lyons tradition. After the war it built up a sideline in technical fibres. At the end of the 1960s the brothers who inherited the business went separate ways, and split the company in two. One company is still in silk, but has been outgrown by the other, which supplies woven glass-fibre parts for some of the most sophisticated products of the world aerospace industry.

working, motors and engineering have suffered, but new industries have been able to give the region a relatively high degree of resilience and to slow the slide—evident here as in the rest of the country—from the industrial to the service sector.

New industries rub shoulders with the old, and the innovative spirit which laid the basis of industrialisation in the region—in steel, textiles and hydro-electricity—is perpetuated by a handful of dynamic locally-based enterprises, ranging from Crouzet in electrical and aircraft components to Majorette, model-car specialist and star of Lyons' small stock market.

managed to absorb all the lost jobs—far from it. The region, considerably more industry-based and less agricultural than the French average, has been losing industrial jobs at a net rate of 15,000 a year, most dramatically in the Loire region. This area has been impoverished by the decline of the textile factories of Roanne and the coal and steel region around Saint-Etienne, a town which has been a centre of the firearms business since 1516, and which has a highly-qualified workforce but lacks the replacement industries that act as a "motor" in the rival city of Lyons.

Despite this, the region is in much better shape industrially than the north of Lorraine. Big

groups dominate—a quarter of the industrial workforce is shared by eight employers—but these are not concentrated in single sectors. The Empain-Schneider group, for example, consists of the problem sectors of Creusot-Loire in the Loire, but also has the successful Merlin-Gerin electrical engineering business, Grenoble's largest employer. Whereas in Lorraine there are few medium-sized companies filling the gap between the big boys and the vulnerable small companies, the Rhône-Alpes region has a large reserve of medium-sized enterprise and a geographically well-spread sub-contracting network.

Although two-fifths of the region's population is concentrated in the three towns of Lyons, Grenoble and Saint-Etienne, a number of smaller industrial centres have managed to hold their ground. Villefranche-sur-Saône, for instance, is so close to Lyons you would expect it to be just a commuter town, but in fact it is quite autonomous.

This autonomy is all relative. The businessmen of Lyons are keen to demonstrate how much industry is truly based in the region, how much decision-making is done there and how decentralisation has little to offer that they do not already have.

It is true that several of France's major groups have their origins in the area—Rhône-Poulenc in chemicals and fibres, the BSN-Gervais Danone food and glass group, and to a large extent the Pechiney Uginé Kuhlmann metals group. But over the year these companies, like the Crédit Lyonnais bank, have moved their headquarters to Paris. In many cases the bigger local companies have been taken over by national groups—the Berliet lorry fac-



Grenoble, the city at the crossroads of the Alps, is a popular centre for national congresses and conferences

Seeking an image for the region

THE LATEST brochure being printed for the benefit of would-be foreign investors in the Rhône-Alpes region shows Paris as just one of the many European outposts within easy reach of Lyons, the hub where all air routes are seen to meet. The brochure goes to great lengths to avoid using the word France.

This is not because of any separatist aspirations, unpatriotic feelings or claims of southern Frenchmen to a different culture: one thing that can be agreed about the vaguely defined region known as Occitanie is that it stops short of Lyons. The point is that local business leaders are anxious to prevent any resurgence there might be about the French economy under Socialism rubbing off on them.

"The Rhône-Alpes region," said a top official at the CRAI, the reception centre for industrialists run by the local chambers of commerce, "is the Rhône-Alpes region and it's not quite the same thing" as France.

The CRAI is working on the region's image as a strategic centre for companies' European operations in order to keep up the momentum of foreign investment, which provides an important stimulus to the local economy. There are more than 120 foreign companies, which have helped to create some 60,000 jobs, and foreign-controlled interests are reckoned to have 10 per cent of the region's industrial assets.

After the U.S.—which as in the rest of the country has a predominant place among foreign investors—come Swiss and West German companies, followed by a relatively modest British presence, accounting for less than an eighth of foreign-owned assets.

Investment

Although there were marked signs of hesitation following President Mitterrand's election last May, investment seems to be flowing again.

Hewlett Packard, the U.S. computer group, which employs 800 at an export-oriented plant at Grenoble, is going ahead with a site at the new town of L'Isle d'Abeau, joining companies like Gillette and Bielek and Decker as one of the handful of foreign companies which have a significant presence in the region.

In general the major projects in sectors like the motor industry have gone elsewhere. The top 20 employers in the region include just a couple of foreign companies—Caterpillar, which is the main exception to the rule with its big plant near Grenoble, and Gerland, a flooring materials specialist based in Lyons, in which the BP group has a minority interest.

In many cases the foreign companies have come in via takeovers, but some high technology enterprises have been set up from scratch in the region.

The selling points are not so much regional incentives—several have received no aid at all—as the region's resources in qualified manpower, services and transport.

The advantages Lyons boasts of—the international flights at its Satolas airport, the quick new TGV rail system, the motorway network, the banks, its two international schools—tend to pale when compared with Paris. But, as one foreign company manager said: "There is less stress here. I think people may work better."

the parts that are in the greatest need of surgery, the Loire and Ardèche departments. The Loire's biggest companies, such as BSN-Gervais Danone and Creusot-Loire, fall outside the nationalisation programme, and the Ardèche has never attracted big companies. Unemployment in these areas, which enjoy Government investment incentives that the rest of the region does not get, is around 12 per cent compared with 7 to 9 per cent elsewhere.

The centre of political battles in Communist-ruled Saint-Etienne, is the long-established Manufacture group, a pioneer of the small-order business which built up a reputation for guns, bicycles and sewing-machines. It is still in difficulties after repeated attempts to rescue it, this time as a workers' co-operative. Local politicians are pleading once more for State funds, or nationalisation. While Lyons optimistically believes it has the means for its own salvation, the proud Stéphanois of Saint-Etienne have little reason for cheer other than the green-jerseyed heroes of their football team.

The irony of this is that nationalisation hardly touches

THE region offers a rich variety of old-world attractions for the visitor, although not too many would want to reside on the edge of a river-ravine (left) in the picturesque town of Pont-en-Royans, which is located about 40 miles south-west of Grenoble.

The main street of Pont-en-Royans, Grande Rue, winds its way between the mountains on one side and the River Bourne on the other. The stone arch bridging the river—popular with anglers—is 132 ft high.

The Rhône-Alpes region has more than 1,200 villages which appeal strongly to visitors seeking country holidays. Other tourism attractions, in addition to more than 50 ski resorts, are more than 3,500 hectares of water sites, offering yachting, sailing, water skiing and wind surfing.

Top management

Some top management jobs have stayed in the region or been moved back. Rhône-Poulenc, for instance, has several department chiefs there. CGE's cable subsidiary Câbles de Lyon remains true to its name, and Renault trucks—the region's most successful exporter, despite its current market problems and production cutbacks—has kept its Lyons base.

Usually the top man is in Paris. The airbuses and high-speed trains to and from the capital are filled with executives. Rare are the occasions when a reporter in Paris really needs to telephone a company in Lyons. Even genuinely regionally-based companies like Skis Rossignol tend to prefer to list their stock in Paris rather than Lyons.

Nationalisation, which promises an unknown quantity in terms of reorganisation of the region's chemicals, textiles and metals industries, seems more likely to reinforce the hold Paris has rather than the contrary.

Before the Government's recent, wide ranging state take-over programme, the public industrial sector was already strong in the region, with 54,000 employees in oil, chemicals, nuclear power, arms and tobacco. This has been increased by a further 73,000, which means that one in five industrial workers—excluding the building industry—works in the state sector.

These jobs are not only in the big groups with historical bases here—in Rhône-Poulenc and Pechiney—but also CGE and its power engineering offshoot Delle-Alsthom and the Thomson group with its electronics subsidiary Thomson CSF, which employs 4,400 people in electronic tubes, components and mini-computers in the Grenoble region alone.

The irony of this is that nationalisation hardly touches

CASE STUDY: RHONE-POULENC

Slimming plan seen as pace-setter

RHONE-Poulenc is a case apart in the Rhône-Alpes textile industry—heavily capitalised, mass production synthetic fibres company that is a world apart from the craft trades of the rest of the sector.

Because it is such a big, concentrated organisation employing a large chunk of the local labour force, its decline has attracted enormous attention. Since the mid-1970s, Rhône-Poulenc Textiles has been fighting a losing battle against lower priced foreign products and the heavy costs of its basic raw material—oil.

The group reacted to its problems with a massive streamlining plan. This was designed to concentrate its product line mainly on two relatively high quality areas—nylon and polyester yarns—while cutting overheads through closing factories and trimming the labour force.

Launched in 1977, and fought tooth and nail by the unions, the plan is now substantially complete. The group's rambling geographical structure has been re-organised with jobs slashed from around 8,300 in the Rhône-Alpes region to 3,200, and FFf 1bn of new investment poured in. It is hoping to break even this year, if not to make a profit.

In some ways, Rhône-Poulenc's slimming plan was a pace setter in France.

Rather than continue to support burdensome losses in textiles (about FFf 4.3bn between 1976 and 1980) the company decided to spend heavily on severance payments to workers. No-one was sacked. Jobs were cut back by natural wastage; and the company embarked on a novel scheme to attract new industry to the disused factories.

This policy, however, has attracted no plaudits from the trade unions. The CGT, the Communist-led union, attacked the company for abandoning entire product lines to the U.S. or other overseas competitors.

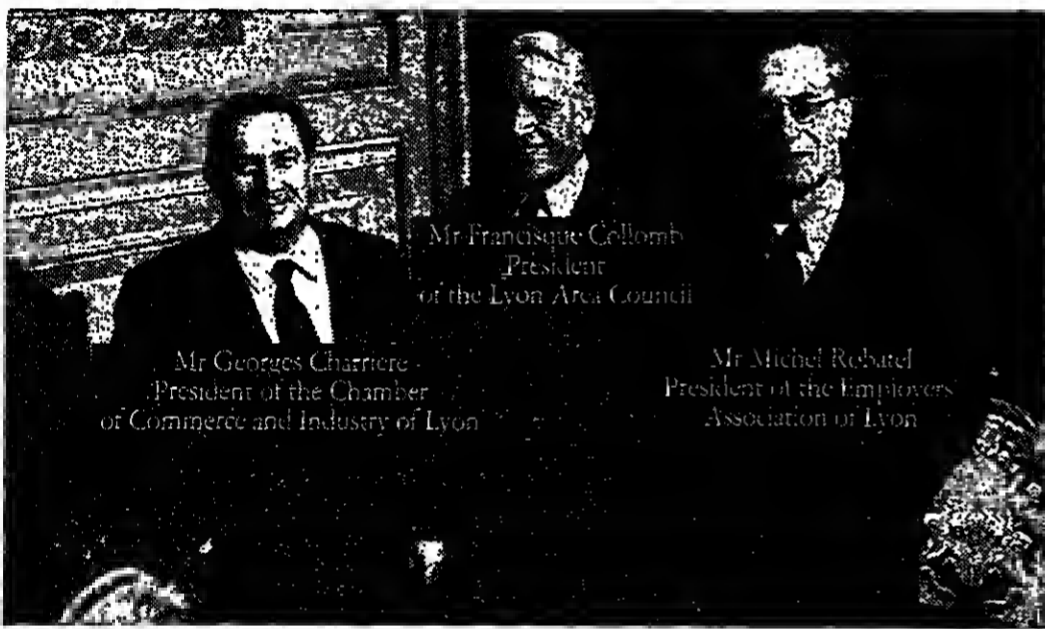
The Government's immediate reaction to the critics has been to give a vote of confidence in the handling of the textile division, undoubtedly one of the most tricky problems facing French industry in the last few years, by re-appointing M Jean Gaudais as chairman of Rhône-Poulenc.

But will he now, as a nationalised chairman, push through the remaining 600 or so job losses originally scheduled in the Rhône-Alpes region?

T.D.



Residents relaxing in Old Lyon which forms a remarkably large "Renaissance" district on the banks of the River Saône. A steady programme of restoration is being carried out in the old part of the city



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Textile sector struggles to find a new means of survival

"WHEN I was a lad," says M Jacques Valette, head of Beauvalette, "every street on my way to school was filled with the clackety-clack noise made by the old weaving looms. There were about 3,000 working then, four stories to a house. Now we have only 250 left in the whole of Lyons."

The Lyons artisans, creators of the silk working industry that established Lyons' fame and prosperity in the 18th century, used to be at the centre of an industry fanning out from the city to take in an enormous variety of textile manufacturing.

Their decline today mirrors the collapse of the textile sector throughout the Rhône-Alpes region. According to union figures, about 250 factories have closed and well over 20,000 jobs have been lost over last 8 years as the industry sought to retrench in the face of cheap imports and stagnating home demand.

The response to this crisis has been as complex as the industry itself. Some companies have reorganised, merged, or been taken over by foreign groups; others are diversifying, investing and seeking out new markets.

From amidst this variety of reactions, two main trends are emerging: either to move towards high added value, up-market products, or to develop new materials, working for example, with glass and carbon fibres for industries that were not traditionally connected with textiles.

ably to the first school. Liberator of a family business which he says "has had plenty of ups and downs over the last 110 years," he decided to plunge into exports when he first took over seven years ago. Now, Japan, Saudi Arabia, Britain, Italy, the U.S. are all part of his annual itinerary.

This emphasis on marketing and exports is also reflected in the decision of the Lyons industry to get together seven years ago to coordinate design ideas annually. The aim of counteracting the vigorous international expansion of other high fashion countries—particularly Italy—seems to have made an impact. But the plan, and the further development of Lyons, is now running into problems because of the run-down and disinvestment of the last 10 years.

M Valette believes that one of the answers to this problem may be to form co-operatives sharing work and risks—an idea of industrial organisation which is currently highly fashionable in France. His predicament shows the nature of the problem. Working mainly in silk (which now, in fact, accounts for only 5 per cent of total Lyons manufacturing), he operates in the traditional Lyons manner as a creator and marketing specialist, putting his designs out to fabricators.

"The problem is that both the man and the machines are disappearing," he says. "I can't produce some of the designs I would like to have

made because the equipment is no longer available. Under the trade association which brought together the industry in its new marketing drive, says that the next step is to tackle the investment gap.

"We need to invest to develop higher qualified technicians and sales forces, and we have to invest in new machines as well," says M Bernard Dupasquier, head of the association.

The investment theme is undoubtedly one that will not go unheard by France's Socialist Government: one of its main targets since last summer has been to mobilise private industry—particularly in depressed traditional sectors—in a big new capital expenditure drive.

At the same time, it coincides with the second aspect of the Lyons industry's development into new products for the building industry, aeronautics the car industry and even space. Several companies have recently benefited from aids from ANVAR, the technological development agency.

The question is whether this change can be pushed through quickly enough to save the industry that is left in the region.

It is not exaggerated to say that the Rhône-Alpes textile industry is able to make anything. All the more reason that it should pursue the markets and the means of financing investments and innovation," says Untzer.

Terry Dodsworth

D. W.

RHÔNE-ALPES III



The 50,000 acres of vines in the region annually produce from 110m to 120m litres of Beaujolais, for which the British and Dutch are big importers. Above: the current vintage has been well-received in the Paris bistros

Beaujolais: the area's best-known product

"IT IS better to stick your nose," goes an old Lyons proverb, "in a glass of Beaujolais, than in other people's business!" The growers of Beaujolais—the region's best-known product, a position envied by their counterparts in the more varied Cotes-du-Rhone vineyards the other side of Lyons—feel much the same about the Government's proposal to set up a national Wine Office. They know, they say, how to run their own affairs. Beaujolais' popularity often makes it unpopular with critics, who denounce its quality and methods and the patent discrepancy between the quantity of Beaujolais labels in the world and the region's wine-making capacity.



The major share of the tourism business is on the ski slopes. The region claims the biggest ski area in the world. There are 1,200 ski lifts, serving 1,800 slopes which offer a complete range to suit all standards. Glacier skiing is also being developed—it attracted 500,000 visitors last summer

Regional bankers await Government's next move

THE SOCIALIST reforms that are sweeping across the French banking system have already claimed a victim—or prize—in the nationalisation of Societe Lyonnaise, the Rhone-Alpes' largest private bank. But this takeover may only be a preliminary skirmish. What everyone is waiting to see now is how the reorganisation advocated by the Government changes the way banking is done. Lyonnais bankers themselves see little need for alterations. Partly because of their streak of regional independence, partly because of their comfortable bourgeois distrust of Socialism, and partly out of pride in their own achievements, the local bankers dismiss many of the Government's arguments. In Lyons, they say, they have already done most of the things that the Administration claims to be necessary to get France moving again.

This point was put succinctly the other day by M. Jean Carriere, the newly-appointed chairman of the recently-nationalised Societe Lyonnaise. "Perhaps," he said, "the nationalised banks will now have to take slightly different risks. The Government has a particular interest in small and medium size companies. But the Societe Lyonnaise was always active in that field and will, no doubt, be one of the banks whose policies will not have to be greatly changed." Although the Government is still formulating detailed plans for its banking reform, the essence of its policy is already clear: it wants to make the financial system more sensitive to local industrial needs, both by a more positive direction of credit, and by decentralising the big banking groups. Banks will be asked to take more risks, or at least accept longer-term profit criteria in industries which are regarded as strategically important for France; and some regional banks may be created. On both of these issues, Lyons has a ready answer. First, bankers point to the strong and diversified industry in the Rhone-Alpes area as proof that they have nourished enterprise wherever they have found it. Secondly, the region already has an enormously variegated financial structure made up of some 60 registered banks and a number of specialised organisations. These include:

- Independence**
 - The big State-owned groups, BNP, Credit Lyonnais and Societe Generale. BNP, in particular, has put great emphasis on local independence in recent years.
 - Two regional groups, Societe Lyonnaise and Banque Venise Morin-Pons. Societe Lyonnaise, linked to the federalised CIC group, was the sixth bank on the Government's recent nationalisation list, coming just after the big Paris groups.
 - It has a branch network through the Rhone-Alpes deposits of about FFr 15bn (\$2.5bn) and made profits last year of about FFr 56m. Morin-Pons acquired recently by the West German Dresdner Bank, is known as the "textile" bank, with branches mainly in Lyons and Paris.
 - A foreign banking community of 12 groups, including the Dresdner, Neufitze Schlumberger, Mallet, Barclays, International Westminster, Grindlays, Standard Chartered, Chase Manhattan, BCT-Midland, Banco di Roma and a group of Spanish and Portuguese banks.
 - Branches of the big French private and merchant banks that have now been nationalised—such as Paribas, Suez, CCF, Worms, Hervey and Credit du Nord.
 - A dense network of the nationalist banks which, under the French system, have special tax privileges and often serve a specific clientele. Credit Agricole, the "farmers' bank", for example, has its biggest branch in Lyons, while the Banques Populaires have four big departmentally-based organisations in the region.
 - A number of international accounting groups, mainly serving the multi-national industrial companies.
 - Pinelly, the region has branches of all the main institutions through which the State channels aid to industry. These include the largest regional branch of Credit National, which puts money into big groups, CEFME, which finances small and medium sized companies, and a regional development financing body for small businesses.

But M. Gerard Canard, director of the Union Interprofessionnelle des Vins du Beaujolais, is anxious to point out that there really is a lot of it. Year in year out these 80,000 acres of vines yield 110m to 120m litres—more than half the total production of Burgundy.

Each year sees a sprint to get Beaujolais nooveen—produced by an accelerated vinification process—on to the market, between November 15 and December 15.

Big buyers
The British and Dutch are big clients for this war-like operation, which last year involved 33m litres, all of which subject to inspection before being allowed to leave. The trade, which has another 11 months of the year to work in, is understandably not pushing this side of the business too hard.

The remainder—which goes mainly to the Paris and Lyons restaurant trade and to the Swiss and German markets head of Britain and the U.S.—falls into 11 appellations: straightforward Beaujolais, the surdiger and dezer Beaujolais-Villages and nine crus.

The first two, which account for all but 25-30m litres, have to compete with generic Bordeaux wines and Cotes-du-Rhone.

Prices are unfavourable, and have gone up 20-25 per cent at wholesale level this year. But M. Canard believes Beaujolais can keep its market because of its distinctiveness—stemming from the unique white-juiced Gamay noir grape, which, he says, also makes it harder to imitate well.

He claims average quality has improved over the years; 1980's wine was not good, but 10 years earlier under the same conditions could have been awful, he says. Compulsory tasting has been brought in in the last two years.

Yet, at the same time, the Union is working on educating its clientele to the finer points of Beaujolais. A network of wine-tasting cellars is available throughout the region, with the distinction that you generally have to pay.

"If not," says M. Canard, "people would just come to get drunk. It would be intolerable." One of the qualities of Beaujolais, more quenching than other wines, he explains, is that people tend to finish the bottle.

David White

Region now boasts more than 50 ski resorts Tourism shows good prospects

THE NORTHERN French Alps, which lay claim to being the biggest ski area in the world, fit within the somewhat arbitrary modern regional boundary of the Rhone-Alpes. But in the tourism field the idea of regional organisation seems to break down. The Alpine areas run their tourism separately from the old Rhone-Loire region, and even then not as a unit. Savoie and its neighbour Haute Savoie, which backs on to Lake Geneva, do their own act together, leaving the Isere department around Grenoble to promote itself. The reason lies partly in their differences, but also in local chauvinism. Together, the northern Alps make the principal tourist areas in the country after Paris and the Riviera. There is, of course, much more to enjoy in the Rhone-Alpes region than snow and mountain lakes—for a start, food, of which Lyons' claim to be some kind of world capital, seems hardly worth contesting—but the overwhelming bulk of the tourism business is on the slopes. The Savoyards have the biggest slice of this, counting more than 80 ski stations in their two departments compared with Isere's four major and nine minor. They attract around two-thirds of the French winter sports clientele. The stations rely to an increasing extent on foreigners—some 1m to the 4m or so French skiers—to fill the stack weeks between local school holidays. The problem is that at peak times there is too little capacity and the rest of the time too much. More classy places such as Courcheval manage to keep full most of the time, even when the Government is levying extra VAT on 4-star accommodation and taxing trips offered as company perks—but they are the exception. The authorities have been selling January hard, with price cuts of 25-30 per cent, and trying to develop a new market in cross-country skiing. All the stations, except the highest, now have their cross-country circuit even though this is not the Alps' real forte. The main growth potential is in the summer—which requires attracting an entirely new clientele, since people rarely want to spend two holidays a year in the same mountains. Glacier skiing is being developed—it attracts 500,000 or so in the summer—along with other sports, lake holidays and "theme" holidays ("discovering cheese," for instance). Since Valmorel in the late 1970s, there have been no new ski station projects. They are blocked by local councils for ecological reasons that many consider have come to the fore too late already. But promoters say that new building will be needed if the French Alps are not to lose a large part of their basic Parisian and local custom.

D. W.

Important projects in Lyons and Grenoble

Centres for industrial research

A COMBINATION of tradition, initiative and ski slopes has made the Lyons-Grenoble region into the most successful in France outside Paris in one key area—that of scientific and industrial research. The two centres complement each other—Lyons with a reputation in medicine and an emphasis on private research, Grenoble with a hard core of government scientists and a growing micro-electronics sector which leads the locals to think of it, wishfully, as France's Silicon Valley.

The National Scientific Research Centre (CNRS) has laboratories in both cities. Public and private sectors combined, there are reckoned to be 17,000 people employed in research activities in the region, including a large share of the national effort in areas such as textiles, non-ferrous metals and high-tension electricity.

This side of the region's economic life is bound to be reinforced by the Government's ambitious research programme, which foresees annual spending increases of 17.5 per cent in real terms between now and 1985. This impact is due to be magnified by the efforts of the newly-nationalised industrial groups, with the state industrial sector expected to raise its research expenditure by 10 per cent a year at constant prices.

A large part of the private research sector has come into the state orbit, such as the Lyons-based Institut Merieux, the pharmaceuticals specialist controlled by Rhone-Poulenc. Besides a respected medical faculty, Lyons is also the home of the International Centre for Cancer Research and a host of other specialised bodies, ranging from an Institute of Applied Toxicology to hospital sperm units which have recently achieved promising results from a year's mass contraceptive experiment, using eight human guinea-pigs.

encouraged in recent years by the city's Socialist mayor Mr Hubert Dubedout. The nearby winter sports facilities must also have attracted bright science graduates. "Salary negotiations are not as hard here as in other regions," a local manager with a big research team said. "For young people, especially, it has a pulling power other regions don't have."

Dominant
The main pillar of research in Grenoble is the unit which the Atomic Energy Commission set up in the 1950s—close to what is France's biggest concentration of nuclear power stations. It has 500 researchers working on advanced integrated circuits for the specific needs of the nuclear industry.

Since 1978 the Thomson-CSF group—which is Grenoble's second major employer—has progressively taken over the dominant stake in a micro-circuit production venture with the Commission. Now called Thomson-Etels, this went into production of standard circuits three years ago, with a licensing agreement with Motorola of the U.S. and a dollop of French State money. A third of its 750-strong workforce are engineers, half recruited locally.

Working closely with this unit is a specialised branch of the French post office's telecommunications research outfit, the CNET, a relatively recent arrival in Grenoble. M. Philippe Cloin, who has been given the job of co-ordinating Thomson-CSF's Grenoble activities, sees the set-up there as one of the best examples in France of interchange between higher education and industry. The city, he says, now has "the essential part" of France's research potential in integrated circuits and a good share of its production potential.

David White

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TECHNOLOGY

EDITED BY ALAN CANE



Sony printer for instant snaps Oil link to the local garage

BY ELAINE WILLIAMS

BY JOHN GRIFFITHS

SONY has developed a printer which can turn the images stored magnetically in its revolutionary Mavica camera system into conventional photographs on paper.

Sony announced its Mavica camera last August. This is a camera which resembles a conventional single lens reflex still camera but records images onto a tiny magnetic disc.

The pictures recorded can be viewed instantaneously on a television screen using a specially designed playback unit which costs £100.

Now, however, users can print these images on paper as with conventional photographs, although the reproduction is not as good as quality photographs produced by conventional chemical processing.

As the Mavica system is not due for launch in Japan until next year and it is unlikely to appear in Europe until 1983, there is plenty of time for improvements to be made.

Inexpensive

The printer can produce any number of colour prints of a still picture taken with a Mavica camera, or a conventional video camera, or any image shown on any video display including home TV, computers and video tape.

Mr Morita, Sony's chairman, claims that compared with other types of printer, the Mavigraph printer is inexpensive and the print cost is low.

For example, the model intended for industrial applications costs about £300 with an average cost per colour print of 15p to 20p which is very competitive with amateur photography costs.

The printer operates by scanning the signals stored on the tiny magnetic disc — which is capable of storing up to 50 individual picture frames.

The disc itself can be erased and reused and even removed from the camera when only partly used without destroying the recorded images.

The printer will cost about £350 for use in the home or about £800 for the industrial version.

The printing paper is wound over a platen and against this is pressed a thermal head to ensure close contact between the paper and a dye sheet.

The dye sheet slides over the thermal head as the platen and printing paper move together.

Video signals fed to the head vary the amount of heat generated according to the intensity of the signal. The dye is evaporated by the heat and transferred to the paper.

Four different coloured dye sheets—yellow, magenta, cyan and black—are used to produce a full colour picture. Each dye sheet goes through the same process.

Mr Morita said that the Mavigraph printing system has a wide range of industrial and commercial applications as well as its potential in the home.

For example, it can be used to obtain low cost hard copy prints from signals transmitted to teletext and videodata systems. It can print images displayed on medical X-ray machines, body scanners or other medical equipment.

It could be used as a printer for office computers, operate as a colour facsimile printer, produce prints from conventional film negatives and transparencies.

Mr Morita said that it is even possible to add lettering to the image to make personalised greeting cards.

The potential of the Mavica system as a rival to conventional photography was also emphasised by Mr Morita, when he announced that the new camera was to be used by one of Japan's

biggest newspapers.

Unlike the UK, most of Japan's newspapers have adopted computer printing technology and all conventional photographs end up as digital signals stored in a computer.

With Mavica cameras, the newspaper's photographers will be able to transmit the images they have recorded on the magnetic disc, down the telephone line directly into the computer for automatic setting.

Canon cameras have offered the facility for some time.

The camera contains a micro-processor which judges the distance of the object—which is at the centre of the focus frame—and indicates in which direction the focussing ring has to be turned.

More information on 01-495 1266.

Easy focus from Canon

CANON, the Japanese photographic and office equipment maker, has introduced a sophisticated single lens reflex camera which helps photographers focus more easily on their chosen subjects.

The AL-1 is one of the first SLRs which gives help in focussing automatically, although instant and other less sophis-

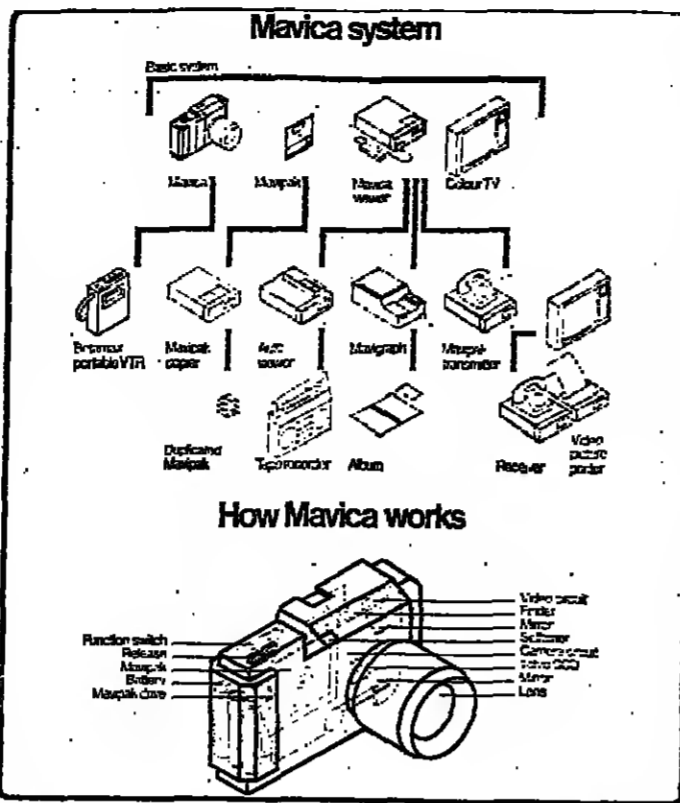
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More information on 01-495 1266.

Tubular Components will be represented on the Welsh Development Agency stand at the Sanecon '82 exhibition at the NEC (March 29 to April 2). Mr Maurice Johnson is the man to contact. The company is on 0766 38 595.

MAX COMMANDER



A COMPUTER link stretching from the underground petrol tanks at your local garage all the way to the North Sea well-head is becoming feasible.

In its ultimate form, the implications for the retailing, distribution, refining and production of petroleum products would be as follows:

Tank capacity measured by hyper-accurate electronic gauges, now being installed at service stations by a new Smith's Industries subsidiary, would relay via the station's own data terminal a continuous picture of which fuels—2-star, 4-star, diesel, etc.—are being depleted at what rate.

But what will be on trial will be a much more comprehensive information system than fuel supplies, even if it does not extend very far up the actual supply pipeline.

It is, effectively, the all-electronic service station. The "lego" chart below shows what is involved.

Into the individual outlet's data centre will flow sales value and volume from the pumps. The underground tank gauges, developed and made by Smith's Kingston, Surrey-based subsidiary, Contents Measuring Services, will at the same time be providing their own input volume.

Current legal limits for pump accuracy are plus or minus 0.5 per cent. But trials at BP's Strathyre service station at Thornton Heath using the gauges have cut maximum losses to as low as 0.09 per cent (though not yet on a sustained basis).

The reason is that the outlet operator has a continuous at-a-glance cross-check of what the pumps say they are delivering and what is actually being delivered. And if over-delivery by the pumps of 0.5 per cent does not sound much, the financial difference at Strathyre's is a loss per gallon of £5.812 at 0.5 and £1.046 at 0.09 per cent on a £1.55 gallon.

Extrapolated to all 24,000 UK petrol stations, delivering an annual 4.5bn gallons, the potential net loss is about £30.5m.

The next ingredient is already

on trial in a part of the BP network. Called "Counterplus," and operated with Clydesdale Bank, it is an electronic funds transfer system.

A customer equipped with the appropriate debit card has the card "read" by the terminal, which is linked to the bank's, and the transaction is approved by the terminal in four seconds and the customer's bank account is automatically debited.

BP hopes to see other banks become involved to produce a national service within five years.

The new area left outside of automatic computer monitoring is sales and stocks of oil and other after-market goods. But even this omission is temporary, awaiting the setting up of the electronic bar code system on goods now appearing in supermarkets.

Schedule

The information would be received at the oil company's distribution depot.

The depot's own terminal, using the information coming in from its area outlets, would derive the most efficient routes and timetables for its tanker fleet to replenish supplies.

This is in marked contrast to the current "distributor response" system, based on orders from outlet managers.

Not least of the obvious difficulties with the current system is that an outlet can phone for new supplies only a day after a carefully drawn up schedule has taken the tanker to another outlet nearby.

From the distribution terminal's data, a central terminal would build up a moving picture of national demand for the various fuel types for transmission to the refinery network, to showing the best demand-related way to "crack the barrel."

At the same time, a moving picture of total demand would dictate actual well-head production rates.

The day of the fully automated, computer-controlled production-to-pump system will never come, of course. There are far too many intervening variables: refinery process mixtures of crude from several sources; and political, economic and other external factors will always require sophisticated managerial judgments, even though based on the data flow.

But Chris Ensor, site services manager of BP Oil, says he believes the introduction of much of the above computer chain will emerge, and that it will be of significant help in boosting operating efficiency.

In fact, the first links have already been forged by BP. Live trials up to distribution level will start within the next six months.

cent of total outlets which hold 80 per cent of petrol and diesel sales volume.

But the average petrol station volume is about 23,000 gallons per annum, and the investment would prove harder to justify at many small outlets where volume is lower still.

Partial

Offsetting that, Ensor sees a rationalisation of the network continuing which may see 3-4,000 outlets disappear with a consequent increase in volume at the remainder.

Without a comprehensive supply information system in place, it is not possible to set up a full distribution system based on what BP can determine for itself its outlets need rather than what they say they need at the time it suits them.

Nevertheless, Ensor says even a partial system would be of major benefit, applied to the 10-13 per cent of its 4,200 outlets which account for 40-50 per cent of its petrol sales volume.

CMS has equipped 210 outlets so far, and is converting further outlets at the rate of three or four a week. That rate is expected to accelerate.

A full tank to wellhead system? That, says Ensor, regrettably, remains some years off.

Costs

The data can then flow out from the terminal to a number of sources for various uses—to the distribution terminal for supply determination—to BP's administrative offices for performance monitoring and accountancy analysis, and ultimately to independent suppliers of other stock for use in the same manner as BP's own distribution operation.

Inevitably there are snags. The £1,000 plus installation costs of CMS gauges can be rapidly amortized at the 20 per

Costs

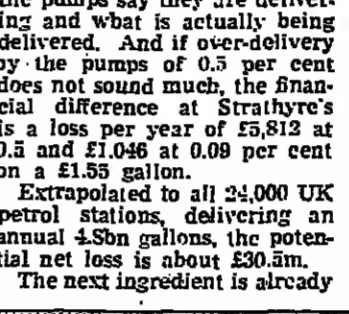
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Aluminium jointing method in North Wales

A NORTH WALES company has developed a method of jointing aluminium to itself and to aluminium alloys which, it claims, is aesthetically and technically superior to any existing method.

The process developed by Tubular Components of Fourcrosses, Pwllheli, North

Wales, takes place in a recirculating furnace and uses the gas mixture as a heat transfer medium with the temperature finely controlled.

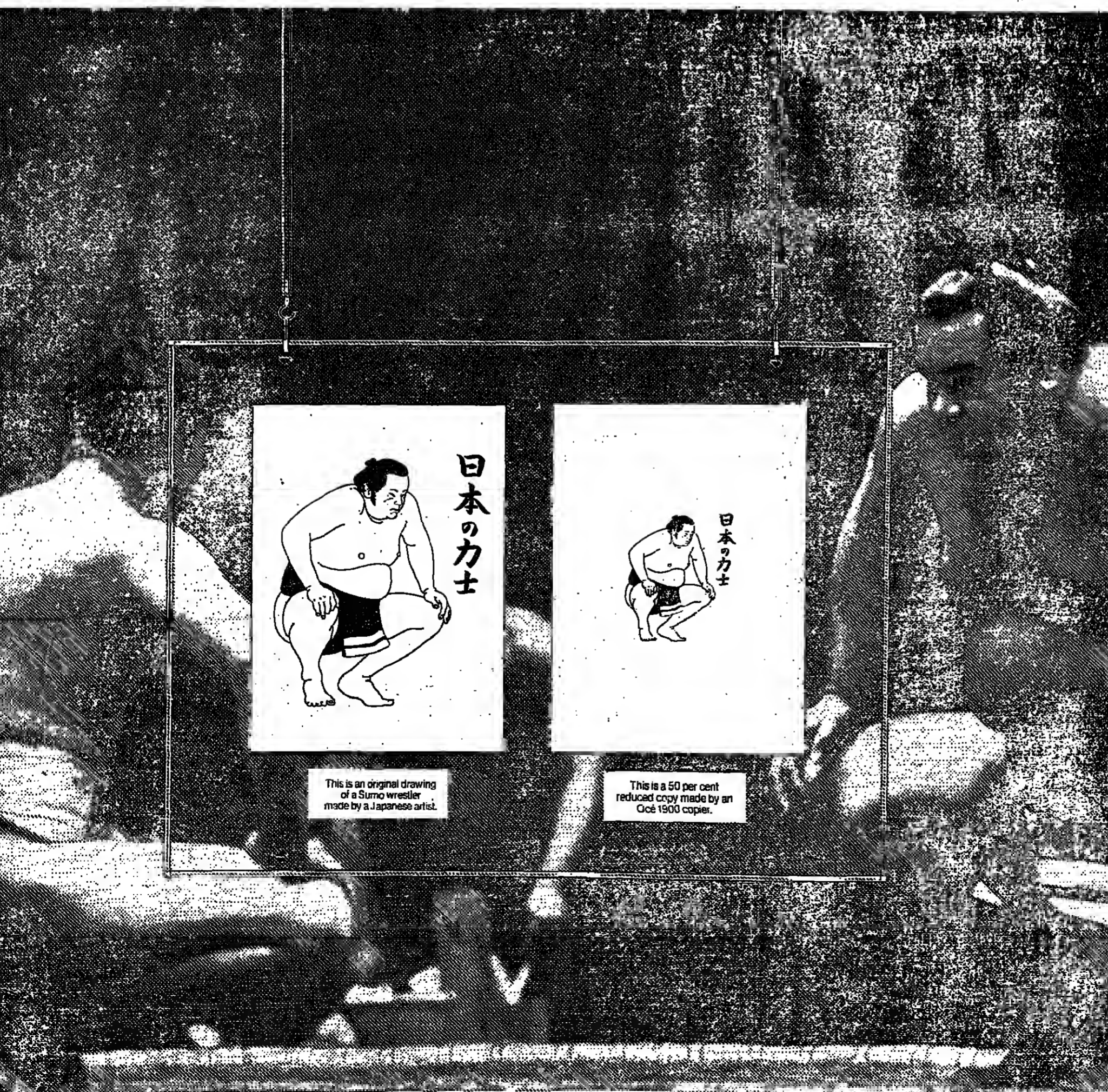
The rate of heating is tailored to ensure uniform fusion of the separate components even if wall thickness varies. The special gas mix-

ture ensures that surface oxidation and other contaminants are excluded from the joints.

The company believes that the process will overcome some of the constraints on the use of aluminium in certain areas because of the difficult and expensive operations required to joint aluminium.

Tubular Components will be represented on the Welsh Development Agency stand at the Sanecon '82 exhibition at the NEC (March 29 to April 2). Mr Maurice Johnson is the man to contact. The company is on 0766 38 595.

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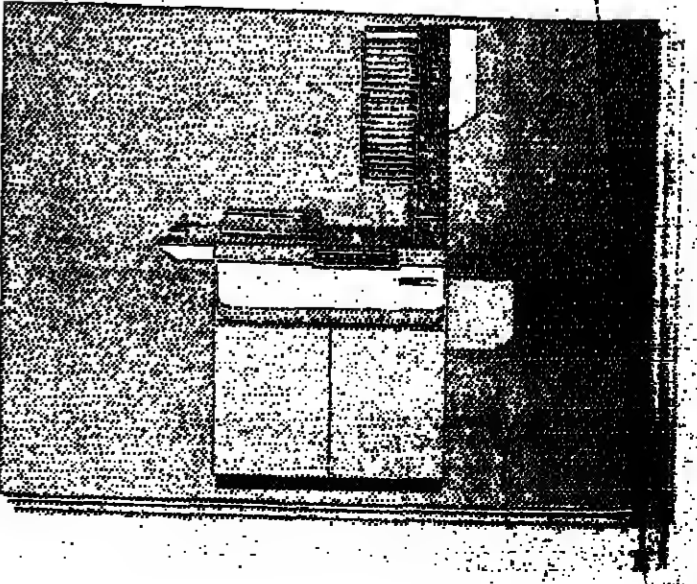
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This is an original drawing of a Sumo wrestler made by a Japanese artist.



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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

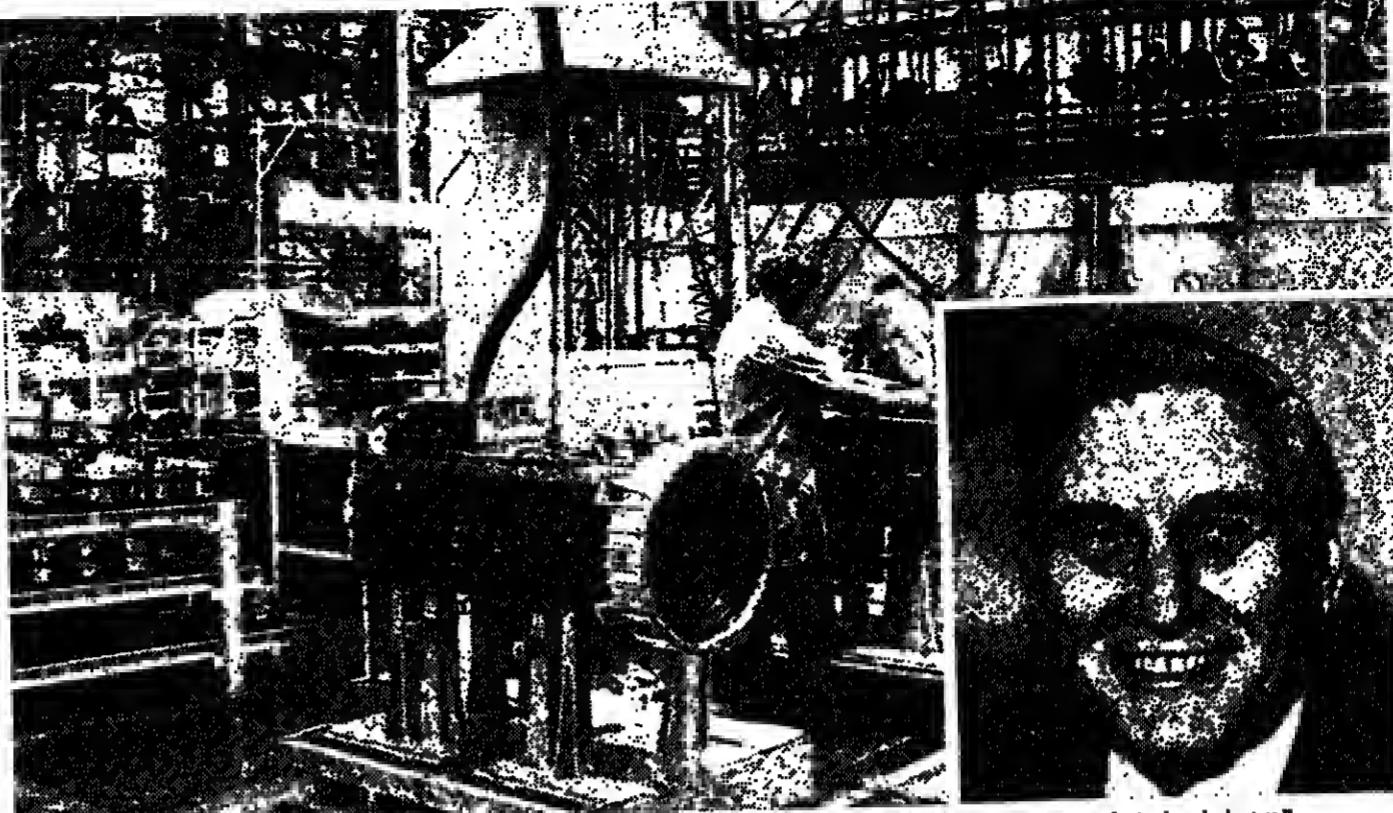
U.S. Government sanction aims to reduce employment discrimination

HOWEVER much employers may deny it, discrimination of all types is still rife in most of their companies. Legislation or government edict may help towards reducing it, but progress is inevitably slow while attitudes remain unchanged. Now one U.S. company at least is trying to speed change by using a novel "carrot and stick" approach on its senior managers. Their annual bonuses are determined partly by how strictly they adhere to government rules on non-discriminatory behaviour. The company is Norton Simon, the large conglomerate whose interests include Avon cosmetics, Hunt-Wesson foods and United Can packaging. The rules that its managers must follow in order to qualify for a full bonus are incorporated in U.S. Equal Employment Opportunity legislation, which has similarities to the UK's Equal Pay Act, Sex Discrimination Act and Race Relations Act. This requires most companies that are awarded Federal contracts to ensure that their hiring practices are not discriminatory through race, colour, religion, national origin or sex. Under a Presidential directive, such companies are obliged to analyse their workforces to discover whether women or ethnic minorities are getting a fair share of jobs. If it is found that they are not, the companies are obliged to set up so-called Affirmative Action Programmes to correct the balance within a set period. The ultimate sanction by the State if goals are not achieved is the withdrawal of Government contracts. Harry Savage, a vice president at Norton Simon, says that his company's bonuses are com-

How Cummins engineered a quiet revolution

The diesel maker involved employees in formulating radical production changes. Nick Garnett reports

DESIGN engineers at Cummins Engines received a jolt as they sharpened their pencils ready to begin detailed planning of the company's new assembly areas in Scotland. "But the tried and tested production line system to one side and come up with something new" was the message they received from senior UK management of the U.S.-owned diesel engine manufacturer. The essence of a recognised method of engine building, in which work standards are coupled with a well-formulated equation of manning levels, track speed and output, had, in other words, been kicked out of bounds. For good measure the workforce at the old plant on the site, especially those who did the job of putting the engines together and the people who supervised them, were asked to generate their own ideas on the design of the production facility. That process, which took place more than a year ago, was part of a lead-in to a quiet revolution, still with much of its course to run, in how Cummins utilises its UK plant and manpower. It stretches from the way the company makes its power units on the shopfloor to the structure of plant management. And it encompasses changes in job content and responsibilities, movement towards involving employees more in decisions about how the work they do is actually done, and incorporates specific targets for efficiency improvements. The changes under way are the result of how Cummins saw the market place altering and what it believed it had to do to deal with this. So it took stock of itself. Cummins is good at what it does. With 5,500 UK employees and four production centres—Dagenham, Darlington, Peterlee and Shotts in Scotland—it manufactures diesel engines from 140 to 1,600 borse power. More than a half of these engines go into trucks, the rest being destined for construction, industrial and marine uses. The biggest proportion of UK output is exported. Worldwide, with manufacturing facilities in six countries employing 23,000, Cummins is the largest independent supplier of diesels in the higher borse power ranges. In the UK it has enjoyed a very favourable industrial relations record in terms of stop-



Jim Gray: "Individuals have a much greater potential than normally they are asked to provide in manufacturing industry"

pages. The company has a policy of progressing towards harmonising employment conditions for its white and blue collar workers. The job of its personnel managers has been aided by having just one union—the Amalgamated Union of Engineering Workers—recognised for purposes of bargaining on behalf of all manual workers. From the mid-1970s Cummins realised that competitive pressures would increase. Because of a growing trend in favour of integrated manufacturers—truck-makers who build their own engines—Cummins decided it had to become more cost-effective if it was to compete with them in selling engines to truck assemblers who do not manufacture their own power units. It also wanted to entice integrated manufacturers to use Cummins products to power some of their own trucks. An indication of the difficult selling climate was the company's recent announcement that it was shedding a fifth of its workforce in the North-East. The principle adopted by the

company to tackle the problem of greater cost effectiveness was to begin going through itself with a fine tooth-comb to discover whether manpower and equipment were organised in the right way to achieve optimum results. The process through which the company decided to review the way it carried out its business was tagged Organisation Development (O.D.). "We believe people can be utilised better than is currently the case," says Jim Gray, the company's corporate personnel director. "We think that individuals have a much greater potential than normally they are asked to provide in manufacturing industry. It's a matter of tapping into that."

Though Gray is responsible for the broad lines of personnel policy, each plant, which along with consultation machinery now has one O.D. man, possesses considerable autonomy in how it goes about improving efficiency. The plants have different pressures of space and different problems related to the physical size of the engines they make. Examples of change are already emerging. Consultations with the Scottish workforce on the new plant at Shotts was well under way in the late 1970s. A mass of information flooded in and some of the ideas were taken up. The placing of the

medical centre was altered, for example, and many changes in the location of equipment were made so as to help speed up the manufacturing process. In the autumn of 1980 a group of hourly paid workers, abop stewards, foremen and design engineers disappeared at weekends to think through the way the assembly area should be designed. This combined work resulted in at least three schemes acceptable to the company. One of them is now in operation as Cummins completes the process of moving from the old Shotts plant to the new one on the same site. The old Shotts assembly track with 16 work stations went out. In came a total assembly area split up into three sections—work on the short engine block, on the loog block where the engine nears completion and on customising for the buyer. The work is carried out by a team in each section. In the short block area, assembly workers do their own materials scheduling, are responsible for quality and are expected to do a certain amount of their own production planning. Cummins, which has shed labour during the recession and whose output is currently well below capacity, says that with the "new assembly arrangements at Shotts, the weekly

relations issue—what happens to relative pay between grades when changes upset traditional layers of responsibility. If you mess this up tensions can bedevil the plant. If the company gets it right, though, says Gray, then employees will be attracted to think more closely about cost and production issues and the UK tradition of adversary bargaining will be further weakened. Cummins is prepared, as part of this exercise, to feed the cost-savings on some of the manpower reductions back to the workforce. While this has been going on, Cummins has been reviewing plant management structures. Managers have been examining the flow of work from the taking of an order to the point where the engine rolls out of the plant ready for shipment. This process has gone furthest at Dagenham and has resulted in reducing the number of senior functional managerial roles by about a third. The managerial jobs of personnel and finance have been combined and so too has engine assembly and technical development and machine shop and material supplies. The review at Shotts also showed that functional managerial jobs could be reduced. Darlington has a number of new targets to meet over the next few years as part of OD including a 50 per cent fall in scrapped material and a 5 per cent yearly productivity improvement. One general target, encapsulated in what the company calls materials resources planning, is to close the time gaps between delivered materials from suppliers and the supplying of engines to customers with the minimum of inventory at both stages. New targets would suggest the need to cut stocks from 35 to 10 days of supply and to arrange delivery of engines much closer to the time when truck-makers actually want to instal them. Organisation Development has more than a little of Japanese industrial philosophy about it—longer and more detailed planning of production than is usual in the UK but more rapid implementation. Gray is the first to concede that OD involves high risk. Some of the changes might not work. He is also quick to point out that this is the way Cummins has decided to grapple with its own problems. There is no chest-beating that this is the way for industry to move forward as a whole. The company though does believe one of the axles of OD is valid for the rest of manufacturing—that companies often forget that their prime resource is the staff they employ.

Arnold Kransdorff

'Japanscope'

A VALUABLE new aid for the rapidly growing band of Japan-watchers has been launched by the enterprising library of the University of Aston in Birmingham. Called "Japanscope" it is a monthly bulletin of references to new articles and books about the economic, business and trade developments in Japan. Not only does it contain a flattering number of abstracts from articles in the Financial Times, but it ranges widely across other publications in the UK, U.S., and Japan itself, and includes a few English-language references from continental Europe. Its main drawback is that it gives little indication of the quality of each article and book. Available from Mrs S. Theobald, University of Aston Library, Gosta Green, Birmingham B4 7ET, England. Price £35 for 12 issues, or £2.50 per copy. Tel. 021-359-3611 extn 526.

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THE PROPERTY MARKET BY ANDREW TAYLOR

Changed days in Hong Kong

TWO YEARS AGO, the question was how much further Hong Kong property values would rise. The question today is how much further they will fall.

Not that the downturn has been as dramatic as the boom. Prime office space in Central District has been buoyed up by the fast growing financial sector, but secondary office and commercial space is less happy.

The residential market is softer. Industrial property has been worst hit, with values falling by 10 or 20 per cent and sometimes more over the last 12 to 18 months.

Three lots at a Government land auction in the New Territories last week found no buyers at their reserve price. Afterwards, land agent Mr Tony Harland said that crown reserve prices have fallen by 30 per cent over the last year.

Financial Secretary Mr John Bretnidge forecast in his Budget speech land sales of 91 hectares in 1982-83, five hectares more than 1981-82, and 28 hectares more than in 1980-81.

But they are still bearish. "In the face of the present high vacancy figures and the good supply of new accommodation coming on stream over the next two to three years," said Mr Fry, "there would be some further easing of values before the market consolidated."

Cheap land, of course, has its public supporters. "We hope that the pendulum will never again tilt in favour of the black-mallers," said the Hong Kong Standard in a recent editorial on residential rents.

As for the local property companies, the many who bought wisely and early have realised large gains from the bull mar-

ket, and can still show profits on outstanding properties in their portfolios. Conscious of the historic volatility of the market, local agents are now suggesting that buyers should not risk waiting to try to call the bottom of the market.

Mr Alan Hill, a partner in Jones, Lang, Wootton, suggests that there may be a further 5 or even 10 per cent fall in values in prospect. But, he cautions, "If you expect always to hit the bottom, you would have to be a very clever person."

Property consultants Richard Ellis look generally for "a consolidation period" in 1982.

The latest report on Hong Kong by Ellis suggests that, while office rents in the main should remain stable during 1982, there may be some softening in areas of large oversupply. Prices and rentals however might be expected to remain under some pressure into 1983 with accommodation supply still at high levels.

Similarly the agents do not expect to see much growth in retail rents in the medium term until the present oversupply of space is absorbed.

Oversupply and continuing vacancy levels are likely to be maintained for some time yet, judging by the Ellis report.

Hongkong Land's general manager for corporate planning, Mr Bill Wavish, told a Hong Kong conference this week that the group has specific plans for diversifying into North America, Denver, Houston and Vancouver are favoured by the group's studies. With over 90 per cent of assets and earnings in Hong Kong, Mr Wavish said that diversification overseas was "feasible," though unlikely to exceed 20 per cent of assets or earnings.

which also notes a decline in foreign investment during 1981 and an acceleration of building costs, during the second half of the year.

Meanwhile, the Hong Kong Government's property review for 1982, due to be published next week, is expected to show that commercial vacancies had risen by 27 per cent to 423,000 square metres (4.5m square feet) during 1981. This was despite a larger than usual take-up of space during the year.

The report is also likely to forecast a further softening in the retail property market, given the present oversupply

of accommodation. In addition the report is understood to state that, while office rents rose in 1981, these had levelled out by the end of the second half.

The Government expects that strong demand for offices in the central area will be maintained this year but, like Richard Ellis, expects to see a softening in values in secondary locations.

However, the tenor of recent reports, including that published by Richard Ellis and the Government report due next week, stresses that, while in the short term the real estate market is under pressure, long term prospects remain good.

In support of a long-term bullishness is the relative health of Hong Kong's economy. Gross domestic product last year grew by 10 per cent. This year's budget forecast is for 8 per cent. Against that weighs the international burden of high interest rates, which has left not only the property market but also the property-heavy stock market languishing. There is also the overhang of property supply and the speculative values dating from the overheated real estate market of 1979-80.

The other, secular, consideration for Hong Kong is the expiry of the new territories lease in 1997. While the island and Kowloon are coded rather than leased, the diplomats are looking for a deal encompassing the whole territory. Local investors appear less concerned about that than they are about interest rates, but it seems likely that a solution would quicken the appetite of overseas investors.

Robert Cottrell

ICSC CONFERENCE

Downtown shopping centre trends

"THE PARTY is over," said Florida developer Leonard L. Farber in Paris this week. He was talking about the U.S. retail property sector at the annual European conference of the International Council of Shopping Centres; but his remarks were echoed, and amplified by delegates from other countries.

From now on, said Mr Farber, U.S. shopping centres will be built under entirely new guidelines. "Over the past 25 years," he added, "we have moved to the point of overbuilding."

The weakness of the U.S. economy has slowed retailers' expansion plans. Developers are circumscribed by the cost and availability—or lack of it—of long term finance and, said Mr Farber, the current rental requirements for small shops must be stretching the retailers' ability to pay.

On the finance side, with U.S. institutions into short term, high-yield investments, developers were having to look for other sources of funding such as joint venture capital.

On the brighter side Mr Farber saw "almost endless" opportunities for renovation and expansion of existing space, population growth in the Sunbelt states and population shifts elsewhere. "During the balance of this century," he said, "huge sums will be invested in inner cities."

The conference organisers clearly felt the need this year to show the rough edges of retail

development, particularly for "downtown" (city centre) centres which were this year's theme. Stuttgart professor Dr B. Falk obliged with 11 reasons why some West German centres have underperformed.

First, he said, shopping centre theory developed from a regional centre base could lead to a lack of success when applied to smaller downtown developments; conversely, the building of shopping on three or even more sales floors to cut land costs meant that some space was unusable, or low yielding.

Lack of strong management in some of the centres, low promotion budgets and lack of "anchor" tenants were all mistakes relating to the smaller size of downtown centres.

Units of space, said Dr Falk, were frequently let in sizes which were too small and the constraints imposed by fitting into existing town centre developments meant that the leasable floor space was frequently out of proportion. If it were too narrow, the centre would be unattractive; too generous, and it could be unprofitable.

Real estate was expensive downtown, said Dr Falk; he also noted the accent on "culinary well being" and the strict local authority conditions appertaining to it. Preservation and regulation of use, he said, frequently led shopping centre operators to seek compromises—with negative consequences.

Finally, like Mr Farber, he noted that high real estate and construction costs led to higher rents and extra charges which were sometimes economically unreasonable for the tenants.

Dr Falk made three recommendations for the future, which he saw as belonging to small shopping centres of 3,000 to 8,000 square metres (32,000 to 86,000 square feet) located downtown.

He said that developers should remember that the function of shopping centres was totally different from other immeasurable property or real estate. Therefore they should buy know-how from experts before buying the land, or site, and starting construction.

They should bear in mind that the typical West German downtown shopping centre was distinct from its regional big brother, and act accordingly, and they should also note that existing performance tended to lag behind expectations at a time when forecasts for the next few years were not favourable and "competition is getting cut-throat every day."

For those who went ahead, said Dr Falk, he would propose the opposite of the "low profile approach." Other developers considered, and it would seem that promotion of the centres themselves, as distinct from the products that they are selling will be a feature of the years ahead.

William Cochrane

Brokers differ on prospects

STOCKBROKERS Noel Govett say that the lifting of restrictions on holding banks linked gilts takes away the last surviving prop of the bull case for property values.

Phillips and Drew think differently: "Perversely, with the institutions facing external competition for index-linked gilts for the first time, institutional demand for property investment could actually rise with the consequent depressing effect on property yields."

London and Metropolitan Estates, jointly owned by Second London Wall and Balfour Beatty Construction, has won the Bracknell Development Corporation's competition to build a £25m, 200,000 sq ft shopping centre on land next to Bunnell's store on the Bracknell ring road.

Planning permission free of all local user restrictions has been granted for Bristol Katala's new 131 acre industrial development on its Maylands Wood Estate at Hemel Hempstead. Upon completion the development has been valued at in excess of £12m.

James Lang Wootton, retained jointly by Richard Ellis, have sold a 4,000 sq metre decentralised office building at Rue de Stalle in the southern part of Brussels to Swiss Life, the major Swiss insurance company. The price was BFR 150m (£23m).

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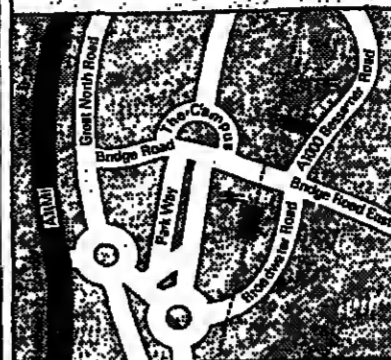
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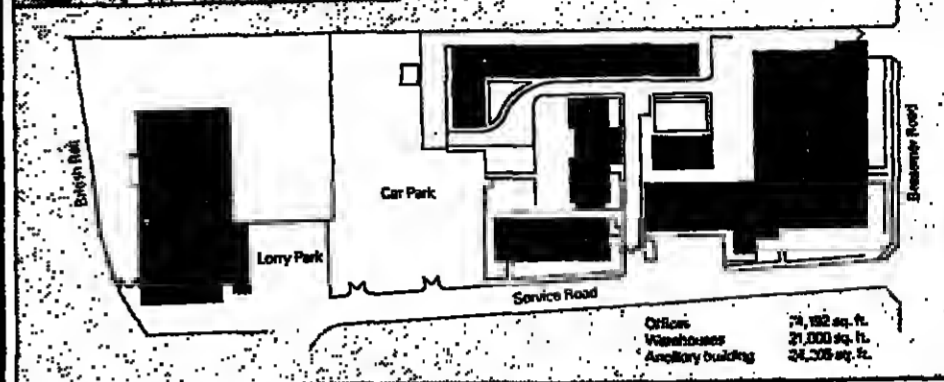
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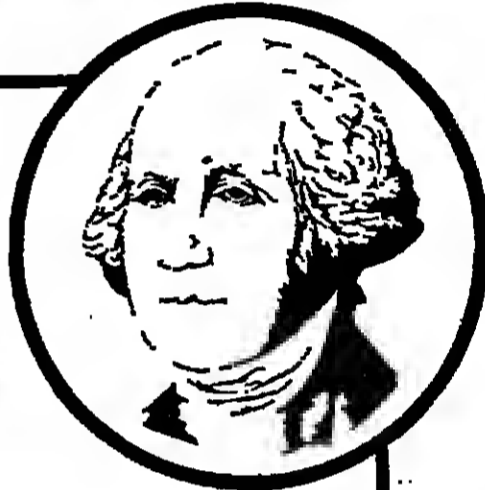
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THE ARTS

Cinema

Whatever Lola wants

... by NIGEL ANDREWS

Lola (AA) Paris Pullman and Screen on the Hill
Eli Under The Sun (A) Warner West End, Studio, Classic Tottenham, ABC Shaftesbury Avenue
Cleave (AA) Camden Plaza
Live In Fear (A) Gate Camden
The Little Foxes (A) Gate Notting Hill

No one in the world today is making films like Rainer Werner Fassbinder. Some may offer up a quiet vote of thanks for the fact that Lola Marleen was hung, drawn and quartered in many circles—though I'll happily go to my grave proclaiming it a masterpiece—and RWF's newest film Veronika Vorez produced head-shakes and tortured expressions at the Berlin Film Festival this year.

Lola, made between the two, is probably the most bizarre of all the filling in this sandwich trip of films set in wartime and post-war Germany. You expect to spend the first five minutes of any Fassbinder film in shock—any one assault the screen with such storm-troop colours or lunge at his characters from more guerrilla angles—and in Lola the five minutes of astonishment extend to about 40.

Blobs of red, mauve, yellow, blue bob-and-billow across the screen and spill over the characters. The texture is often grainy and if shot on Technicolor stock. And meanwhile an alarmingly peculiar story unfolds about a small-town cabaret singer (Barbara Sukowa) who falls in love with an upright, uptight architect (Armin Mueller-Stahl) and masquerades as a Nice Girl to meet and court him. We're in 1950s Adenauer Germany and the Phoenix nation is rising, with a creek and a lake of wings, from the economic ashes.

The girl's other lovers in the town—the central cynical property room (Marie Adorf) who heads her nightly in a room up above at the cabaret, and the Bohemian-reading anarchist (Matthias Ruch) who idolises her from afar—stand by unhelpfully. The first because he knows the town's interests are at stake; the architect most he kept happy and pliant so that contracts may be signed and building-grants forked out. The second because courtly love draws the line at vulgar interference.

In short, it's a roundelay of exotic hypocrisy and reined-in

passions that might have sprung from an Ibsen play. And it's staged by Fassbinder in child's-building-block hues and crazy-paving compositions that have already driven some critics to their dictionary of pejoratives.

But as in Lili Marleen the colours and camera-angles are not adorning the story, or needlessly distracting from it; they are the story. With Fassbinder, film is not just narrative, it's painting. The grainy-garish look is studiously called from shoe-string sex films of the '50s—all those Schoolgirls Report No 382 and Helga Makes a Date with Helmut that used to purr out of Germany (we had our own equivalent in British nudist pictures)—and the style plants the film not only in a specific period but in a specific moek-lawdry battlefield between naivety and corruption, smirking innocence and simpler lusts.

Just as those '50s titillation quickies punched life into cardboard sets and waxes, acting with colour-fitted lighting, Fassbinder orchestrates virtually the whole of Lola with filters. But under his baton there are strategy and design at work and they're dazzling. Lola herself is iconically arrayed in wazzy red-hue colours. (In one scene she's even posed on her bed striped all over by a Neapolitan-style lighting-design of red, orange, yellow, pink). The architect, by contrast, cooler, more cerebral, dons the signature-hue of blue: sometimes an all-over filter-light, sometimes just a key-light that shines an eerie azure rectangle on his eyes in a scarlet nightclub or a lemon-y office.

If the film sounds peculiar, it is. It's also novel, startling and thrilling. Fassbinder's characters are richer-textured here than in Lili Marleen. Sultry-jawed siren Barbara Sukowa makes Lola appealingly and believably soul-sundered; one moment smacking out sexy songs like a salamander who's set herself on fire, the next donning virgin-white to tryst with her beloved in a sun-lit church.

Mueller-Stahl makes the architect a holy fool marvellously switching from the priggish to the tragic. When the scales fall from his eyes on first visit to the nightclub and he discovers his beloved's true occupation, The Blue Angel, not surprisingly, he's into mind with her ringing. But where Emil Janing was a pop-eyed pathetic merchant at the mercy of Lola-Dietrich in that tale of Jove's labours scorned, Mueller-Stahl keeps his stride and cracks only inter-nally, slowly. The result tags our heart even more.

Lola is the best Fassbinder film I have ever seen, and though it's set in generation-ago Germany it's the most "modern"

movie to be seen in London: full of the possibilities of what cinema can do, which he not just in telling a story but in painting emotions and ideas with colours and images.

The Agatha Christie films tend to limit their possibilities to shutting chess-piece superstars around sun-drenched settings and requiring them to prove their whereabouts at the Widal Hour. Where were they when Lady Carlisle was punctured with a sharp instrument in the library; or Sir Roger Maitravers piled with a poisoned prawn cocktail at the Captain's table?

"Kindly ask our friends to foregather in the lounge" intones Peter Ustinov, presenting moustache and Belgian accent as H. Poirot. And 15 minutes from final whistle in Evil Under The Sun they duly foregather. Maggie Smith, Colin Blakely, James Mason, Sylvia Miles, Nicholas Clay, Jane Birkin, Roddy McDowall. The whole cast, in short, save for murder victim Diana Rigg who has been strangled on the beach.

We are in a luxury hotel on a Mediterranean island and Miss Rigg, a much-hated musical-comedy actress, has spent the film's first hour swarming through it at high speed supplying her fellow guests with murder motives. "Have a murder motive," she all but volunteers. "Thanks," don't mind if I do," Maggie Smith, the hotel's proprietress and once a fellow-chorus with Miss R. is the only one with long-rach antagonism toward her singer. She's the only one who has the nerve to ask her whether she's a murderer. And whether she's a murderer or not.

The murder plot itself is so convoluted that you barely notice it, all but bristling with incongruities. (Is Sylvia Miles's all-important love-affair with speedboats sudden or has she had it since childhood?) The Majorcan setting, beetle-cliffed and board with bougainvillea, are a pleasure to the eye. Anthony Shaffer's screenplay is well primed with bons mots, and Ustinov and Company keep a twinkle burning through all the tinnutinations of intrigue. Best of the series so far.

"I was sitting here with the third cross-section, but Monsieur did not ring," Celste, based on the memoirs of Marcel Proust's housekeeper, is like a belle epoque version of Waiting for Godot. Celeste Albaret looked after the dying scribbler during his mostly bedridden days



Barbara Sukowa as Lola

when he was writing the last 3m or 4m pages of A La Recherche Du Temps Perdu. German director Percy Adlon has "dramatised" his story in a series of tableaux scarcely vivants, more semi-comatose. Eva Mattes plays the heroine pale and plump-checked, as an ever-egregiant acolyte, and the film presents her plumping his pillows, attending to his fits and arranging his scarce dinners-out to meet people whom he will turn into characters. (They include "the young Jean Cocteau," an odd parlance in Proust's mouth since it suggests familiarity with the old Jean Cocteau.)

The film is worthy, slow and for the most part painfully dull; lantern-slide existentialism in grey and black and lemon and duck-egg blue. Adlon seems apathyfied by reverence. The clock on the kitchen table never stops ticking; the scribbled pages snowfall about the bed;

and we never do discover if Monsieur rang for that third croissant.

Even Celste, however, is a firework display compared to I Live in Fear (1955), a "lost" Kurosawa film that someone has had the misfortune or ill-judgment to find. Toshio Mi-fune dons glasses and streaky old-man make-up to play a Japanese patriarch terrified by the atom-bomb. And mercilessly voluble about his fears to his family. Endless talk in gloomy interiors, and Kurosawa directs with cramped style as if scenting the project's doom.

Better to join Bette Davis in a revival of The Little Foxes. Here you may measure one superstar's celluloid assumption of the Hellman hellion against another's newer stage version. Elizabeth Taylor fans, beware.

Covent Garden

Salome

Though the compelling reason for attending this Royal Opera revival is Josephine Barstow's Salome, it has enough supporting virtues to make it a creditable affair.

Ragnar Ulfung repeats his fastidiously conceived Herod, in excellent voice, the thoroughness and distinction of his performance are not quite matched in the other roles, but none is weakly filled. Bernd Weikl makes an effective Jokanaan, hovering somewhere between the tried-and-true alternative readings of the part; pluck not sharply enough focused to project the stern prophet, delivery too relaxed to suggest the fervent visionary, but it works. So does Josephine Veasey's Herodias, though she too takes an indecisive middle way, neither gross royal monster (the Astrid Varnay model) nor cool, implacable biter (the vein which might bring out Miss Veasey's best, if only the production would encourage her).

We have Gwynne Howell's excellent Nazarene again, and Claire Powell is a good Page. On Wednesday Ramon Remedios stepped into the role of Narraboth, saving the air repetitiously but cutting a good figure and singing very well. The action has been staged this time by Elijah Moshinsky, lucidly and with more attention to psychological detail than to the setting of royal pomp—Herod's court seems a very informal gaggle, like neighbours at a bonfire. For Miss Barstow Eleanor Fagan has devised a "dance"—it isn't exactly that, and involves an indeterminate number of scarves rather than seven veils—

which is dramatically purposeful, and lacks only a sufficiently forceful climax.

Zubin Mehta's account of the score is well-proportioned, and at the showier orchestral moments he secures some striking colours; elsewhere there were many scamped details on the first night. Where Strauss's rhetoric becomes measured and sonorous—in Jokanaan's music, obviously, but also in some recurrent punctuation—Mehta generally sounded fifty, with the result that the score seemed more than usual to want muscle. Later performances may take on a firmer ring. At least he was expertly solicitous for his Salome, whose timbre—reedy, interesting, slightly hollow—needs codding in this noisy opera.

In fact Miss Barstow commands a marvellous range of expressive vocal shades, which she draws upon as much for musical ends as for theatrical ones. All that she cannot do is flood the auditorium with golden tone. Her final monologue doesn't, therefore, provide the performance with an ultimate vocal thrill, but needs to be completed by the true dramatic ending—which Moshinsky, like many another producer, has fudged. Strauss's score is as explicit as Wilde's original text: by the end, Salome has become a figure of such potent horror that nothing less than her violent obliteration, a brutal stamping-out, will make a catharsis. Here she is, merely, tamely stabbed (though that is an improvement upon the original production, where Grace Bumbury had to wait patiently



Josephine Barstow

to be bisected by a slowly closing cistern-lid). Still, if Miss Barstow is denied a satisfyingly smashing demise, she does everything to earn it. It is a brilliant, uncanny performance. Her cold Salome, eyes playfully a-glitter, is a supremely spoiled child, all innocent perversity, tender awaiting a fatal spark. She prances, pouts, shrinks back in sudden shyness; all this is vividly captured in what the voice makes of the music—often very beautiful, always with a vulnerable edge. Our last vision of her, after the execution and the erotic autopsy, is poignant and dreadful: she rocks appalled between childish triumph and a sense of irrevocable disaster. Miss Barstow takes magnificent risks very boldly. Golden voices rarely do so much.

DAVID MURRAY

Collegiate Theatre

Eritrea by RODNEY MILNES

Phoenix Opera's staging of Eritrea for the Camden Festival proves once and for all—if proof were needed which, alas, it still is—that Cavalli communicates most directly with audiences today in propria persona and without the intervention of "realizers."

The piece itself is strong, much revived in the 17th century when revivability was only an incidental consideration. First performed in a small theatre, it is wholly concerned with character. After the brief prologue, interfering divinities are mercifully noticeable by their absence; the human beings sort out their own destinies, and their predicaments certainly have the Shakespearean resonance claimed, less justifiably, for the same composer's L'Espresso.

Since we are listening to a sung play, Eritrea is very

properly given in Anne Ridler's exemplary translation, which is both singable and highly literate (her use of half-rhyme is especially ingenious). The cunningly varied pacing of the dialogue and the very subtle balance of response to verbal and musical demands are faultlessly controlled by Jape Glover, conducting her own edition. Period stringed instruments are used, few of them and very well played for once, and the rapport between the singers and the continuo accompaniment in recitative is admirable; for much of the time Dr Glover can afford to stop conducting and simply let them get on with it. The piece has obviously been meticulously prepared.

The cast is first-rate, with all of them concentrating on singing the words, not just the notes. The plot, incompre-

hensible on the page but crystal-clear on the stage, centres upon the eponymous Assyrian princess being disguised as her own brother for dynastic reasons. The resulting libretto is typical of the librettist, Faustini. Sally Burgess made Eritrea's Violabile predicament very real, sang most expressively, and her change of heart was as convincing as her eventual reversion to femininity, was curiously touching.

Cast as the prince driven mad by Eritrea's supposed death was James Bowman, in both excellent voice and picturesque disarray; he has some exquisite music to sing and sang it exquisitely. Adrian Thompson cheerfully at ease in the high-lying tenor role of Eritrea's faithless lover, also made every single word tell; as the Phoenician queen mystified by her "husband's" lack of sexual ardour Sandra Browne was perhaps a little too forceful; I fancy she would have got to the bottom of things before the first act was out. Excellent support from Johanna Peters as the Nurse identifying her one-liners with inimitable panache, Linda Ormiston as the paragon, and Ann Mackay as a libidinous fisherman.

Tom Hawkes's stylish production catches precisely the right balance between raunchy comedy and genuine sentiment; Terence Emery's simple set is beautifully lit by Neville Carrier, and his fanciful costumes are 17th-century for the ladies and amusingly Panto-oriental for the gentlemen. More successfully than any other Cavalli performance I have heard, this one excludes sophisticated enjoyment, musical, verbal and visual. The remaining performances tonight and tomorrow are highly recommended. But don't linger: "House Full" notices on the first night.

ANDREW CLEMENTS

Oxford Playhouse

And a Nightingale Sang

by B. A. YOUNG

This charming play is the only play by C. P. Taylor to have had a commercial production in the West End, and not surprisingly it didn't do well. The war-time life of a working-class family in Newcastle is no material for the theatregoers of Shaftesbury Avenue. Doubtless they all watch the production in safety in Coronation Street, but these are shown to them in different circumstances.

And a Nightingale Sang... is indeed a kind of Geordie Coronation Street, though the characters are rounder and more imaginative than in that endless serial. (And yet how good Coronation Street was 20 years ago when it was young and fresh!) Mr Taylor's Newcastle family consists of George Stott

(Tom Dickinson), who works in the shipyards and relaxes at the piano to the current songs; his wife Peggy (Sandra Voe), a cheerful housekeeper totally subject to the Roman Catholic church; and their daughters Joyce (Holly de Jong), whose romantic weaknesses are muted by her inability ever to make up her mind, and Helen (Gabrielle Lloyd), who believes that her limp renders her permanently unattractive, and makes up any unmade-up minds she meets. Helen also comes downstage sometimes to fill in narrative details.

Add to these Annie, the comic grandfather with his dog (which we only encounter in a sack on its way to burial) and his cat (never released from its travelling box) and a soldier each

for the girls, and the picture is complete. Both the girls have unsatisfactory boyfriends. Joyce's Eric (Robert Glenister) lavishes his affections too widely and is less than perfectly selfful; Helen's Norman, having persuaded her that her lameness is no bar to love, ultimately decides to go back to the wife and son he has been hiding from her.

The rest composes the trivial round, the common task, full of little events that make me feel that the play was originally thought out in terms, and presumably for radio (hence the narrator). It is all most thoughtfully and sympathetically shown, and admirably played by this company, which includes two Geordies and a former member of Newcastle

University Theatre to ensure convincing accents. (Norman's Brun is bang on, too.)

The director is Nicolas Kent, who spreads the action over a complex set designed by Tanya McCallin, based on the Stott kitchen but including three or four other locations as instantly as television. The knowledge, kindness and humour of the play are characteristic of Cecil Taylor's writing, even if his simple domesticity is not. His recent death at quite an early age is a great loss to the theatre; but adventurous directors will find a lot of good work left, that has not been widely enough seen. Someone, for instance, should do something about Walter, starting by turning it from two plays into one.

Festival Hall

Leipzig Gewandhaus

Any of the London orchestras would go down on bended knees for strings as finely tuned and as responsive as those of the Leipzig Gewandhaus, and be entrusted, and at that those points the performance lapsed into an unremarkable neutrality, to be stirred only when the music itself found new inspiration.

But those inspirations abound, even when the structural logic falters. The third symphony is a melting pot of Brucknerian ideas, some of them destined to surface again in refined form in later works, some of them fascinating blind alleys never had an unduly restrained, muted feel. Heather Harper was a similarly careful soloist, sometimes backwardly balanced against the orchestra.

Its continuity though the reflective moments were testard quite magically. Fine pointing, too, in the scherzo and a smartly glumming trio to complement it; that the finale failed to deliver its dramatic promise was as much the composer's fault as the conductor's.

In comparison, the first half of the concert had been a model of rectitude. Barber's Adagio for Strings—curious choice, but included to conform with the Royal Philharmonic Society's American theme this season—was cultured and respectful, while Strauss's Four Last Songs had an unduly restrained, muted feel. Heather Harper was a similarly careful soloist, sometimes backwardly balanced against the orchestra.

ANDREW CLEMENTS

THEATRES

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F.T. CROSSWORD PUZZLE No. 4,832. A short suit in paper carrier bag? (5-4). Flash for a ray around Riverhead (5). Part of a flower that learner copies in return (5). Bring up a conspicuous person seen at the back of a vehicle (4-5). Elemental material for printing making an exact duplicate (6, 4). Personal magnetism in front of church creating irritation (4). Vegetable, sprouted around everything (7). Raise and inspire to cheer (7). Concentrated in time (7). Drink with little child in breaks (7). Vaulted passage could be cunning (4). What had drivers do to achieve a quick result (3, 7). Could it be a fruit-stone that's obsolete? (3-2-4). False notions changed in a lido (5). Spill a feeble light (5). Confir for example, that is continually immature (8). DOWN 1 British Academy, thus, is fundamental (5). Emmet following a meaning that's crucial (9). Force with permit to settle in uncultivated field (6, 4). Disturbed pair, going to bed, without sufficient warning (7). Thrash a supporter (4). Fry eggs (5). Solution to Puzzle No. 4,831. DUCKPOOD DEEMAN. E R A E V I A O. CHESSMAN PERSON. A S A T P N T U. MASTODON STERN. P E R T S U R E. C S I T O L Y S. ATTENDANCE. M I T N K B E P. PORTER ESPOUSAL. T L I R T S U R E. OLIVER DISTRICT. W I N S L O T E. NIGHTS FILANKERS.

Mr Heseltine banks on FIG

By Robin Pauley

Strategy at sea in a sieve

EVER SINCE the startling change in monetary target... Strategy at sea in a sieve

The theoretical debate appears balanced... Strategy at sea in a sieve

Deceptive It may seem churlish... Strategy at sea in a sieve

Real concern So far as liquidity is concerned... Strategy at sea in a sieve

Violence on the West Bank THIS WEEK'S renewed violence on the West Bank...

Future Egypt is the one restraining factor... Violence on the West Bank

Autonomy The negotiations on Palestinian autonomy... Violence on the West Bank

Atmosphere It was in the run-up to the last Israeli election... Violence on the West Bank

The replacement of the Israeli military authorities... Violence on the West Bank

WITH one short sentence at the beginning of his radical report after last year's urban riots...

They are hoping that there will be no flashpoint this year... Mr Michael Heseltine, the Environment Secretary...

Development This group is looking at what hinders development in inner cities... Mr Michael Heseltine, the Environment Secretary...

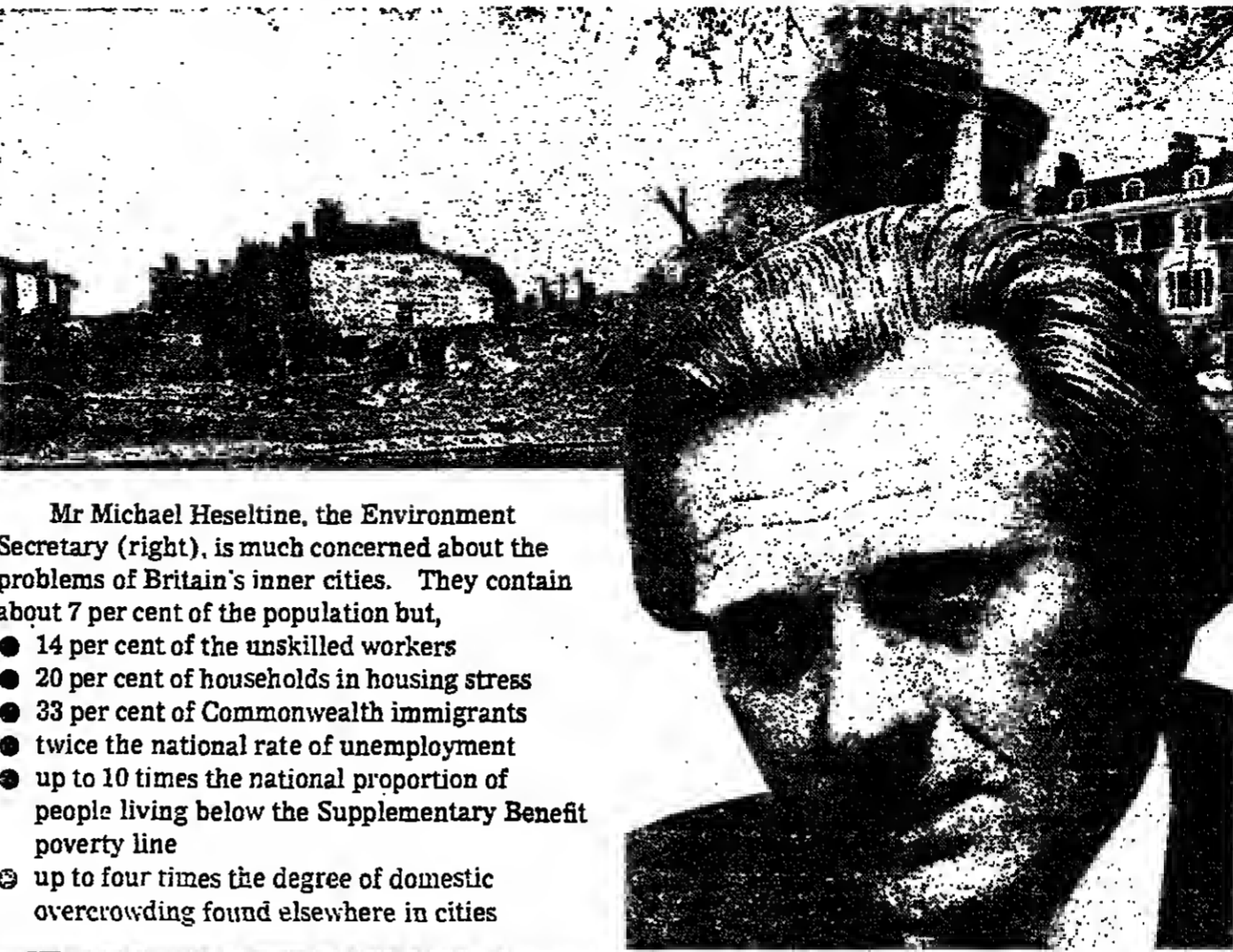
Housing The Budget proposal to allocate an extra £100m to councils in 1982-83 for home improvement grants...

Men & Matters Board. Now that Arthur Scargill is the new leader of the National Union of Mineworkers...

Dent takes off Dunlop's job management will be stretched pretty thinly in the near future...

Brothers grim The TUC will in future be led by a man who has been through too many heartaches...

Travelling man It was little more than a week ago that the de Haan family of Saga/Laker fame...



Mr Michael Heseltine, the Environment Secretary (right), is much concerned about the problems of Britain's inner cities.

- 14 per cent of the unskilled workers
20 per cent of households in housing stress
33 per cent of Commonwealth immigrants
twice the national rate of unemployment
up to 10 times the national proportion of people living below the Supplementary Benefit poverty line
up to four times the degree of domestic overcrowding found elsewhere in cities

amount of institutional money while keeping the institutions out of managerial involvement...

Mr Heseltine is very keen on the plan, as it reflects his experiences in Liverpool...

Other housing initiatives from FIG include the more serious pursuit of EEC funds for housing repair and improvements in urban stress areas...

This bond could raise a large amount of institutional money while keeping the institutions out of managerial involvement...

Not much cheer about the Common Market's 25th anniversary celebrations in Strasbourg yesterday...



Mr Michael Heseltine, the Environment Secretary (right), is much concerned about the problems of Britain's inner cities.

involved itself in such advice centres and aftercare centres probably under the Industry Department which is already involved itself in such advice...

Small firms The group examining this one of the Government's favourite subjects, is about to propose a wealth of initiatives based on their study of the "equity gap"...

Employment The employment sub group is pulling together detailed plans for a Selective Employment Grant which proposes giving a grant of £50 per week to employers in defined inner city areas...

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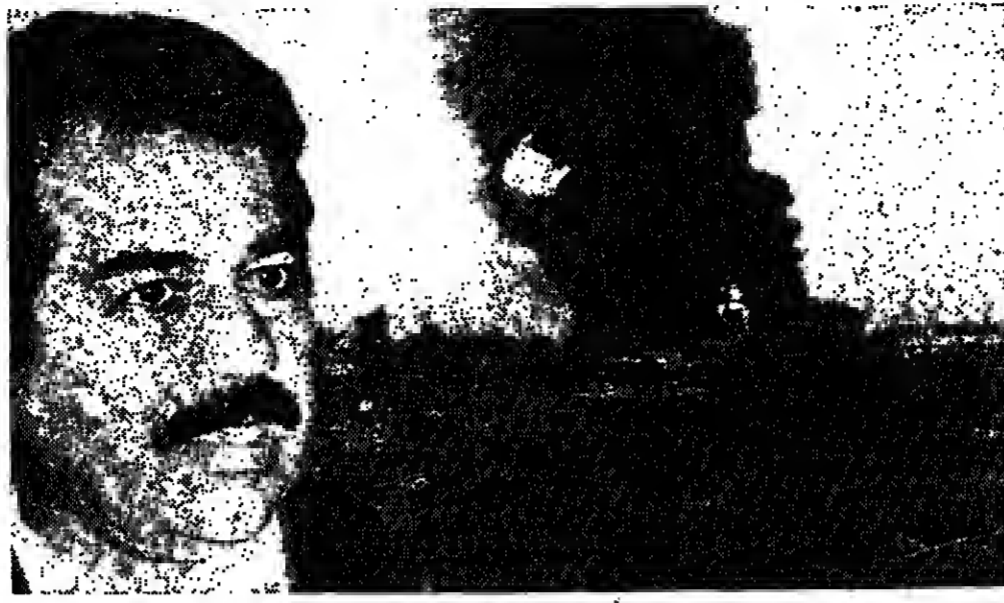
Alliance Building Society announces that the following rates of interest will apply to Share and Deposit Accounts from 1st April 1982...

Handwritten signature or note at the bottom of the page.

THE LONG WAR WITH IRAN

Iraq: now the debts pile up

By Roger Matthews



President Saddam Hussein: off to the front-line

IN THE past 12 months Iraq has borrowed an estimated \$22bn—nearly as much as Poland's total debt to the West. It has done so without causing the slightest flutter on international markets and on terms which would be the envy of most debtors.

nor the western nations could afford the political implications of an Iranian victory. There is also no lack of regional and international interest in watching Iraq hunt the edge of the Iranian revolution while at the same time reducing its own capacity for promoting abroad the virtues of its particular brand of Radical Arab socialism.

relatively skilled propaganda machine also plays a major role in explaining away the pain of the estimated 30,000 dead and another 50,000-70,000 who have been wounded. The merits and virtues of the war and those of President Saddam Hussein are inextricably intertwined.

Lombard The dangers of Japan-bashing

By Duncan Campbell-Smith

THE LATEST Japanese trade delegation in town has had a tough assignment. Mr Masumi Esaki, a former Minister of International Trade and Industry, and his colleagues on the delegation have been explaining the honourable efforts of the Japanese government, as seen from Tokyo, to help foreigners sell into the domestic market.

Letters to the Editor

Reducing lead intake: many fumes that pollute

From Mr G. Oxley Sir—As an employee of Associated Octel, I have naturally been reading with considerable interest the articles and correspondence prompted by Campaign for Lead-free Air.

"Shelter" campaign. If he is now concerned to see lead intake reduced and children's development opportunities improved, he should campaign for better social conditions and not allow himself to be persuaded by the facile arguments of those campaigning against lead in petrol.

Political footballs

From Mr F. Law Sir—Hazel Duffy's article (March 12) on "How not to run the public sector" was indeed timely.

The idget proposal for petroleum tax

From J. G. Miller Sir—With a protest against the Budget proposal for the replacement of supplementary petroleum duty by levies on petroleum (APRT).

several of the accumulations yet to be discovered will be below this size. The effect of the APRT proposals (including the oil allowance) will, however, together with Royalty obligations, amount to a requirement to pay over to the Government some 20 per cent of all revenues on all fields as soon as production commences.

Mindful of their viewers

From the Assistant Commercial Director, Yorkshire TV Sir—Chris Dunkley's article, "If more means better" (March 17) is, I presume, to be regarded as a piece of provocative journalism rather than a serious thesis, or does he really believe that TV companies should put resources at the disposal of any producer who is fantastically keen on some particular subject?

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UK COMPANY NEWS

Companies and Markets

Lucas recovery continues midway

COMPARED with losses of £26.09m last time, Lucas Industries, the vehicle and aircraft accessory manufacturer, has turned in pre-tax profits of £7.02m for the half-year ended January 31, 1982...

India and South Africa, but in steep decline in Brazil and Argentina. In the U.S., vehicle production showed a further drop to a very low level...

HIGHLIGHTS

Lex focuses on the results of two major companies which reported yesterday: Lucas Industries and Ocean Transport and Trading. Lucas shows a small pre-tax profit of £7m in the six months to January compared with a loss of £26m in the same period of a year earlier...

The present level of vehicle production in the UK and Europe, is expected by the directors to be maintained, but there is as yet no sign of a stronger recovery in demand.

Manders ahead at £4.02m

MANDERS AHEAD OF £4.02m ALTHOUGH difficult conditions in the UK paint and printing division resulted in a decline in a £0.3m profit, overall taxable profits for Manders (Holdings) rose from £3.58m to £4.02m.

Further progress gives BSR £4.5m for year

AS EXPECTED, further progress in returning BSR to profitability was made in the second half of the January 9 1982 year. Following a £7.9m turnaround to a £2.77m profit at halfway, this and electronics, housewares and industrial group came through with taxable profits of £4.47m for the full period...

which became a wholly-owned subsidiary last July, exceeded forecasts. Although the level of demand on the housewares side is sluggish, directors are hopeful the restructuring programme, carried out last year, in conjunction with new products planned, will show an improvement in the profitability level.

Enlarged ADP makes £0.9m for quarter

BENEFITS from the acquisitions made by Amalgamated Distilled Products have shown through strongly in the first full trading quarter of the enlarged group, and resulted in the holding of the net interim dividend by 50 per cent to 0.75p.

Table with columns for Nine months, Six months, and various financial metrics like Turnover, Profit, etc.

profitability after some initial promotional expenditure, says Mr Gulliver, and the company is actively pursuing its stated objective of seeking to establish a substantial U.S. business by direct investment or acquisition.

Seafield Gentex in profit

TEXTILE producers and retailers Seafield Gentex returned to taxable profits of £15.723 in 1981 compared with losses of £1.84m in the 15 months to December 31 1981.

New Attwood expects £0.24m

STOCK Exchange dealings in the shares of Attwoods, the former subsidiary of British Car Auction, are due to resume on April 1.

Maybank Enterprises are carried out by the Drinkwater Group, a wholly-owned subsidiary. Pre-tax profits of Drinkwater increased from £214,000 on sales of £2.9m in 1978 to £438,000 for the 11 months ended September 1981 on sales of £4.8m.

Ocean 1981 advertisement featuring 'TRADING RESULTS' table, 'PER ORDINARY STOCK UNIT' data, and 'Ocean Transport & Trading plc' logo.

Friedland Daggart Group

Pre-tax profits of Friedland Daggart Group improved from £21.10m to £47m in the year to December 31, 1981.

Dividends Announced

Table listing companies and their dividend details: Current payment, Date, Correc, Total, Total.

Utd. Newspapers decline

A DECLINE in pre-tax profits from £4.4m to £3.6m was shown by United Newspapers for the year to December 1981. This result was in line with the interim forecast. Turnover rose by 13 per cent to £86.82m.

M. J. H. Nightingale & Co. Limited advertisement with company details, address, and a list of stock prices.

Advertisement for 'Monopolize the ground floor showrooms of the most prestigious business premises in the North' with contact information for Grosvenor Developments Ltd.

Companies and Markets

UK COMPANY NEWS

Bemrose now on 'road to recovery' with £2m rise

A NEAR £2m increase in pre-tax profits is reported by Bemrose Corporation, the Derby-based printing and packaging group for the year to January 31 1982. The group's profits climbed from £336,000 to £2,377,000 from turnover higher at £49.58m compared with £40.01m. At the halfway stage, profits had improved from £1,144,000 to £765,000.

The directors say that in the light of continuing tough trading conditions and severe price competition in printing and packaging, the pre-tax profit achieved during the year is "a positive step on the road to recovery."

The final dividend is hoisted by 1p to 25p for an improved total of 4p (1.5p). The directors see this as a positive step towards the restoration of the distribution of 4.46p per share paid for 1978.

During the year, considerable reorganisation was carried out throughout the group, which included the withdrawal from a number of smaller businesses. The non-recurring cost of this rationalisation are included in extraordinary items in the accounts and amount to £1.7m after deducting over provisions made in 1980.

Heavy parts of the company contributed to the improved profits for the year. Flexible Packaging and Transfer Prints, which streamlined their operations in 1980, started in recovery from the depressed performance of that year, and group results gained from the elimination of loss-making book publishing activities (losses from divested book publishing approached

£900,000 in 1980).

The low sales of calendars and diaries in the first half of 1981 were followed by an exceptional surge of business in the second half. Also, whereas performance was broadly similar in both periods, the group gained additional volume of security documents in the latter months, and revenue from National Union Catalog benefited from currency movements.

Capital expenditure is being restored on a selective basis, and the directors say priority is being given to new technology, higher efficiency and new products.

The board believes that, as a result of the action taken over the last two years, the company has a stronger base from which to achieve further improvements in profitability.

The year-end pre-tax figure was struck after interest charges down from £1.58m to £881,000. There was a tax charge of £200,000 (£77,000), and after extraordinary debits of £1.7m (£2.79m), attributable profits came out at £453,000 compared with losses of £2.54m. Dividends absorbed £466,000 (£189,000).

Stated earnings per 25p share jumped from 2.25p to 19.23p. Pre-tax profits on a CCA basis were £1.38m (£1.54m loss), with earnings per share at 10.35p (14.45p loss).

comment

Rationalisation has paid off handsomely at Bemrose Corporation; rather than the market's surprise, for the shares rose 15p to 79p. Although the 1981

results are shadowed by a further £1.7m of write-offs below the line, pre-tax profits are seven times what they were a year ago. Sustained efforts to bring down working capital, and the decision to hold back spending on fixed capital, have had the desired effect on gearing which is down from 50 per cent to 34 per cent. At the same time, costs have been effectively trimmed; year on year, pre-interest profits virtually doubled. The pattern of trading has remained rather patchy; transfer printing for textiles has made a particularly slow start to 1982, and the important calendars and diaries seem to have moved into a phase where orders must be expected in the second half. But security printing is a stable base to the earnings pyramid—Bemrose is the second largest cheque printer in the UK—and is an activity where capital expenditure will be resumed this year. After the suspension of two old-established card businesses in Leeds and Manchester, packaging profits should advance again this year. But the governing assumption is again one of static demand, so earnings may well have reached a recessionary plateau, as a fully-taxed p/e of 7 rather suggests. It is an indication of progress so far that the partly restored dividend brings the yield to 6 per cent.

SECURITY CENTRES

The recent rights issue of 1.7m shares by Security Centres Holdings has been accepted as to 95.24 per cent.

Good second half lifts BBA Group to £3.56m

SHARPLY HIGHER profits are reported by BBA Group for 1981, the pre-tax figure emerging 318.7 per cent ahead at £3.56m, compared with £850,000 previously. The second half of the year was much better than the first six months, producing profits of £2.5m.

During this period the UK companies contributed profits of £879,000, a turnaround from the loss of £1.45m incurred in the first half. Scandinavia converted an interim deficit into a profit by year-end, and other UK companies traded profitably, except Mintex and Sovex Marshall, both of which made losses.

For the year overall, however, the UK side remained in the red, incurring a loss of £754,000, against £948,000 for 1980. The overseas companies, on the other hand, more than doubled their profits to £4.31m.

The directors point out that the advance in group taxable profits reflects the benefits of measures taken in the second half of 1980 to effect economies. With stated earnings per share emerging at 1.54p for the year (0.89p loss) the directors are maintaining the net total dividend at 1.74p per 25p share with a same-again final of 0.9p—last year's final was paid on the assumption that there would be an improvement in trading results for the year under review.

Turnover of the group, manufacturer of friction materials, conveyor belting and asbestos textiles, declined from £135.42m

to £130.61m over the year with the UK contribution falling from £86.15m to £58.14m, and overseas companies improving by £6.19m to £76.46m. Exports totalled £12.59m (£16.45m)—being affected by the strong pound.

The directors explain that although sales fell by 3.5 per cent compared with 1980, that year included those of Regina Fibreglass which has since been excluded from the 1981 figures. Sales of the remaining companies were almost unchanged at £130.61m, they add.

The balance from trading improved by 16.3 per cent, from £9.68m to £11.23m, and represented a margin of 8.6 per cent on sales.

The pre-tax profit figure was struck after depreciation of £4.48m (£5.65m) and financial charges of £4.17m (£3.73m). It included a share of profits of associates higher at £1.01m (£575,000).

Tax took £2.66m (£1.83m) of which UK tax accounted for £211,000 (£595,000) and overseas the balance. The available surplus from trading operations came through at £897,000, against a deficit of £507,000. However, after a £1.24m loss on the sale of a subsidiary (all) and an extraordinary debit last time of £1.5m for redundancy payments, there was a loss of £942,000 (£2m). Dividend payments absorbed £1m (same) leaving the retained loss at £1.36m (£3.01m).

comment

BBA profits surged ahead in the second half of 1981, with even the troubled UK division showing a profit. The costly decision to pay a dividend underscores the company's belief that the improvement can be sustained in 1982. This confidence however, is pinned on overseas markets, not the UK. Germany is benefiting from a move into the replacement parts market, both for export and domestic commercial vehicles. Australia is growing thanks to good market penetration, while South Africa operations are fairly bursting at the seams. Cash generation from South Africa is so important to group finances that BBA is delaying a much-needed plant expansion there. A true recovery for BBA surely depends on further diversification from the automotive business. But, the latest attempt, glass fibre business with Pilkington, has resulted in a bloody nose for BBA in the form of a £1.2m extraordinary debit. The shares, at 33p, stand at a 60 per cent discount to net asset value and give a yield of 7 1/2 per cent.

Automated Sec. profit uplift

THE MOTIVATING influences in the company's market are all favourable, say the directors of Automated Security (Holdings), which has shown a sharp rise in pre-tax profits from £1.89m to £2.35m for the year to November 30 1981.

The directors point out that burglaries were up 16 per cent last year and insurance losses rose 40 per cent. They look to the future with confidence from a stronger trading and financial position than before.

Second half pre-tax profits expanded from £1m to £1.32m. These results have been achieved despite the continuing recession, high interest rates and start-up losses on the article surveillance and domestic sales division, say the directors. They believe that the company is through the costly conversion stage and this year should see the beginning of profit growth from new profit centres.

Rental income increased during the year by 33 per cent to £7.2m while gross rental assets under the company's control rose by 46 per cent to £24.7m.

The final dividend has been effectively lifted from 0.7p to 0.875p, which gives an equivalent total of 1.45p (1.3p). Earnings per ordinary 10p share are given as rising from 9.72p to 11.95p.

Turnover for the 12 months rose by £3.88m to £17.59m.

comment

The rise and rise of Automated Securities continues, with a 25

per cent advance in pre-tax profits in 1981—a compound growth rate of 36 per cent over the past five years. Last year's acquisitions did not contribute to profits, but reorganisation is complete and this year should see the benefits. Subscriptions are increasing in line with inflation, with additional rental income a reflection of the policy of growth by acquisitions. Rental assets are now 10 times the level of six years ago. Over £8m was invested in fixed assets last year, and a similar amount is likely in 1982, but the company insists that it is not buying everything that rings. In November Automated opened up on the domestic front, with looking at least as exciting as apparently very successful results, while on the retail side security tags is the biggest growth area. With about 250 engineers covering the whole country, reduced petrol costs will be an added bonus. At 182p down 3p, the shares yield under 1.1 per cent with a p/e of over 30 (though the tax charge is again minimal). The high rating seems justified, with the future looking as least as exciting as the past.

STURLA RIGHTS

The £1.7m rights issue by Sturla Holdings, the leasing and asset finance company, has been taken up as to 82.02 per cent. The balance of 3.03m shares has been sold in the market and net proceeds will be distributed to entitled shareholders.

Metal Closures makes 'reasonable' £6.12m

WITHIN the context of a very depressed packaging industry during the past few years, and against the general trend, the directors of Metal Closures Group believe that pre-tax profits are £6.12m achieved for 1981 are reasonable. In 1981 pre-tax profits stood at £5.51m.

However, they add that any increase will continue to be difficult to achieve in the present climate. The group is mainly involved in making metal and plastic packaging.

The total dividend has been lifted to 5.7p with an increased final of 3.5p. Last year a total of 3.4p was paid.

Earnings per ordinary 25p share were given as rising from 16.9p to 18.3p.

There are still no signs of any immediate upturn in the economy say the directors—the anticipated improvement is still in the distant future. They add that the consequences of the company's rationalisation should prove beneficial, both for the parent group and the acquisition, Techno Industries.

Second half taxable profits moved ahead from £4.54m to £5.11m.

Turnover for the twelve months moved ahead from £55.61m to £57.76m. Pre-tax profits were struck after redundancy payments of £189,000

(£161,000). Tax took £1.8m (£1.63m).

After increased minorities of £582,000 (£448,000) attributable profits emerged higher at £3.74m, against £3.42m. There was an extraordinary debit last time of £281,000. Retained earnings amounted to £2.54m (£1.84m). CCA pre-tax profits were shown at £4.28m (£3.34m).

Mr M. J. Mann has been appointed to the board.

comment

The hard work that Metal Closures has undertaken to cut costs and reduce spending is now coming through. After three years of virtually stagnant profits, the company has managed a 30 per cent gain in the second half compared to the first and looks capable of keeping up the pace in the current year. South Africa has provided nearly half the group's profits and continues to grow. In the UK, the Techno acquisition has produced trading profits of £383,000 in three months and is expected to contribute about £1m in 1982 indicating around £7.5m pre-tax overall this year. The shares, unchanged at 127p, then have a fully-taxed prospective p/e of about 8 which is not overly demanding for the sector. The increased dividend gives a yield of 6.5 per cent.

H. Woodward upturn

PRE-TAX PROFITS of H. Woodward and Son, commercial vehicle distributor and car dealer, reached £181,000 for the year to September 30 1981, compared with £78,000 on turnover down from £11.98m to £10.38m.

After a collapse in first half profits from £198,342 to £18,922 pre-tax, the company showed some recovery in the second half.

The final dividend is being held at 1.7p per 12 1/2 share which maintains the total net payout of 2.2p.

In his interim report, the chairman said that the company had experienced a continuing fall in the commercial vehicle market in every sector. Competition coupled with reduced margins and increasing costs contributed to a fall in profitability.

He added that the board had taken steps to cut costs wherever possible while endeavouring to retain the workforce and that it did not anticipate any significant improvement during the second half.

Commenting on the full-year figures, the chairman says: "The second half of the year showed some signs of recovery. The com-

pany is striving to curtail unnecessary expenditure while endeavouring to maintain and improve share of a very much reduced market."

After a tax credit of £5,000 (£31,000) and an extraordinary debit of £30,000 (£28,000 credit), stated earnings per share are down to 7.89p from 13.65p.

On a current cost accounting basis, pre-tax profits are stated at £85,000.

Improvement continues for Tace

At the annual meeting, Mr J. H. Mackenzie, chairman of Tace, said that a more satisfactory level of profitability had continued into the second quarter of the current year.

He explained that, overseas activities apart, this was a result of cost savings and improvements in efficiencies rather than any real increase in the level of UK industrial activity.



Commercial Union

A difficult year in international markets

EXTRACTS FROM THE CHAIRMAN'S REVIEW AND DIRECTORS' REPORT FOR 1981

Summary

The profit attributable to shareholders for 1981 (after taxation and minorities) was £68.0m compared with £76.5m for 1980, and earnings per share 16.54p compared with 18.61p in 1980. This reduction in profits and earnings per share was due largely to the effects of severe competition on our underwriting results in most major markets, but particularly in North America.

Your directors recommended the payment of a final dividend of 6.95p (1980 6.40p) per share which, with the interim dividend paid in November 1981, gives a total of 11.80p (1980 10.80p). This represents an increase of 9.3% on the dividend paid in respect of the year ended 31 December 1980.

World-wide non-life premium income in sterling terms increased by 29% (1980 2%). However, after allowing for the effect of changes in rates of exchange and other factors, there was an underlying growth of 16% (1980 17%). This planned growth has enabled us to increase our market share in most major territories in which we operate and especially in the United States in line with our strategy which is designed to improve the long term prospects of profitability.

Investment income in sterling terms, net of loan interest, increased to £191.7m (1980 £142.8m) an increase of 34% (1980 1%). However, after allowing for the effect of changes in rates of exchange and other factors, the underlying rate of increase was 20% (1980 15%).

The statutory claims ratio to earned premiums increased to 73.5% (1980 70.7%), reflecting the prevailing industry conditions. The commission and expense ratio to written premiums was 34.6% (1980 34.0%) and the statutory operating ratio 108.1% (1980 104.7%).

United Kingdom

The overall result of our underwriting, investment and life activities in the UK was satisfactory. However, underwriting experience deteriorated in the second half of the year and the loss for the year was £5.5m (1980 loss £2.3m). Premium income increased by 12% (1980 25%).

As in other markets there has been a surplus of underwriting capacity. This has come from companies traditionally operating in the UK and from newcomers

£15.4m (1980 £9.1m). Premium income in local currency increased by 12% (1980 16%).

In both the major classes, motor and personal property, we implemented substantial premium rate increases during 1981, in some cases as high as 40%. Further significant premium rate increases will be necessary before the results of our Canadian operations return to a satisfactory level.

CONCLUSION

1981 proved to be a particularly difficult year for the insurance industry for reasons which we had anticipated and to which I drew the attention of shareholders in my 1980 Review. These reasons were intense competition and over-capacity in the market, induced in large part by the unusually high rates of interest available to insurance

companies from the investment of their technical reserves. These conditions prevailed throughout the year in all major markets and particularly in North America from which, in sterling terms, we derive some 54% (47% from the United States and 7% from Canada) of our total non-life business. They are likely to continue during 1982. We, nevertheless, hold to our view that our policies which will lead to our regaining a larger market share in the major territories where we operate, remain right, and we intend to maintain them. The strength of our shareholders' funds—54% of worldwide premiums at the end of the year—gives us a more than adequate financial base on which to continue to expand.

In Canada the underwriting loss was again very bad, worse relatively than in the United States. However, we now have grounds for hope that market conditions there will begin to change well overdue begin to improve results.

In the United Kingdom and the Netherlands, underwriting results were reasonably satisfactory in prevailing market conditions, but in both these countries the outlook for 1982 is for some further deterioration.

An important benefit already derived from our expansion programme is the contribution to the large increase achieved in our investment income. We expect a further material increase in 1982, depending on the achievement of our aims for continuing premium growth.

Shareholders' profits from our life business again showed an increase in 1981 and there should be a larger contribution from this source in 1982. There will additionally be a special contribution from the balance of life profits from 1981 and earlier years not previously released to profit and loss account, which is estimated to amount to £28.2m and will be released during the first quarter of 1982.

RESULTS IN BRIEF

| | 1981 £m | 1980 £m |
|-------------------------------------|------------|------------|
| Premium income | 1,514.5 | 1,171.5 |
| Investment income | 201.0 | 151.4 |
| Loan interest | (9.3) | (8.6) |
| | 191.7 | 142.8 |
| Life profits | 17.3 | 15.2 |
| Underwriting result | (131.9) | (57.3) |
| Associated companies' earnings | 4.6 | 2.5 |
| Profit before taxation | 81.7 | 103.2 |
| Taxation and minorities | (13.7) | (26.7) |
| Profit attributable to shareholders | 68.0 | 76.5 |
| Earnings per share | 16.54p | 18.61p |
| Dividend per share (net) | 11.80p | 10.80p |
| Shareholders' funds | £824m | £769m |

who have been attracted by an insurance market which they consider to be more stable and rewarding than those of most other countries. This has led to intense competition between insurers trying to protect their existing business and in consequence we found difficulty in securing adequate premium levels on renewals.

Life profits in the UK amounted to £8.0m (1980 £7.8m).

Netherlands

The overall contribution to profit from Delta-Lloyd, our Netherlands subsidiary, was again most satisfactory, showing an increase of approximately 13% after allowing for changes in rates of exchange. Although the underwriting loss increased to £7.7m from £3.0m in 1980 this deterioration was more than offset by higher investment income at £26.2m (1980 £18.1m) and life profits of £8.5m (1980 £6.9m). Non-life premium income increased by 2% (1980 8%) in local currency.

Canada

Underwriting experience in Canada was worse than market expectations and produced for us a loss of £23.0m (1980 loss £11.9m). Investment income increased to

Francis Sandford
CHAIRMAN

Commercial Union Assurance Company plc

Head Office: St. Helen's, 1 Undershaft, London EC3P 3DQ

BANK RETURN

| | Wednesday March 24 1982 | Increase (+) or Decrease (-) for week |
|--|----------------------------|---|
|--|----------------------------|---|

BANKING DEPARTMENT

| | £ | £ |
|----------------------------------|---------------|-------------|
| Liabilities | 14,665,000 | — |
| Capital | 36,481,407 | 5,479,936 |
| Public Deposits | 1,877,485,687 | 5,774,756 |
| Bankers Deposits | 1,877,485,687 | 138,056,023 |
| Reserve and other Accounts | — | — |
| | 8,264,448,000 | 86,963,838 |
| Assets | 684,128,890 | 132,889,175 |
| Government Securities | 1,108,759,263 | 62,116,893 |
| Advances & other Accounts | 618,769,187 | 1,500,798 |
| Premises Equipment & other Secs. | 18,776,355 | 1,530,548 |
| Notes | 338,465 | 16,100 |
| Coll. | — | — |
| | 8,264,448,000 | 86,963,838 |

ISSUE DEPARTMENT

| | £ | £ |
|-----------------------------|----------------|------------|
| Liabilities | 10,685,000,000 | — |
| Notes issued | 10,685,000,000 | 1,330,546 |
| In Circulation | 18,878,234 | — |
| Assets | 11,015,100 | — |
| Government Debt | 2,165,727,507 | 27,935,443 |
| Other Government Securities | 8,348,287,293 | — |
| Other Securities | — | — |
| | 10,685,000,000 | — |

UK COMPANY NEWS

BIDS AND DEALS

Thos. Tilling acquires two more U.S. companies

Thomas Tilling, the industrial conglomerate, has consolidated a recent move into the electronics sector by acquiring Alpha Metals, a U.S.-based specialist solders manufacturer.

The deal was announced yesterday alongside a second U.S. acquisition, adding a Florida-based valve distribution business, H & S Supply Co., to one of Tilling's successful Texan subsidiaries.

The aggregate price has been funded by a private placing by Tilling of 20.4m ordinary shares with a broad range of institutional investors.

Tilling's finance director, described its acquisition as "quite a step forward for Tilling into a new trade sector."

The purchase is intended to complement Tilling's acquisition last month of ADS Anker, a West German manufacturer of electronic cash control systems, for £7.5m.

The strategy has been under review for some time but obviously we have had to wait for suitable opportunities to arise, said Mr Black.

H & S Supply, which earned \$3.5m pre-tax last year on sales of \$27.6m, is a major supplier to Florida's phosphate mining and processing industry.

The existing management of both companies will be retained by Tilling, which will restrict itself to appointing a new chairman in each case.

The mechanics of the acquisitions will be effected by dollar borrowing to match the adjusted net asset value in the two companies of \$34.7m (£19.3m). This will leave just over £2m to be represented by goodwill on Tilling's balance

Mayfair is now property of Maxwell

Mr Robert Maxwell, chairman of British Printing and Communications Corporation, and Miss Yvonne Fisk, managing director of the Fisk Publishing Company, owners of Mayfair magazine, have concluded an agreement in principle for Mr Maxwell's group to acquire Fisk Publishing.

No sum has been disclosed, but estimates have suggested that the sale might be completed for a consideration of up to £1m. Completion of the deal is expected to take place on April 5.

Imps confident of good year

Imperial Group chairman Mr Geoffrey Kent told yesterday's annual meeting that he was confident the first half of the current year would show "much improved profits before tax."

He added that he also expected profits for the second six months to approach the good result achieved last year—for the 12 months to October 31 1981 the group returned pre-tax profits of £106.2m, the second half's take coming through at £76.32m.

The chairman said that the reported trend which had produced significantly higher trading profits in the first quarter had continued, the improvement owing much to the tobacco and food divisions.

longer term objectives. This redirection was necessary, he said, and had been tackled resolutely and with vigour.

He continued that the targets being set for trading companies were demanding but their attainment would improve substantially the performance of the group.

He concluded that future success depended on clear strategic guidance from the centre as to companies' business and financial objectives and the firm and skilful management of their opportunities by operating divisions.

Strong & Fisher returns to profit at six months

A TURNROUND from a pre-tax loss of £128,600 to a profit of £530,400 is reported by Strong and Fisher (Holdings) for the six months to January 2 last and subject to no unforeseen circumstances, the directors expect the improvement to continue in the second half.

trading profits improved to £1.45m, compared with £0.99m. The pre-tax surplus was struck after interest of £961,600 (£1m) and other costs and included a share of profits of associates higher at £254,700 (£61,400). ACT written off amounted to £78,100 (£55,800) but after a tax credit of £43,700 (£5,800) profits at the attributable level emerged at £495,000 (£188,800 loss) out of which dividend payments absorb £184,600 (£155,000).

Mr Ian Morrow, chairman, reveals that current levels of orders on hand are the highest since the start of the collapse in the market in the autumn of 1979.

Volume of leather sales improved by 21 per cent during the half year and price increases of some 13 per cent yielded improved margins but not to a level "considered satisfactory."

CU sees no improvement on underwriting

A warning that an improvement in underwriting results this year of Commercial Union Assurance was unlikely is given by Sir Francis Sandilands in his chairman's review accompanying the 1981 report.

At midyear, the taxable surplus jumped from £122,000 to £239,000, on turnover of £642,000 against £384,000. And, with tax taking £120,000 (£61,000), earnings per share showed a 1.15p improvement at 2.45p. The net interim dividend is 0.75p.

A & G doubles and is set fair for year

A & G Security Electronics, the burglar alarm concern which came to the Unlisted Securities Market last year, doubled its profits for the six months to January 31 1982 and is forecasting another successful full year.

At the time of the issue, the directors forecast a total for the year of not less than 1.75p and looked for full year profits of £420,000.

AIM GROUP ALLOCATIONS

As a result of the expansion of Brengreen (Holdings) and its subsidiaries, it has been necessary to re-structure the group.

BRENGREEN RESTRUCTURE

The offer for sale of 4m shares of AIM Group has attracted 2,972 applications for 17.9m shares. Applications for up to and including 1,000 shares will be allocated 50 per cent of the amount applied for.

LONDON TRADED OPTIONS table with columns for Option, Strike, Closing offer, Vol., Opening offer, Vol., Closing offer, Vol., Equity close.

EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol., Last, Vol., Last, Vol., Last, Stock.

DM Lancaster approached

DM Lancaster, the Club 18-30 holiday group, announced yesterday that it had received an approach which may lead to an offer for the entire share capital.

The announcement was made in response to the recent movement in the share price, which added a further 6p to 31p.

Lancaster in the first place and retains voting control. Mr Rey, a Swiss national, was said to be in the U.S. yesterday.

These shares were placed with a number of investment institutions. Mr Sugar now holds 6.09m ordinary shares, 66.4 per cent of the issued share capital, and has no present intention of reducing his holding further.

AMSTRAD CHIEF REDUCES STAKE

On March 24, Mr A. M. Sugar, chairman of Amstrad Consumer Electronics, sold 899,375 ordinary shares (8.6 per cent) at 228½p per share.

Mr Sugar now holds 6.09m ordinary shares, 66.4 per cent of the issued share capital, and has no present intention of reducing his holding further.

Mobex Group—London Trust Company has sold 200,000 shares and now holds 3.8m (8.6 per cent).

ACC—three new board appointments

BY JOHN MOORE, CITY CORRESPONDENT

THREE DIRECTORS have been appointed to the board of Associated Communications Corporation following the resignations of Lord Matthews, Sir Leo Filatky and Sir Max Aitken.

Lord Matthews and Sir Leo resigned after a board split over Mr Robert Holmes a Court remaining chairman of ACC.

BPM Holdings, the holding company of the Birmingham Post and Mail, holds 5 per cent of the crucial voting equity in ACC.

The group also joined forces in the courts with Heron Corporation, a rival bidder for ACC, to stop ACC directors supporting a takeover bid from Australian Mr Robert Holmes a Court.

Sir Michael Clapham said last night: "I have agreed with BPM that I will not be representing them at further meetings."

The Bank of New South Wales is one of the bankers to business interests of Mr Robert Holmes a Court. "I have discussed the possibility of conflicts of interest with Mr Preston," said Mr Robin Baillie, managing director of Standard Chartered Merchant Bank last night.

not responsible for any credit decisions made in Australia. Mr Michael Edwards, the other director appointed, is provost of the City of London Polytechnic and was managing director of BSC (International), a subsidiary of British Steel Corporation.

The Independent Broadcasting Authority is believed to have considered the ACC bid scene at a meeting yesterday. The authority said "the situation is as it was—whoever takes over ACC will not control Central Independent Television," in which ACC holds a 51 per cent stake.

HARRAP'S BUSINESS DICTIONARY advertisement featuring an image of the dictionary and text describing its features and a special introductory offer.

EDF advertisement for Electricité de France DM 100,000,000 9 7/8% BEARER BONDS OF 1982/1992, including details on private placement and guaranteed terms.

MINING NEWS

Phelps Dodge forecasts continued poor results

BY GEORGE MILLING-STANLEY

THE COPPER PRICE is currently so depressed that few, if any, U.S. producers of the metal can operate profitably, according to Mr George Muir, chairman of Phelps Dodge.

ing, and in particular the exceptionally depressed state of most of the business sectors which are traditionally big users of copper, such as housing and the motor industry.

Leyland Paint halts progress

AFTER A first half turnaround to profits of £12,000 from losses of £119,000, Leyland Paint and Wallpapers saw pre-tax profits for the second six months of 1981 drop from £245,000 to £270,000.

Ocean slides to £33.4m but maintains 4.7p final

Ocean Transport and Trading, one of Britain's leading shipping groups, saw its pre-tax profits drop from £38.5m to £33.4m last year, a much gentler slide than expected in the market.

Zambian Copperbelt merger completed

A NEW era was ushered in on the Zambian Copperbelt yesterday with the final step in the merger of the two major mining groups, reports Michael Edeani from Lusaka.

Bindura cuts dividend after setback

ZIMBABWE'S BIGGEST nickel producer Bindura Nickel has cut its 1981 dividend after a sharp fall in profits, and the Anglo-American Corporation-controlled company warned that it is likely to incur a substantial loss this year.

W. S. Yeates improves

IN THE second six months to October 31 1981 W. S. Yeates, motor distributor, has made up some lost ground to finish with full year pre-tax profits of £27,124, compared with £1,271,340 taxable results for the year ended 1981.

Standard Secs. placing at 136p

The Balance sheet at September 30, 1981 shows investment properties worth £30.2m, current liabilities of £7.46m and short-term borrowings of £7.3m.

Cominco Arctic mine now in production

COMMERCIAL production rates have been reached at Cominco's C5149m (£83.3m) Polaris zinc-lead mine on Little Cornwallis Island, high in the Canadian Arctic.

SA gold profits down

LAST YEAR'S fall in the gold price, coupled to a lesser extent with the rise in working costs and slightly lower production resulted in a 33 per cent drop to R4.58m (£2.6m) in the South African gold mining industry's pre-tax profits.

SHARE STAKES

Marx Petroleum - Cliff Oil has purchased a further 7,760 ordinary and now holds 143,998 (11.03 per cent).

SHARE STAKES

Goodrich has increased its holding to 1,155m shares (23.1 per cent).

DKB ECONOMIC REPORT March 1982: Vol. 11 No. 3. Japan's business recovery seems to have come to a standstill as exports start losing steam. Fiscal expenditures are losing steam because of accelerated spending on public works investment in the first half of the fiscal 1981.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. ISSUE of £100,000,000 14 per cent. LOAN STOCK 1987. Issue Price £99.532 per cent.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Republic Steel sees substantial operating deficit for quarter

By Richard Lambert in New York

REPUBLIC STEEL, the fifth largest U.S. producer, expects a substantial operating loss in the first quarter of its current financial year. In its annual report, issued yesterday, the company said that the expected loss stems from high interest rates and the recession, which had weakened demand for steel products. It added that high imports were also a factor in reducing demand for domestic steel. During the first quarter of last year Republic reported net income of \$32.6m, including a \$6.2m clawback from an income tax settlement. Net income in the final quarter of the year was \$35.9m. Mr. Clemm, there have been clear signs of a deteriorating business climate in recent months. By mid-March, 7,200 of Republic's 41,000 employees were laid off—up from 5,500 in early February. About 4,600 employees are currently on a short working week.

Continental Air and TXIA to be merged

By Our Financial Staff

CONTINENTAL AIR Lines Texas International Airlines (TXIA) are to be merged, six months after TXIA was cleared to exercise control of its 51 per cent stake in Continental, a carrier three times its size. Under the proposals, Mr. Frank Lorenz, Continental Air Corporation, TXIA's parent will exchange four tenths of a common share and a \$4.18 per cent preferred share for each Continental share. This values the 7.7m outstanding shares of between \$5 and \$6 compared with the \$13 to \$14 a share TXIA paid for its original holding. Texas Air and Continental said the proposed combination would result in a "significant operating cost reduction and revenue enhancements for both airlines."

Alan Friedman and William Hall look at CSFB management changes Leading Eurobond house reshuffles the pack

THE appointment of a new chief executive, Mr. Jack Hennessy, at Credit Suisse First Boston (CSFB), one of the Eurobond market's leading houses, was announced this week in manner uncharacteristically low-key for the organisation. Dr. Doerig, temporary chief executive, was brought in last year when Dr. von Clemm relinquished this position to focus on the chairmanship. Dr. Doerig will return to Zurich to become deputy member of Credit Suisse's executive board; Mr. Hennessy will take Dr. Doerig's job in London. Mr. Hennessy's appointment, from First Boston, causes some questions as to why it is necessary to go outside CSFB for a chief executive. One former CSFB executive who left after a clash last year suggested that Mr. Hennessy's appointment was a sign of the growing influence of First Boston.

A more sensible explanation might be the desire at CSFB to co-ordinate more closely among the Swiss, London and U.S. operations by bringing in a First Boston man. As for Mr. Strebel, he is the man who resigned as head of foreign exchange from Union Bank of Switzerland in 1974 after the bank lost SwFr 142m (\$74.9m) in foreign exchange dealings. But Dr. von Clemm says that the new deputy chairman's past is a "non-issue."



Dr. Michael von Clemm

its clients with maximum access to the U.S. capital markets while First Boston's clients benefit from the access to European, Middle Eastern and Far Eastern sources of capital. Besides CSFB in London, there is a thriving Swiss operation, Clarendon Bank, plus a fast growing Singapore merchant bank, as well as several other operations including a gold trader, for example. The formula has clearly worked and CSFB, despite its relative youthfulness, now towers above the older London merchant banks in the international capital markets. However, success has not been without its problems, particularly on the management side. Since then there has been a succession of senior management changes at CSFB as the bank has tried to match the aspirations of its senior executives. Both having been to the same school and having worked together at one stage in Clarendon. Before joining First Boston in 1974 he was assistant secretary of the U.S. Treasury for international affairs.

Mr. Hennessy, aged 43, who is taking over as chief executive, has known Dr. von Clemm for years, both having been to the same school and having worked together at one stage in Clarendon. Before joining First Boston in 1974 he was assistant secretary of the U.S. Treasury for international affairs. Having been in charge of First Boston's domestic and international corporate finance activity, Mr. Hennessy will remain a director of First Boston with the title of vice-chairman.

Alcan Aluminium expects sharply lower earnings

ALCAN ALUMINIUM expects earnings for 1982 to be significantly lower than last year's \$265m. Mr. David Culver, president and chief executive officer, told the annual meeting. He gave high interest rates and depressed manufacturing output as reasons for the forecast. While conditions in Europe were still difficult, some Alcan subsidiaries there had started to report improved bookings, he added. Mr. Culver said that operating results from the first quarter will be near the break-even point. He could not say whether the company would report a profit or a loss in the quarter but added "hopefully we'll be in the black." In the previous first quarter, Alcan earned \$22m. Mr. Culver did not see any

Panel sees rise in central bank financial activity

CENTRAL BANKS from both industrial and developing countries have become more active participants on financial markets to maximise investment profits from their reserves, according to a banking study. Increased lending of official reserves into different currencies and investment instruments may contribute to foreign exchange instability, according to the New York-based Group of Thirty. But the study—based partly on a survey of 22 central banks which hold more than half of the world's \$350bn of foreign exchange reserves—says that the impact of currency switching by the official holders is much less than that by private investors. The Group of Thirty is a research panel of central bankers, commercial bankers, academics and business leaders, chaired by Dr. Johannes Witteveen, former managing director of the International Monetary Fund. Non-industrial countries have gone further in diversifying reserves out of the dollar into other currencies like the yen, Deutsche Mark, Swiss franc and guilders. But some of the biggest industrial countries have also started to diversify their holdings, the report says.

Fine terms for \$450m Spanish Eurocredit

SPAIN HAS set predictably fine terms for its forthcoming \$450m credit in the Euromarkets, for which Lloyds Bank International is to act as agent. The credit is divided into two tranches. One, a \$300m portion, will bear interest at a margin of 1 per cent over London Euro-dollar rates for the first five years of its life, rising to 1 per cent for the remaining five. The other will bear interest at 0.15 per cent points over U.S. prime rates for four years rising to 0.25 per cent for the next four. Both tranches bear a grace period of five years before repayments are due to start. Bankers close to the deal admitted yesterday that such fine margins may reduce the availability of subscriptions from smaller market participants. But they said that two important factors are operating in the credit's favour. One is that borrowing abroad by Spanish entities has been considerably reduced with the development of a large local

World Bank placement to raise SwFr 200m

THE WORLD BANK is raising SwFr 200m for five years through a private placement in the Swiss franc market through Credit Suisse. The paper carries a 7 1/2 per cent coupon and may be increased to as much as SwFr 300m if it goes well. Meanwhile, in the sterling market, the World Bank's £100m 14 per cent 1987 bulldog bond has been oversubscribed by 1.75 times. Earing Brothers managed the issue. The World Bank's second bulldog in a year. The only other new issue yesterday was a \$350m seven-year offer for Canadian Pacific through Orion Royal Bank. The bonds, priced at par, carry a 1 1/2 per cent coupon. In Zurich, dealers reported a decline of 10 to 15 points in Swiss franc foreign bonds. The U.S. dollar has been rather strong this week as the Swiss currency always a negative factor in this currency-sensitive market. The \$50m seven-year bonds for Duke Power were priced last night through Morgan Stanley at par with a 1 1/2 per cent coupon, as indicated.

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FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 15.

Table with columns: U.S. DOLLAR, Issued, Bid, Offer, Day, Week, Yield. Lists various bond issues like Anheuser-Busch, AIG, etc.

Table with columns: OTHER STRAIGHTS, Issued, Bid, Offer, Day, Week, Yield. Lists various bond issues like Bank of Montreal, etc.

Table with columns: DEUTSCHE MARK, Issued, Bid, Offer, Day, Week, Yield. Lists various bond issues like Deutsche Bank, etc.

Table with columns: SWISS FRANC, Issued, Bid, Offer, Day, Week, Yield. Lists various bond issues like Swiss Bank, etc.

Euroc buys stake in Bahama Cement

EUROC, the Swedish building materials and industrial group, is buying a 25 per cent share interest in Bahama Cement Company, of Freeport, Grand Bahama—the island's only cement producer—for between SKr 30m and SKr 35m. The deal is a Swedish group said yesterday. The deal also provides Euroc with an option, good for seven years, to take over a further 26 per cent share stake in Bahama Cement. Last year the Swedish group bought another cement company, Lehigh Cement of Hannibal, Missouri, and used it to establish Continental Cement in Fort Lauderdale, Florida. Euroc controls 51 per cent of the stock in Continental, and the remaining share is held by other owners of Bahama Cement. The deal just struck would additionally enable Continental to absorb Euroc's 25 per cent ownership of Bahama Cement. If the option is taken up Euroc would control a 51 per cent interest in Continental, in turn owning 51 per cent of the Bahama company. Bahama Cement has a yearly turnover of about 200,000 (\$24m) with a yearly cement production capacity of around 750,000 tons. Last year Euroc surpassed its earnings forecast by lifting its pre-tax profit from SKr 105m in 1980 to SKr 171m. Consolidated sales rose by 8.6 per cent to just under SKr 4bn.

BRIDGESTONE

Advertisement for Bridgestone Tire Co., Ltd. featuring the text 'BRIDGESTONE BRIDGESTONE TIRE CO., LTD. U.S. \$70,000,000 5 1/2 per cent. Convertible Bonds due 1996' and a list of international agents.

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Fairview Estates plc

Interim Statement - 6 months ended 31st December 1981

| | 6 months to 31 Dec 81 | 6 months to 31 Dec 80 |
|-------------------------------------|-----------------------|-----------------------|
| Turnover | £200 | £200 |
| | 14,784 | 11,737 |
| PROFIT BEFORE TAXATION | 2,827 | 2,700 |
| Taxation | (464) | (1,362)* |
| Profit after Taxation | 2,363 | 1,338 |
| Interim Dividend (Amount per Share) | 447 (1,328p) | 411 (1,265p) |
| Earnings per share | 7.0p | 4.1p |
| Net Asset Value per Share | 149p | 144p |

INTERIM DIVIDEND
An interim dividend of 1.328p will be paid on 7th May 1982 to Shareholders registered on 15th April 1982. This represents an increase of 5%.

PROFIT & PROSPECTS
The Company's contracted rent roll is now £3,800m. Good progress in creating a balance between industrial and other investment properties in the portfolio is being made by the development of office and retail investments.

The housing business has improved from a very poor winter period but it is too soon to tell if the recent reduction in interest rates will consolidate this improved market into a base for further growth.

By virtue of the underlying property assets, the Company remains in a strong financial position.

Creating places to work, places to live.
Fairview

D. J. Cape, Chairman
25th March, 1982

INTERNATIONAL COMPANIES and FINANCE

STEEL OPERATIONS PLUNGE INTO DEFICIT

Sharply higher losses at Salzgitter

BY JAMES BUCHAN IN BONN

SALZGITTER, the West German steel and manufacturing group, suffered a severe blow in the year ended September 1981 with losses climbing to DM 888m (\$163m) from DM 85m the year before.

Although all the major German steel groups were hard-pressed last year, Salzgitter's losses on its steel operations were markedly heavy at DM 174m, against a small profit of DM 17m the year before. Herr Ernst Pieper, the group's chief executive, dropped a strong hint that Salzgitter will be following other steelmakers in applying for considerable assistance from Bonn. This is

to permit restructuring at Peine Salzgitter, the group's steel-making arm which has been left high and dry by the plans to merge the Ruhr steel groups Estel Hoesch and Krupp.

Although sales increased in the year by 7 per cent to DM 11,770, Herr Pieper gave a sombre account of the group's fortunes. Nevertheless, he saw some glimmers of hope for the current year.

Higher EEC prices for steel products helped the steel division record a tiny profit in January after 23 months of steady losses. Herr Pieper expects the steel division to

improve the picture next year. Herr Pieper was particularly bitter at the decision last month by Estel Hoesch and Krupp to go ahead with combining their steel operations without involving Salzgitter, as had at first been hoped. He said that Peine Salzgitter was obliged to react quickly to the prospect of a new concern with production of 11m tons and likely access to massive government aid.

The group's supervisory board is to meet in May to discuss a plan for significant capital investment in Peine Salzgitter to meet the threat posed by Ruhrstahl, as the Hoesch-Krupp fusion is to be known.

Wienerwald in liquidity talks with bankers

By John Wicks in Zurich

NEGOTIATIONS are nearing a conclusion on liquidity guarantees for the Swiss-owned restaurant and hotel group, Wienerwald. The company says that discussions have been in progress with German and Swiss banks since Thursday of last week.

The group is headed by Wienerwald Holding, company owned by Mr Friedrich Jahn, the Swiss restaurateur. Last week Mr Jahn disclosed that a total of DM 260m (\$109m) was owed to 13 German and 11 Swiss banks. This debt some one-third of which is in the form of short-term credits, was built up as a result of rapid expansion in the U.S. and Germany. The company stressed that Wienerwald was fully able to meet debt servicing and repayment commitments.

Linde sales up as orders slip

BY KEVIN DONE IN FRANKFURT

LINDE, the West German process plant, industrial gases and materials handling group, increased its turnover by 13.6 per cent worldwide last year to DM 3,131bn (\$1,31bn) from DM 2,750bn in 1980, but suffered from a fall in new orders booked.

Worldwide new orders dropped marginally to DM 2,9bn from DM 2,96bn in 1980, but orders taken by the domestically consolidated group fell by 9.8 per cent to DM 2.2bn. On a domestic consolidation, pre-tax profits fell from DM 128.7m to DM 121.2m on sales up from DM 2.2bn to DM 2.48bn.

Linde does not provide accounts on an internationally

consolidated basis and reveals no group profit figures, but the group's chief executive said that turnover in some of the foreign companies acquired in recent years as part of its ambitious expansion.

Baker Material Handling Corporation, the U.S. fork lift truck manufacturer acquired in 1977, which now has sales of around \$50m, remained in deficit last year, and Linde sees little chance of it operating profitably in 1982.

The group is also restraining capital expenditure worldwide as part of efforts at consolidation. Investment dropped last year by 11.6 per cent to DM 190m.

engineering and plant construction division advanced strongly last year to DM 794m, taking over as the group's highest activity from materials handling and hydraulics.

Of the domestically consolidated group turnover last year of DM 2,48bn, process plant operations had sales last year of DM 784m (DM 479m in 1980), technical gases DM 503m (DM 466m), refrigeration DM 408m (DM 344m) and materials handling and hydraulics DM 682m (DM 775m).

Linde sees little chance of the recession in West German industry lifting this year, but is confident that it will achieve a modest increase in sales and improved profitability this year.

Order book up at Deutsche Babcock

By Our Bonn Staff

DEUTSCHE BABCOCK, the West German power station and mechanical engineering group, expects a respectable result for the current year after enjoying a surge in profits last year to DM 33m (\$13.9m).

Herr Hans Ewaldsen, the group's chief executive, said that orders in hand at the end of February, five months into the current year, stood at DM 12.6bn, or 8 per cent up on the same period last year.

While the group's industrial plant business remains vulnerable to overseas risks and industrial investment by the Organisation of Petroleum Exporting Countries is expected sharply to decline this year, Herr Ewaldsen was confident of progress. Orders in hand already ensure full capacity use at least until the middle of 1983, and the group plans to expand its 33,000 workforce by about 5 per cent in the course of the year.

Last year's earnings showed a 30 per cent increase on the result for 1979-80, which was severely depressed by the need to make provisions against losses on a power station and a desalination plant order in Kuwait. The losses were largely attributable to management mistakes, Herr Ewaldsen said.

While the year saw an improvement in domestic demand for power generating business, Deutsche Babcock remains heavily dependent on overseas orders. New orders booked increased by 22 per cent last year to a value of DM 6.5bn, while the increase for foreign orders was 30 per cent. Sales were up 12 per cent to DM 5.6bn, 60 per cent originating from abroad.

The company expects to pay a dividend for the year of 9 per cent, against 6 per cent in 1979-1980.

Property operations boost BII

By James Burton in Rome

THE PROPERTY and financial holding company controlled by the Bonomi family, Beni Immobiliare (BII), recorded a 31 per cent rise in net profits to L4.1bn last year and a 14 per cent rise in its dividend to L24 a share.

BII is the holding company for a network of about 100 subsidiaries, many of them grouped under the sub-holding Invest, which has an important presence in insurance. The turnover of the whole group was put at about L2,000bn (\$1.5bn) last year, of which half was insurance premiums.

The profits of Invest fell in the year ending November 1981 to L7.9bn, from L9.5bn in the previous year. BII owes the increase in group profits, which are still below the level they reached in 1979, to better results from its directly controlled property operations. The gradual relaxation of the curbs on new construction in Italy has enabled the group to launch a big residential development in Rome, as well as other projects.

Lafarge Coppee on target and increases payout

BY DAVID WHITE IN PARIS

LAFARGE COPPEE, the French cement group, has indicated that group profits for last year were between FFr 350m and FFr 370m, falling short of the previous year's FFr 377m (\$61m).

However, the group, headed by French Manager of the Year, M Olivier Lecercq, said the result compared favourably with 1980s, since the latter was swelled by FFr 52m of exceptional gains, which were not repeated last year.

Last year's results were the first to include the new biochemical and other interests acquired through the takeover of the Coppee concern of Belgium.

Group sales, including Coppee, are estimated at more than FFr 13bn, compared with FFr 9.1bn in 1980. This year's consolidated figure will be further boosted by the inclusion of General Portland of the U.S., which Lafarge bought last year for \$320m.

The group figures are in line with Lafarge's earlier forecast that profits would be maintained despite a weak domestic cement market and losses in its troubled refractory products business.

The company is proposing to



M. Olivier Lecercq, Lafarge's Manager of the Year

raise its dividend by 10 per cent from FFr 17.25 net to FFr 19, from parent company profits which rose from FFr 227m to FFr 261m.

Lafarge's share price, which has dropped considerably in recent weeks, recovered yesterday to close FFr 8 up at FFr 253.

Vallourec back to profits

BY OUR PARIS STAFF

THE FRENCH steel pipe group Vallourec has announced a sharp recovery in its results for last year and a favourable order position despite the slackening of demand from the oil industry.

Parent company results swung back out of the red to show a net profit of FFr 90m (\$14.5m), against a FFr 41m loss in 1980.

The company said that consolidated figures, which showed a loss of FFr 63m in 1980, were expected to confirm the improved trend.

Group sales for the year were 18 per cent higher at

FFr 13.2bn. For the second half of the year the rise was 36 per cent, the company said, and the total tonnage delivered rose by almost 10 per cent.

For the current year, the difficulties of certain subsidiaries should have a smaller impact on results, while a new link-up between its contracting subsidiary Entrepote and Grands Travaux de Marseilles should begin to show its benefits.

The link-up, which is in the course of completion, will constitute one of the country's largest construction groups.

Bastogi finance problem

BY OUR ROME STAFF

BASTOGI, the Italian industrial and property group which made very heavy losses last year, has so far failed to find the new funds it said it needed following a major write-down of capital.

Following losses of L172.3bn (\$132m), almost all incurred in 1981, the company was obliged to reduce its capital by almost two-thirds from L263.7bn to L92.3bn.

Yesterday shareholders in

Milan ratified the writing down of Bastogi's capital but approved a subsequent increase of only L48bn, to L131.4bn. No details were published on how this new capital would be subscribed.

Bastogi's problems in raising adequate new finance are ascribed to the reluctance of its major shareholders, the biggest of which is the Immobiliare group of Sig Carlo Pesenti, to commit more funds to it.

Roussel-Uclaf raises dividend

BY OUR PARIS STAFF

ROUSSEL-UCCLAF, the French pharmaceutical subsidiary of the West German Hoechst group, reports consolidated net profits of FFr 136m (\$22m) for last year, 3 per cent up on 1980, while sales rose by more than 23 per cent to FFr 6.54bn.

The company, which was originally slated for nationalisation but it is remaining under Hoechst control following a compromise agreement with the French Government in February, proposes raising its

net dividend to FFr 11 a share from FFr 10.50.

It said that the group earnings figure was reduced by higher provisions. The same applied to parent company profit, which moved up to FFr 113m from FFr 98m.

Capital plan for Italy's savings banks

By Rupert Cornwell in Rome

SWEEPING proposals that would enable private and institutional shareholders to participate in the capital of Italy's important network of savings banks have been outlined by Dr Carlo Ciampi, the Governor of the central bank.

At a meeting of the EEC's Savings Banks Federation in Bologna, Dr Ciampi declared that such an innovation would be the most suitable way of achieving the required increase in the own resources of the banks, which currently are controlled by the state.

The scheme is likely to be the focal point of debate at next month's annual meeting of Italy's 87 savings banks. It is a natural follow up to the planned partial "privatisation" of the major commercial banks controlled by the Treasury Ministry and by IRI, Italy's impenetrable conglomerate.

As Dr Ciampi pointed out, the disposal of such shares should present few problems, given the enduring popularity of bank stocks among investors. As in the case of the other banks, there appears no question of permitting outside shareholders to gain a majority stake in the savings banks.

In all, such credit institutions account for over a quarter of the country's total bank deposits. Their size ranges from the tiny to the very large, as represented by Cariplo, the savings bank of the Lombardy Provinces which is the largest of its kind in Europe, and the fifth largest bank in absolute terms within Italy.

According to Dr Ciampi, the ratio between own resources and total deposits at the savings banks had dropped recently to 4.4 per cent, compared with 8.9 per cent for the co-operative banks, their private sector, opposite number.

The level was "dangerously" low, he said. The new shareholders, he said, might have the right to choose directors at the banks - although the state's prerogative of nominating their presidents would remain unchanged. This latter process can be subject to long delays, often for political reasons.

Cash crisis for Danish publisher

By Hilary Barnes in Copenhagen

BERLINGSKE, the publishing house which produces two of Denmark's leading daily newspapers, must raise DKR 160m (\$19.7m) in new capital within the next few weeks or face closure, says Mr Kristian Mogensen, the Copenhagen lawyer who is trying to put together a rescue package for the group.

"This is a large sum and there is no point in hiding the fact that it is difficult to find. If it proves to be impossible, there will inevitably be a suspension of payments. The papers will close down and there will be no realistic basis for resuming publication."

Mr Mogensen was asked to raise the money after the management had failed in its own attempt to raise DKR 120m. The group has been losing money for the past six years and its net worth is "on the point of exhaustion."

Berlingske needs DKR 160m for investment in new technology and to meet management obligations under union agreements for reducing manning levels. One of these obligations is to pay personnel a total of DKR 40m in redundancy payments, mainly to printing workers.

Potential investors are admitted by Mr Mogensen to be reluctant to underwrite payments to the printing workers, who are held responsible for many of the group's troubles. But Mr Mogensen said there is no way the obligation to make redundancy payments can be avoided.

ICC chief steps down

The Paris-based international Chamber of Commerce (ICC) says its Secretary General Carl-Henrik Ivarsson has resigned for personal reasons. Mr Ivarsson, 49, was formerly administrative director of the Swedish Conservative Party. He joined the ICC as its chief executive in 1973.

All of these Securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue / March, 1982

U.S. \$55,000,000

Inter-American Development Bank

15 3/4% U.S. Dollar Notes of 1982, due December 22, 1987

Salomon Brothers International

Algemene Bank Nederland N.V. Banque de Paris et des Pays-Bas

Baring Brothers & Co., Limited County Bank Limited

Credit Suisse First Boston Limited Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp. Kuwait Investment Company (S.A.K.)

S. G. Warburg & Co. Ltd.

All of these securities having been sold, this announcement appears as a matter of record only.

March 12, 1982

\$100,000,000

Household Finance Corporation

Floating Rate Notes Due 1987

The Notes will be issued in denominations of \$5,000 and increments of \$5,000 in excess thereof.

The interest on the Notes will be payable quarterly. The interest rate will be subject to weekly adjustment on the calendar day following each auction of 91-day Treasury bills, and will be equal to 90 basis points above the "91-day Treasury Bill Rate" (expressed on a bond equivalent basis).

The Notes are repayable, at the option of the holder, on March 1 of each year.

WARBURG PARIBAS BECKER
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Companies and Markets **INTL. COMPANIES & FINANCE**

Yen depreciation blamed for Canon profits fall

BY YOKO SHIRATA IN TOKYO

CANON, Japan's largest camera maker, has suffered a 25.5 per cent fall in 1981 consolidated net profits for the year ended December. The setback was blamed on losses from the depreciation of foreign subsidiaries' results following the depreciation of the yen.

The company, which has diversified into office equipment such as copiers and small computers, had earlier reported a 6.9 per cent rise in parent company net profits to ¥13,750m.

Operating profits of Canon's 39 consolidated subsidiaries and 24 affiliated companies fell to ¥46,700m from ¥59,830m. Parent company operating profits rose by 0.9 per cent to ¥260m. Group net earnings per share fell to

¥10.1 from ¥19.4 a year earlier. Consolidated sales were ¥470bn (\$1,900m) against ¥417,600m. Parent company sales were ¥289bn, up 17 per cent.

Group camera sales, representing 42.9 per cent of the total turnover, rose by 9.5 per cent. Sales of office machinery rose by 13.7 per cent to take a 48.5 per cent share, boosted by an 18 per cent increase in sales of plain paper copiers.

Sales of the optical divisions, mainly products for semiconductor production, rose by almost 30 per cent to an 8.6 per cent share of total turnover.

Canon's overseas sales advanced by 10 per cent to represent almost 70 per cent of the total, while domestic sales

increased by 13.7 per cent. Capital spending rose by 20 per cent in the year to ¥54,500m, with the emphasis on improving its ranges of cameras and copiers. The company issued ¥70m of convertible debentures in June, to help finance these capital outlays, but these incurred currency translation losses of ¥5,500m (\$220m).

The yen's depreciation also trimmed ¥37bn from net profits on exports, the company said.

Canon is forecasting that consolidated sales will rise by about 13 per cent this year to between ¥530bn and ¥535bn. The uncertain outlook for the world economy and foreign exchange rates precluded making any profits forecast.

Pioneer Concrete strongly ahead

By Our Financial Staff

PIONEER CONCRETE Services, the Australian building products, mining and energy group, has reported a 63 per cent increase in interim net profits to A\$32.3m (US\$34.4m) from A\$19.9m a year earlier.

Turnover for the six months ended December was ahead by 30 per cent to A\$980.2m from A\$483.7m.

The company, which has expanded rapidly in recent years with such acquisitions as Ampol Petroleum, will pay an unchanged interim dividend of 5 cents a share out of earnings per share of 14 cents against 12.2 cents.

Pioneer's tax bill rose to A\$15.7m from A\$12.9m and interest payments were A\$38.02m against A\$13.24m. The net profit was before an extraordinary loss of A\$4.88m compared with an extraordinary gain of A\$6.55m a year earlier.

Mr Tristan Antico, chairman, had forecast at last December's annual meeting full year profit growth of at least 25 per cent from fiscal 1980-81's A\$46m.

The company is less optimistic about the second half prospects than it was a few months ago because of high interest rates and widespread industrial problems in Australia.

First half results were affected by strong competition and industrial unrest, which cut profit margins in the Australian construction sector.

This was offset by strong performances from the group's energy interests which include Ampol, a fuel retailer, and Kathleen Investments/Queensland Mines, a uranium mining group.

Broken Hill Property, Australia's only raw steel maker, said its steel output in February was the lowest since May, 1980. Output from its three plants fell to 490,000 tonnes from 624,000 tonnes in January and 637,000 tonnes a year earlier.

Green Island Cement income rises by 16%

By Robert Cottrell in Hong Kong

GREEN ISLAND Cement, an associate of Mr Li Ka Shing's Cheung Kong group, reports profits after tax for 1981 of HK\$92.7m, a 15.9 per cent increase over the HK\$79.8m seen in 1980.

The current year is said to be a "difficult" one for volume and profit margins, but Mr Li predicts that for the longer term the planned cashflow from property redevelopment should adequately cover borrowings and establish a favourable competitive position.

A final dividend of 70 cents makes a maintained SHK\$1.20 for the year. Earnings per share are stated at HK\$2.41, against HK\$2.08 in 1980.

Mr Li said first-half cement growth was not sustained in the final four months, though deliveries for the year still finished marginally ahead of 1980.

Permodalan chief to head Guthrie in board shuffle

BY WONG SULONG IN KUALA LUMPUR

MAJOR BOARD changes have been made at Guthrie Corporation, the UK incorporated but now Malaysian owned plantation-based group.

Tun Ismail Ali, head of Permodalan Nasional, the Malaysian Government investment agency which owns 97 per cent of Guthrie, will take over as chairman, from Mr Mark Gent, who will remain as a non-executive director.

Permodalan has also appointed three directors—Mr Green-Armytage, who takes over as managing director, Dato Jaffar Hussein and Mr N. D. Wood. Mr Ian Coates, joint-managing director is resigning from the board.

The changes mean that the Guthrie board will have 13 directors.

Permodalan said it intended to transfer Guthrie's rubber interests, estimated at 200,000 acres to Malaysia. Guthrie, however, would remain a UK incorporated company and would

"continue to be international in character, expanding and developing its non-plantation activities."

The company wants to maintain its London operation as "a window on the world" for non-plantation activities and to act as a conduit to channel technology to Malaysia. Permodalan won control of Guthrie in a spectacular dawn raid last September. The total take-over has cost the agency about £252m (\$500m).

Until his recent appointment as executive chairman of Malayan Banking, Dato Jaffar was a senior partner in Price Waterhouse Malaysia, as was Mr Wood.

They were called in by the Malaysian Government to investigate the financial troubles of Bank Rakyat, the co-operative bank, in 1978.

Mr Green-Armytage had been a merchant banker in Malaysia and is a close adviser to Tun Ismail.

HK insurer faces court proceedings

By Adrienne Margolis

COURT proceedings are under way in New York to establish jurisdiction over a \$500,000 trust fund held for a Hong Kong company, Commodore General Insurance, with U.S. claims against the insurer believed substantially to exceed the fund.

Commodore General is in the hands of the official receiver in Hong Kong, following the issuing of a winding-up order at the end of last year. The Hong Kong police commercial crime bureau is conducting its own inquiries into the case. These moves are the latest developments in a series of worldwide reinsurance problems which have emerged since the mid-1970s.

The Hong Kong insurer and its London contact office, Commodore Reinsurance (Management), were until 1980 associated with Mr James Howey, an insurance consultant. Mr Howey disappeared from his Surrey home in December 1980 on the day he was due to appear in court to face extradition proceedings initiated by the Australian authorities.

Singapore steel producer lower

By Our Financial Staff

NATIONAL IRON and Steel Mills, Singapore's only steel maker, has reported group net profits of S\$23.3m (US\$11m) for the year ended December, down sharply from S\$35.4m a year earlier.

Turnover rose by 5.7 per cent to S\$333.8m from S\$318.4m a year earlier. The final dividend is being increased to 12 per cent from 8 per cent, bringing the total for the year to 25 per cent against 28 per cent a year earlier, reflecting a reduced interim payout.

Parent company net profit was S\$20.5m, compared with S\$32.1m.



بنك الإحتلال للشرف الأوسط المحدود UNION BANK OF THE MIDDLE EAST LIMITED

Balance Sheet at 31st December 1981

| | Dh000 | Dh000 |
|--|-----------|-----------|
| Share capital and reserves | | |
| Authorised Ordinary Shares of Dh5 each | 1000000 | |
| Issued Ordinary shares of Dh5 each fully paid | 241,500 | |
| Reserves | 32,499 | |
| Shareholders' funds | 273,999 | |
| Liabilities | | |
| Current and deposit accounts including inner reserve | 3,142,687 | |
| Accrued interest payable and other accounts | 86,255 | |
| Proposed dividend | 10,500 | |
| | 3,239,442 | |
| Confirmed credits, acceptances and guarantees on behalf of customers | 1,389,499 | |
| | 4,628,941 | |
| Assets | | |
| Cash and short term funds | | 815,348 |
| Deposits with banks | | 98,737 |
| Loans and advances repayable on demand and within one year | | 2,358,119 |
| Accrued interest receivable and other accounts | | 52,182 |
| | | 3,324,386 |
| Loans and advances repayable after one year | | 75,034 |
| Investments | | 79,224 |
| Property, premises and other assets | | 34,767 |
| | | 3,513,431 |
| Liabilities of customers for confirmed credits, acceptances and guarantees | | 1,389,499 |
| | | 4,912,930 |

US \$100 = UAE Dh3.67 approximately

Extracts from the Chairman's Statement

The profit for 1981 is Dh46,695,000 which is again a record result.

Shareholders' funds are now Dh273,989,000 maintaining the strong capital position of the Bank.

The assets of the Bank continue to grow and total assets now amount to almost Dh5 billion, an increase of 32% on 1980.

Against a difficult world economic background with high interest rates and volatile exchange markets, we can be pleased with the results achieved.

U.A.E. Head Office:
P.O. Box 2923, Dubai, United Arab Emirates.
Telephone: 29111. Telex: 46426 UNIDB EM (General), 46426 UNIFX EM (Dualers).
Telegrams: UNIONBANK, Dubai.
Branches in Dubai, Kuwait, Lahore, Islamabad and Sri Lanka.
Office in Hong Kong under establishment.

We are pleased to announce that
Frederick H. Schultz
Former Vice Chairman
of
The Federal Reserve Board
of the United States
is now associated
with us as
Senior Advisor.



60 Broad Street, New York, NY 10004 (212) 430-6000
Offices in principal financial centers worldwide.

Hiram Walker Holdings N.V.
(Incorporated with limited liability in the Netherlands Antilles)

U.S. \$75,000,000

16 per cent Guaranteed Debentures 1989

unconditionally and irrevocably guaranteed by

Walker-Home Oil Ltd.
(Incorporated with limited liability in the Province of Ontario, Canada)

S. G. Warburg & Co. Ltd.

Commerzbank Aktiengesellschaft Credit Suisse First Boston Limited
Dominion Securities Ames Limited Morgan Guaranty Ltd
Orion Royal Bank Limited Salomon Brothers International
Swiss Bank Corporation International Limited

In war, in peace you need his help

When help is needed, please help him and his dependants

A donation, a covenant, a legacy to
THE ARMY BENEVOLENT FUND
will help soldiers, ex-soldiers and their families in distress

Banco Union, C.A.
(A Venezuelan Corporation)
Acting through its Payment Branch

U.S. \$35,000,000

NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT
MATURITY DATE 26 SEPTEMBER 1982/1984

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from March 26, 1982 to September 22, 1982 the Certificates will carry an interest rate of 15.125% per annum.

Agent:
FIRST CHICAGO LIMITED

Tokyo Pacific Holdings N.V.
Curacao, Netherlands Antilles

At the Annual General Meeting of Shareholders held on 25th March, 1982 a cash dividend of US\$ 1.50 per Ordinary Share was declared payable as from 2nd April, 1982 against delivery of dividend coupon No. 12 with any one of the Paying Agents:

Pharos, Holding & Pharon N.V.
Herengracht 214, 1016 BS Amsterdam

National Westminster Bank Limited
Stock Office Services
5th Floor, Drapers Gardens
12 Throgmorton Avenue, London EC2P 2ES

Banque Rothschild
21 Rue Laffitte, Paris 9

Sal. Oppenheim Jr. & Cie.
Unter Sachsenhausen 4, 5 Köln

Trijeux & Burdinet
Königsallee 21-23, D-4000 Düsseldorf 1

Tokyo Pacific Holdings (Seaboard) N.V.
Curacao, Netherlands Antilles

At the Annual General Meeting of Shareholders held on 25th March, 1982 a cash dividend of US\$ 1.00 per Ordinary Share was declared payable as from 2nd April, 1982 against delivery of dividend coupon No. 12 with any one of the Paying Agents:

Pharos, Holding & Pharon N.V.
Herengracht 214, 1016 BS Amsterdam

National Westminster Bank Limited
Stock Office Services
5th Floor, Drapers Gardens
12 Throgmorton Avenue, London EC2P 2ES

Banque de Paris et des Pays-Bas
3 Rue d'Antin, Paris 2

Banque de Paris et des Pays-Bas
Rue de la Grand Duchesse de Luxembourg
10a Boulevard Royal, Luxembourg

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

| Trust Name | Manager | Address | Phone |
|--------------------------------|------------------------------------|-------------|-------|
| Albion Unit Tr. Mgrs. (a) | 17-20, Cannon St., London EC4A 3DF | 01-493 3941 | |
| Albion Growth | | | |
| Albion Income | | | |
| Albion Property | | | |
| Albion Share | | | |
| Albion Unit Tr. Mgrs. (b) | | | |
| Albion Bond | | | |
| Albion Div. Inv. Tr. Mgrs. | | | |
| Albion Div. Inv. Tr. Mgrs. (a) | | | |
| Albion Div. Inv. Tr. Mgrs. (b) | | | |
| Albion Div. Inv. Tr. Mgrs. (c) | | | |
| Albion Div. Inv. Tr. Mgrs. (d) | | | |
| Albion Div. Inv. Tr. Mgrs. (e) | | | |
| Albion Div. Inv. Tr. Mgrs. (f) | | | |
| Albion Div. Inv. Tr. Mgrs. (g) | | | |
| Albion Div. Inv. Tr. Mgrs. (h) | | | |
| Albion Div. Inv. Tr. Mgrs. (i) | | | |
| Albion Div. Inv. Tr. Mgrs. (j) | | | |
| Albion Div. Inv. Tr. Mgrs. (k) | | | |
| Albion Div. Inv. Tr. Mgrs. (l) | | | |
| Albion Div. Inv. Tr. Mgrs. (m) | | | |
| Albion Div. Inv. Tr. Mgrs. (n) | | | |
| Albion Div. Inv. Tr. Mgrs. (o) | | | |
| Albion Div. Inv. Tr. Mgrs. (p) | | | |
| Albion Div. Inv. Tr. Mgrs. (q) | | | |
| Albion Div. Inv. Tr. Mgrs. (r) | | | |
| Albion Div. Inv. Tr. Mgrs. (s) | | | |
| Albion Div. Inv. Tr. Mgrs. (t) | | | |
| Albion Div. Inv. Tr. Mgrs. (u) | | | |
| Albion Div. Inv. Tr. Mgrs. (v) | | | |
| Albion Div. Inv. Tr. Mgrs. (w) | | | |
| Albion Div. Inv. Tr. Mgrs. (x) | | | |
| Albion Div. Inv. Tr. Mgrs. (y) | | | |
| Albion Div. Inv. Tr. Mgrs. (z) | | | |

Companies and Markets CURRENCIES, MONEY and GOLD

Dollar firmer

Dollar rose sharply in late European trading, and continued to advance later in New York. There were few factors to influence the foreign exchange market, but the U.S. FR 11.20 from FR 11.250; and currency tended to gain support from the rise in the Federal funds overnight rate. Earlier in the day the dollar did not react favourably to the upward movement in Eurodollar interest rates.

Sterling drifted within a fairly narrow range for most of the day, but lost ground towards the London close as demand for the dollar increased.

The French franc improved within the European Monetary System following news from Paris that the authorities had tightened exchange controls. The French currency continued to move well within its minimum limit, and the Belgian franc also remained off its floor despite a weaker trend. There was no indication of intervention by central banks to keep the system under control.

DOLLAR - Trade-weighted index (Bank of England) 115.2 against 114.0 on Wednesday, and 108.5 six months ago. The month Treasury bill 12.65 per cent (14.16 per cent six months ago). Annual inflation rate 7.7 per cent (8.4 per cent previous month). The dollar rose to DM 2.3915 from DM 2.3850. The franc fell to FF 6.2275 from FF 6.2150 against the French franc to SWFr 1.9030 from SWFr 1.8850 in terms of the Swiss franc; and to Y245 from Y243.25 against the Japanese yen.

STERLING - Trade-weighted index was unchanged throughout the day, compared with 86.4 six months ago. The pound rose to bank 13.5 per cent (15.31 per cent six months ago). Annual inflation 11 per cent (12 per cent previous month). Sterling opened at \$1.8065-1.8075, and touched a peak of \$1.8060-1.8070.

before trading at \$1.8020-1.8040 for most of the day. It closed at \$1.7985-1.7995, a fall of 95 points to the day. The pound fell to 10 to influence the foreign exchange market, but the U.S. FR 11.20 from FR 11.250; and currency tended to gain support from the rise in the Federal funds overnight rate. Earlier in the day the dollar did not react favourably to the upward movement in Eurodollar interest rates.

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of the bid and offered rates for \$70m quoted by the market to five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Citicorp. Forward premium and discount apply to the U.S. dollar and not to the individual currency.

EURODOLLAR interest rates were firmer, leading to an improvement of most currencies against the dollar in forward trading. Discounts against the Italian lira also narrowed sharply as Eurofranc rates declined. Among the other weak European currencies in the Belgian franc fell to DM 5.2980 from DM 5.3120 per 100 francs at the fixing only slightly above its EMS floor of DM 5.2900. The dollar rose to DM 2.3915 from DM 2.3815, and sterling to DM 4.3160 from DM 4.3060 at the fixing.

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THE DOLLAR SPOT AND FORWARD

| March 25 | Day's spread | Close | One month | Three months | 6 months |
|-------------|---------------|---------------|----------------|---------------------|----------|
| UK | 1.7980-1.8070 | 1.7985-1.7995 | 0.16-0.25c dis | -1.33 0.70-0.80dis | -1.27 |
| Ireland | 1.4200-1.4220 | 1.4200-1.4245 | 0.20-0.25c dis | 4.25 1.50-1.50 | -1.21 |
| Canada | 1.2200-1.2210 | 1.2250-1.2255 | 0.16-0.15c dis | -1.71 0.40-0.40dis | -1.31 |
| Norway | 1.74-1.74 | 1.74-1.74 | 2.5-2.5c pm | 6.25 0.50-0.50 | 5.04 |
| Belgium | 1.20-1.20 | 1.20-1.20 | 2.5-2.5c pm | -4.00 0.50-0.50 | -4.43 |
| Denmark | 1.45-1.45 | 1.45-1.45 | 1.50-1.50c dis | -1.39 0.50-0.50 | -2.08 |
| Ireland | 1.2250-1.2255 | 1.2250-1.2295 | 0.20-0.25c dis | 4.25 1.50-1.50 | -1.21 |
| W. Ger. | 1.20-1.20 | 1.20-1.20 | 1.5-1.5c pm | 1.50 1.75-1.75 | 4.30 |
| Portugal | 1.20-1.20 | 1.20-1.20 | 0.25-0.25c dis | -16.00 2.00-2.00dis | -12.38 |
| Spain | 1.65-1.65 | 1.65-1.65 | 0.25-0.25c dis | -3.27 1.75-1.75 | -4.08 |
| Italy | 1.20-1.20 | 1.20-1.20 | 0.25-0.25c dis | -1.92 3.5-3.5 | -1.33 |
| Norway | 1.74-1.74 | 1.74-1.74 | 2.5-2.5c pm | 6.25 0.50-0.50 | 5.04 |
| France | 1.19-1.19 | 1.19-1.19 | 1.5-1.5c pm | -30.27 3.00-3.00dis | -14.82 |
| Sweden | 1.35-1.35 | 1.35-1.35 | 1.5-1.5c pm | 1.50 3.5-3.5 | 1.11 |
| Japan | 4.30-4.30 | 4.30-4.30 | 2.50-2.50c pm | 7.24 1.75-1.75 | 6.82 |
| Switzerland | 2.30-2.30 | 2.30-2.30 | 1.5-1.5c pm | 1.50 3.5-3.5 | 1.11 |
| Switzerland | 2.30-2.30 | 2.30-2.30 | 1.5-1.5c pm | 1.50 3.5-3.5 | 1.11 |

CURRENCY MOVEMENTS

| Mar. 25 | Bank of England | Morgan Guaranty | Mar. 24 | Bank of England | Morgan Guaranty |
|-------------------|-----------------|-----------------|---------|-----------------|-----------------|
| Sterling | 114.4 | 114.4 | 114.4 | 114.4 | 114.4 |
| Canada | 88.3 | 88.3 | 88.3 | 88.3 | 88.3 |
| Australian dollar | 117.0 | 117.0 | 117.0 | 117.0 | 117.0 |
| Denmark | 1.20 | 1.20 | 1.20 | 1.20 | 1.20 |
| Dutch guilder | 114.4 | 114.4 | 114.4 | 114.4 | 114.4 |
| French franc | 78.7 | 78.7 | 78.7 | 78.7 | 78.7 |
| Italian lira | 124.5 | 124.5 | 124.5 | 124.5 | 124.5 |
| Japanese yen | 124.5 | 124.5 | 124.5 | 124.5 | 124.5 |

EXCHANGE CROSS RATES

| Mar. 25 | Pound Sterling | U.S. Dollar | Deutsche Mark | Japanese Yen | French Franc | Swiss Franc | Dutch Guilder | Italian Lira | Canada Dollar | Belgian Franc |
|--------------------|----------------|-------------|---------------|--------------|--------------|-------------|---------------|--------------|---------------|---------------|
| Pound Sterling | 1 | 1.799 | 4.305 | 441.0 | 11.20 | 6.485 | 4.765 | 936.1 | 2.204 | 81.26 |
| U.S. Dollar | 0.556 | 1 | 2.395 | 245.1 | 6.286 | 1.904 | 2.648 | 131.8 | 1.395 | 45.16 |
| Deutsche Mark | 0.232 | 0.418 | 1 | 189.4 | 8.502 | 2.796 | 1.127 | 548.3 | 0.619 | 18.87 |
| Japanese Yen | 2.268 | 4.379 | 9.762 | 1000 | 25.40 | 7.765 | 10.80 | 353.5 | 4.998 | 184.2 |
| French Franc 10 | 0.895 | 1.606 | 3.944 | 393.8 | 10 | 3.888 | 4.854 | 2106 | 1.968 | 72.54 |
| Swiss Franc | 0.292 | 0.385 | 1.297 | 128.9 | 3.378 | 1 | 1.381 | 699.3 | 0.834 | 28.52 |
| Dutch Guilder | 0.218 | 0.276 | 0.905 | 92.65 | 0.300 | 0.710 | 1 | 496.4 | 0.465 | 17.85 |
| Italian Lira 1,000 | 2.424 | 0.768 | 1.924 | 166.9 | 4.745 | 2.012 | 1000 | 1,000 | 0.194 | 34.42 |
| Canadian Dollar | 0.494 | 0.914 | 1.938 | 200.1 | 5.082 | 1.584 | 2.162 | 1071 | 1.1 | 36.06 |
| Belgian Franc 100 | 1.281 | 0.914 | 2.038 | 200.1 | 13.78 | 6.915 | 9.205 | 3905 | 2.715 | 100 |

FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 25)

| 3 months U.S. dollars | 6 months U.S. dollars |
|-----------------------|-----------------------|
| bid 15 1/8 | offer 13 1/4 |
| offer 13 1/4 | bid 15 1/8 |
| offer 13 1/4 | bid 15 1/8 |

EURO-CURRENCY INTEREST RATES (Market closing rates)

| Mar. 25 | Sterling | U.S. Dollar | Canadian Dollar | Dutch Guilder | Swiss Franc | West German Mark | French Franc | Italian Lira | Belgian Franc | Japanese Yen |
|---------------|----------|-------------|-----------------|---------------|-------------|------------------|--------------|--------------|---------------|--------------|
| Short term | 13.5-15% | 14-14 | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| 7 days notice | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| Month | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| 3 months | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| 6 months | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| 9 months | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |
| 1 year | 13.5-15% | 14-14% | 15-17 | 4.5-5% | 1.1% | 9.8% | 6.5-7% | 18-20 | 8.1% | 6.5-7% |

MONEY MARKETS

Further shortage

London clearing bank base lending rate 13 per cent (since March 12)

UK interest rates showed a slightly firmer tendency yesterday, with quotations reflected a small rise in U.S. interest rates and this level was maintained for most of the day. The Bank of England gave more help than the shortage projected in the morning but rates in the interbank market did not fall below 12 per cent and in the 14 per cent during the day. Discount houses were paying up to 13 1/2 per cent for secured call loans but managed to take balances later in the day down to 11 per cent.

Day to day credit was again in short supply and the authorities gave a forecast of a shortage of £50m. Factors affecting the market included bills maturing in official hands - £245m, bills for repurchase by the market - £217m and Exchequer transactions - £150m. The Bank gave assistance in the morning of £521m comprising purchases of £1m of local authority bills and £520m of eligible bank bills both in band 1 (up to 14 days) at 13 per cent and in band 2 (15-30 days) at 12 1/2 per cent. In band 3 (31-60 days) it bought £27m of local authority bills and £81m of eligible bank bills all at 12 1/2 per cent and in band 4 (61-90 days) £24m of Treasury bills and £10m of local authority bills and £10m of eligible bank bills at 12 1/2 per cent.

Further assistance in the afternoon came to £101m, making a grand total of £622m. The afternoon help comprised purchases of £8m of eligible bank bills in band 1 at 13 per cent and in band 3 of local authority bills and £10m of eligible bank bills at 12 1/2 per cent. In band 4 it bought £12m of Treasury bills, £2m of local authority bills and £17m of eligible bank bills.

In Amsterdam the Dutch Finance Ministry accepted bids of £1 937.3m at yesterday's auction for 2 1/2 year 9 1/2 per cent Treasury bills.

MONEY RATES

| Mar. 25 | Sterling | U.S. Dollar | Canadian Dollar | Dutch Guilder | Swiss Franc | West German Mark | French Franc | Italian Lira | Belgian Franc | Japanese Yen |
|-------------------------|----------|-------------|-----------------|---------------|-------------|------------------|--------------|--------------|---------------|--------------|
| Prime rate | 16% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| Fed funds (lunch-time) | 12.5-14% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| Treasury bill (13-week) | 12.5-14% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| Treasury bill (28-week) | 12.5-14% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |

GOLD

Weaker trend

Gold fell \$5 to \$326.327 1/2 in the London bullion market at yesterday, finishing at its lowest level of the day. It opened at \$326.333, the peak of the day. Prices were fixed at \$325 in the morning and \$327.75 in the afternoon.

In Paris the 12 1/2 kilo gold bar was fixed at FF 67,950 per kilo (\$326.339, against \$331.334).

In Zurich gold finished at \$326.339, against \$331.334.

LONDON MONEY RATES

| Mar. 25 | Sterling | U.S. Dollar | Canadian Dollar | Dutch Guilder | Swiss Franc | West German Mark | French Franc | Italian Lira | Belgian Franc | Japanese Yen |
|---------------|----------|-------------|-----------------|---------------|-------------|------------------|--------------|--------------|---------------|--------------|
| Overnight | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| 7 days notice | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| 1 month | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| 3 months | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| 6 months | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |
| 1 year | 12% | 12% | 15% | 18% | 1% | 10% | 7% | 20% | 9% | 7% |

OTHER CURRENCIES

| Mar. 25 | Bank of England | Morgan Guaranty | Mar. 24 | Bank of England | Morgan Guaranty |
|-----------------|-----------------|-----------------|---------|-----------------|-----------------|
| Argentine peso | 10.045 | 10.045 | 10.045 | 10.045 | 10.045 |
| Brazil cruzeiro | 689.02 | 689.02 | 689.02 | 689.02 | 689.02 |
| Canadian dollar | 88.3 | 88.3 | 88.3 | 88.3 | 88.3 |
| French franc | 78.7 | 78.7 | 78.7 | 78.7 | 78.7 |
| Italian lira | 124.5 | 124.5 | 124.5 | 124.5 | 124.5 |
| Japanese yen | 124.5 | 124.5 | 124.5 | 124.5 | 124.5 |

GOLD

FORWARD

FORWARD

CURRENCY

Crédit Foncier de France
U.S. \$ 200,000,000
eight year multicurrency loan

Lead managed by

| | | |
|--------------------------------|---------------------------|------------------|
| Gulf International Bank B.S.C. | IBJ International Limited | Société Générale |
|--------------------------------|---------------------------|------------------|

managed by

| | |
|-----------------------------------|--|
| Allgemeine Elsassische Bank AG | Banco de Vizcaya (Paris Branch) |
| The Bank of Tokyo Trust Company | The Commercial Banking Company of Sydney Limited |
| The Dai-ichi Kangyo Bank, Limited | Frab Bank (Middle East) EC, Bahrain |
| The Mitsui Bank, Limited | Standard Chartered Bank Limited |
| | The Tokai Bank, Limited |

Agent
Société Générale

February, 1982

JAPANESE TECHNOLOGY

Major push in ceramic engineering

By Richard C. Hanson in Tokyo

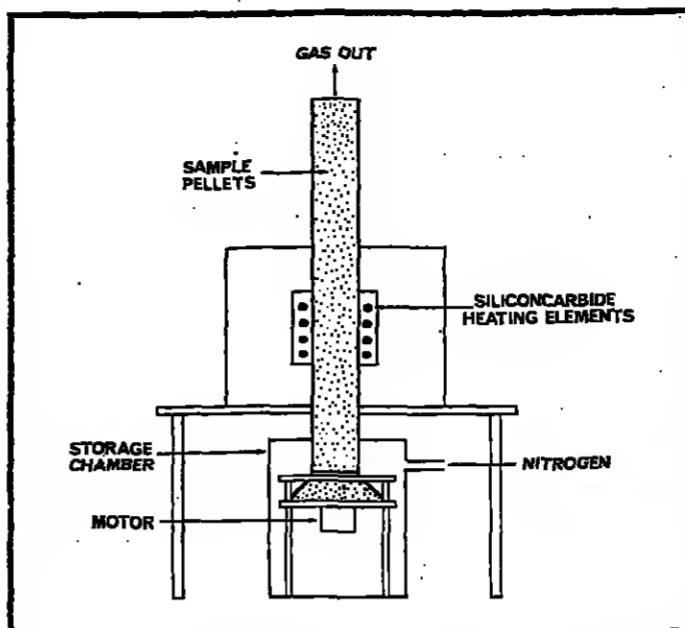
JAPAN'S TALENT for moving into new areas of high technology is being tested again in a major push to keep pace with the West in the still embryonic, though potentially vital, field of high performance ceramics.

These man-made materials display heat, wear and corrosion resistant qualities which could before long revolutionise such things as the fuel efficiency of the internal combustion engine. Made from abundantly available materials—chiefly the elements silicon, aluminium, oxygen and nitrogen—ceramics may also lessen industrial dependence upon rare and strategic metals now in common use. These new "ceramic alloys" are now becoming known as silalons.

To organise the effort, the Ministry of International Trade and Industry (MITI), through its Agency of Industrial Science and Technology (AIST) is relying on a hybrid of the same formula of government-private industry co-operation which paid off handsomely in projects to develop main frame computers and very large scale integrated circuits (VLSI) in the 1970s.

MITI's first important step was a subsidised project launched in 1978 to develop a highly efficient gas turbine engine, using ceramic parts, under its so-called "Moonlight Project" to study energy conservation. Last year, its second more far reaching programme, involving 15 private companies (as well as government labs), began basic research into ceramics to determine just how bright the non-metal's future may be.

The gas turbine engine project aims at producing by 1984 a gas turbine technology which could have fuel for the electric power industry. With a proposed budget of about ¥21bn (about £50m), a group of heavy industrial and specialised ceramics companies are attempting to replace metal



Shaft kiln for making silalon power from clay and coal
Courtesy the Chemical Industry 1982

parts with high temperature resistant ceramic turbine blades and combustors.

The second project is to stretch over 10 years and will cost the Government between ¥10bn and ¥15bn. Known as the Engineering Research Association for High Performance Ceramics, the effort is one part of the drive to advance Japanese know-how in new materials.

The idea is to assign various tasks to individual companies, along with a rather stingy budget. MITI, through its Agency of Industrial Science and Technology (AIST), will hold the patents on whatever new technology emerges. The 15 companies involved, ideally, will all share in the fruits.

The MITI project is not specifically aimed at producing a ceramic internal combustion engine. The types of research being undertaken are vital links in making an engine. But the amount of official aid being allotted to the project (¥397m in the first year, rising to ¥642m this year) is tiny considering what the (well guarded) actual development costs may be. By way of comparison, the U.S. Government programme aimed specifically at producing a ceramic engine involve subsidies several times as large as Japan's.

What this means is that the companies themselves are footing the bill for most of the development costs. Significantly, the willingness of a fairly large number of companies in Japan to do so has led to an intense hotting up of competition. One suspects that the

result could be a considerable shortening of the length of time needed before significant commercial breakthroughs are made.

"A year ago, people thought the ceramic engine would take ten years to develop. Now they think four or five years," comments a senior executive of Asahi Glass Company, Japan's largest glass maker. Asahi considers itself to be the largest producer of engineering ceramics for use by industry.

Asahi says that it too is working quietly on developing an engine, and that the test results on sample parts being offered to various motor companies, for example, so far confirm the reliability and cost performance of high performance ceramics. Asahi expects its sales of such products (a mere ¥200m last year) to triple each year from now on.

Asahi's long 65-year history of work with glass and such ceramic products as furnace refractories (the refractories division was changed to the Ceramics Division in 1976) has naturally made it a leader in the field. Two years ago it achieved a breakthrough in the technology of sintering high performance ceramics under ordinary pressure conditions. It has also developed ceramic materials which demonstrate remarkable properties of strength, and a high degree of resistance to thermal expansion.

Asahi, however, is far from being alone in the field. Toshiba Corporation, and its highly respected subsidiary, Toshiba Ceramics, have developed a silicon nitride powder of extremely high purity, as well as what may be the most "bendable" high-performance ceramic material in the world.

Meanwhile the Nagoya based NGK Insulator is advancing in high performance ceramics, having produced what is described as a honey-combed

shaped cordyrite ceramic catalyst for emission control in car exhaust systems. NGK Spark Plug, Japan's top spark plug maker, has built an experimental 50 cc ceramic gasoline engine.

Kyoto Ceramics, which built a reputation as the world's leading supplier of ceramic packages for integrated circuits, is also vying for position in high performance ceramics. Late last year, it displayed, for television cameras, a crude three-cylinder diesel ceramic engine. The engine, developed with MITI's help, was fitted in an Isuzu motor car (but did not heat up during the test to the very high temperature at which ceramic parts make their contribution to fuel economy).

Kyoto Ceramics appears especially keen to exploit the potentially huge market for very high performance

The amount of official aid being allotted to the project is tiny considering what the (well guarded) actual development costs may be. . . . The companies themselves are footing the bill for most of the costs.

ceramics considering the slack demand (and poor profit performance) seen over the past two years for its mainstay IC packages. It believes that it now has suitable materials for a ceramic engine. The problem, and one faced by all of the specialised ceramex producers, is to come up with a suitable engine design.

MITI expects that its project should provide the technical answers as to the viability of such engines by the mid-1980s.

Financial Futures

London prepares for a dynamic new market

The launch of LIFFE—London International Financial Futures Exchange—is scheduled for September. Trading will be 'Open-Cry' and will operate with disciplines and techniques formulated to meet the standards of a demanding and active exchange.

THE BANKER, in its April issue, will be talking about the opportunities for 'Market-Making' members and institutional investors to develop a dynamic European financial futures market, plus an assessment of the interest rate and currency risk protection financial futures markets provide. Also, THE BANKER will be reviewing the developments in other centres—Chicago, New York, Toronto, Hong Kong, Singapore and Tokyo. Banks and Institutions wishing to advertise their presence and commitment to this important sector should contact:

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This document includes particulars given in compliance with the regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Attwoods and the Offer by Attwoods to acquire the whole of the issued share capital of MEL. The Directors of Attwoods have taken all reasonable care to ensure that the facts herein are true and accurate in all respects and that there are no material facts the omission of which would make misleading any statements herein whether of fact or of opinion. All the Directors of Attwoods accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the relisting with effect from 1st April, 1982, of the existing issued Ordinary shares of 25p each of Attwoods and the admission to the Official List of the Ordinary shares of 25p each of Attwoods to be issued pursuant to the Offer. The Offer is now conditional only upon the granting by the Council of The Stock Exchange of this application. This document is issued in connection with this application and does not constitute an invitation to any person to subscribe for or to purchase any share or loan capital of Attwoods.

ATTWOODS PLC

(Registered in England No. 356958)

SHARE CAPITAL

The following table sets out the authorised and issued share capital of Attwoods assuming full acceptance of the Offer.

| | | |
|--|--|---|
| Authorised £1,875,000 | 6,341,674 Ordinary shares of 25p each | Issued and fully paid £1,585,418 |
|--|--|---|

At 25th March, 1982, acceptances had been received in respect of 1,278,412 Ordinary shares in MEL (99.5 per cent.). It is intended to apply the provisions of section 209 of the Companies Act 1948, in respect of the remainder.

No material issue of Attwoods shares (other than to shareholders pro rata to their existing holdings) will be made within one year of this document and no issue will be made which would effectively alter the control of Attwoods without (in each case) the prior approval of the members of Attwoods in general meeting.

DIRECTORS AND ADVISERS

| | |
|--|--|
| Directors: David Allen Wickins John Herbert Faltham Robert Chavasse Reginald Arthur Smith Michael Kenneth Foreman John Lane | Expedier House, Farnham, Surrey GU9 7PY. Expedier House, Farnham, Surrey GU9 7PY. Penn Road, Inner Ring Road, Wolverhampton WV2 4HD. Expedier House, Farnham, Surrey GU9 7PY. Stuckler Road, West Drayton, Middlesex UB7 8ND. 29-35 Lardship Lane, London SE22 6ER. |
| Secretary and registered office: Alan Padden, F.C.C.A. | Penn Road, Inner Ring Road, Wolverhampton WV2 4HD. |
| Financial Advisers: Robert Fleming & Co. Limited | 8 Crosby Square, London EC3A 8AN. |
| Bankers: Barclays Bank PLC National Westminster Bank PLC | P.O. Box 5, Queen Square, Wolverhampton WV1 1DS. 8 Market Square, Westerham, Kent TN16 1AP and 39 The Borough, Farnham, Surrey GU9 7NW. |
| Stockbrokers: Anderson & Co. | 82 London Wall, London EC2R 7DQ. |
| Solicitors to Attwoods: Gouldens | 118 Chancery Lane, London WC2A 1JJ. |
| Solicitors to Robert Fleming: Lindemans & Peines | Barrington House, 59/67 Gresham Street, London EC2V 7JA. |
| Auditors of Attwoods and joint reporting accountants: Binder Hamlyn Chartered Accountants | 5 St. Bride Street, London EC4A 4DA. |
| Auditors of MEL and joint reporting accountants: West, Wata, Price & Co. Chartered Accountants | 6 Broad Street Place, London EC2M 7JT. |
| Registrars: Fenchurch Registrars Limited | St. Mary Axe House, 56-60 St. Mary Axe, London EC3A 7HY. |

INDEBTEDNESS

As at the close of business on 12th March, 1982 the Enlarged Attwoods Group had outstanding borrowings, indebtedness and cash balances as set out below:

| | |
|---|---------|
| Cash and bank balances | 223 |
| Short term deposits | 281 |
| Bank indebtedness and other short term borrowings (secured) | (1,748) |
| Other indebtedness | (722) |
| | (1,576) |

Other indebtedness includes hire purchase commitment liabilities and rights of recourse under leasing arrangements for plant.

Save as disclosed herein and apart from inter-company indebtedness and guarantees, the Enlarged Attwoods Group had outstanding at 12th March, 1982 no loan capital (excluding zero interest) issued, or created but unissued or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills), acceptances, credits, mortgages, charges, hire purchase commitments, or guarantees or other material contingent liabilities.

DEFINITIONS

In this document, except where the context requires otherwise, the following words have the following meanings:

| | |
|-------------------------------|--|
| Attwoods | Attwoods PLC. |
| MEL | Maybank Enterprises Limited. |
| MEFC | Maybank Enterprises (Holdings) Limited, a wholly owned subsidiary of MEL. |
| Robert Fleming | Robert Fleming & Co. Limited. |
| BCA Group | The British Car Auction Group PLC. |
| The Drinkwater Group | W. W. Drinkwater Limited, a wholly owned subsidiary of MEL, and its subsidiaries. |
| The Offer | The Offer dated 2nd March, 1982 by Robert Fleming on behalf of Attwoods to acquire the share capital of MEL. |
| The Cash Offer | The Offer dated 2nd March, 1982 by Robert Fleming to purchase Attwoods Consideration Shares. |
| Attwoods Consideration Shares | The Ordinary shares of 25p each in Attwoods issued as fully paid pursuant to the Offer. |
| Enlarged Attwoods Group | Attwoods and MEL and their respective subsidiaries. |

DIVIDEND FORECAST

On the basis of the profit forecast for the year ending 31st July, 1982 the Board of Attwoods would expect to recommend a final dividend in respect of the year of 2p per Ordinary share (2.857p inclusive of retained tax credit) of 30 per cent. payable in January, 1983.

WORKING CAPITAL

The Board of Attwoods is of the opinion that, after taking into account the acquisition of MEL and having regard to bank and other facilities available, the Enlarged Attwoods Group has sufficient working capital for its present requirements.

SUPPLEMENTARY INFORMATION

Detailed financial and other information on the Enlarged Attwoods Group is set out in the Appendices as follows:

- Appendix I: Financial information relating to Attwoods.
- Appendix II: Accounts Report on MEL.
- Appendix III: Pro forma statement of net tangible assets of the Enlarged Attwoods Group.
- Appendix IV: Valuation Report on the principal properties held by the Drinkwater Group.
- Appendix V: Further information.

APPENDIX I

INFORMATION RELATING TO ATTWOODS

The Directors of Attwoods have provided the following information:

1. SHARE CAPITAL

The share capital of Attwoods as it will be, assuming full implementation of the Offer, is set out below:

| | |
|---------------------------------------|-----------|
| 1,875,000 Ordinary Shares of 25p each | 1,585,418 |
|---------------------------------------|-----------|

2. NET TANGIBLE ASSETS

The following is a summary of the net tangible assets of Attwoods and its subsidiaries at 31st July, 1981, based on the audited balance sheet at that date and at 31st January, 1982 based on an unaudited balance sheet at that date.

| | 31st July 1981 | | 31st January 1982 | |
|---|-------------------|--------------|-------------------|--------------|
| | Valuation or Cost | Depreciation | Valuation or Cost | Depreciation |
| | £000 | £000 | £000 | £000 |
| Fixed Assets | | | | |
| Freehold land and buildings: | | | | |
| Valuation 31st January, 1982 | 375 | 3 | 375 | 11 |
| Cost | 283 | 3 | 203 | 33 |
| Plant, vehicles and fittings | 98 | 42 | 57 | 70 |
| | 677 | 84 | 677 | 114 |
| | | | | 663 |
| Current Assets | | | | |
| Stocks | (7) | | 721 | |
| Debtors | | | 450 | |
| Amount receivable in respect of property disposals | | | 480 | |
| Deposits paid to suppliers | | | 47 | |
| Amount due from holding company | | | 83 | |
| Taxation recoverable | | | 7 | |
| Cash | | | 1,789 | |
| | | | 1,799 | |
| | | | | 1,132 |
| Current Liabilities | | | | |
| Creditors | | | 825 | |
| Taxation | | | 192 | |
| Bank overdraft | | | 10 | |
| Proposed final dividend | | | 10 | |
| | | | 834 | |
| | | | | 208 |
| Net Current Assets | | | | |
| | | | 865 | |
| | | | | 824 |
| Less Deferred Taxation | | | | |
| | | | 1,678 | |
| | | | 38 | |
| | | | | 1,640 |
| Net Tangible Assets attributable to Shareholders | | | | |
| | | | 1,640 | |
| | | | | 1,640 |
| Assets per share | | | | |
| | | | 73p | |
| | | | | 80p |

Notes:
(1) Basis of Accounting
These accounts have been prepared in accordance with the historical cost convention modified to incorporate the revaluation of land and buildings. The principal accounting policies which the Directors have adopted within that convention are set out below:
- Turnover: Amounts invoiced to customers and cash sales, excluding car tax, value added tax and inter-company sales.
- Depreciation: Depreciation is calculated to write off the cost or valuation of the assets in equal annual instalments on the following bases:
- Freehold land: None
- Freehold buildings: Over their estimated useful life
- Motor vehicles: 20 per cent.
- Furniture and fittings: 10 per cent.
- Machinery and equipment: 10 per cent.
Additional depreciation of £50,657 has been provided in the period to 31st January, 1982 to reduce the book value of certain fixed assets to estimated realisable value following the closure of the Vauxhall dealership.
- Stock: The basis of valuing stock at the year end and in previous years was as follows:
- New vehicles—at prices charged by the manufacturer.
- Used vehicles—at the lowest of cost, realisable value, spare and petrol—at prices charged by the manufacturer on a F.I.C. basis, subject to full provision for slow-moving and obsolete spare parts.
- Work-in-progress on customers' vehicles—spare at prices stated above, plus direct labour at current chassis works rates.
- Deferred Taxation: Provision is made for deferred taxation under the liability method when, in the opinion of the Directors, a liability is likely to arise in the foreseeable future.
No provision is made for any potential liability to corporation tax on chargeable gains of £28,000 which would arise if the properties were sold at their book value.
- Turnover, Profits and Dividends: The following is a summary of the turnover and profits of Attwoods and of dividends paid for each of the five accounting periods ended 31st July, 1981, taken from the published audited consolidated accounts:
- Profit/(Loss) before taxation
- Taxation
- Dividend per share (p)

LISTING

At the request of the Board, and in accordance with the rules of The Stock Exchange, the Council of The Stock Exchange suspended the listing of the Ordinary shares of Attwoods on 27th November, 1981, when it was announced that the terms had been agreed and heads of agreement had been signed for the proposed purchase by Attwoods of MEL. At the close of business on 28th November, 1981, the last dealing day prior to the suspension, the middle market quotation of the Ordinary shares, as derived from The Stock Exchange Daily Official List, was 88p.

PLACING OF ATTWOODS CONSIDERATION SHARES

Pursuant to the Cash Offer, Robert Fleming acquired 1,695,837 Attwoods Consideration Shares at a price of 78.75p per share. BCA Group purchased 772,248 Attwoods Consideration Shares from Robert Fleming at 78.75p per share and BCA Group and its wholly owned subsidiary Attwood Securities Limited ("Attwood Securities") now hold 1,015,586 and 1,200,000 Ordinary shares in Attwoods, respectively (35 per cent. in aggregate of the issued share capital). The balance of shares having been available 238,600 shares to certain Directors and employees of the Enlarged Attwoods Group at 78.75p per share) was subsequently placed through the market, mainly with institutions, in conjunction with Anderson & Co.

HISTORY OF ATTWOODS

Attwoods was incorporated in England in September, 1939 under the Companies Act, 1929. In January 1966 it obtained a listing for its shares on The Stock Exchange. Upon listing, some 67 per cent. of its issued share capital was held by Attwood Securities, a private company, Attwoods' business was that of the sale of private and commercial vehicles, vehicle maintenance and repairs and the sale of spare parts.
As a result of the acquisition on 27th November, 1980 by BCA Group of the entire issued share capital of Attwoods and the subsequent offer by Robert Fleming on behalf of BCA Group for the whole of the issued share capital of Attwoods not already owned by Attwood Securities, BCA Group came to hold, directly or indirectly, approximately 58 per cent. of the issued share capital of Attwoods. Subsequently its holding increased to some 69 per cent. of the issued share capital of Attwoods.
After BCA Group's acquisition of its interest in Attwoods and its assumption of management control, it was found that the Vauxhall dealership at Wolverhampton and Walsall were incurring substantial losses. These losses are reflected in the consolidated profit and loss account of Attwoods for the 18 month period to 31st July, 1981. These dealerships have now been closed down and Attwoods sold properties, which were surplus to its requirements, for £700,000.

HISTORY OF MEL

MEL was incorporated in September 1960 under the name of Maybank Securities Limited as an investment holding and finance company. It was controlled by the late Jimmy Maybank, who died in May 1981, and his brother John Maybank.
In 1964 49.9 per cent. of the issued share capital of J. & J. Maybank Limited ("J. & J. Maybank") was sold to Reed International Limited which acquired the balance in 1976. Jimmy Maybank continued as chief executive, and chairman of J. & J. Maybank until 1979 when he retired, and then concentrated on MEL with a view to making it an industrial holding company.
In September 1980 the MEL group consisted of:

| | Per cent. interest |
|---|--------------------|
| Burgess Maybank Limited ("Burgess Maybank") | 51.0 |
| MPI Limited ("MPI") | 37.4 |
| Consolidated Paper Converters Limited ("CPC") | 100.0 |
| Maybank Insulation Limited ("MIL") | 95.0 |

*Subsequently sold in November 1981.

On 1st May, 1981 MEL acquired the whole of the issued share capital of W. W. Drinkwater Limited ("W. W. Drinkwater") whose principal operating subsidiary was Drinkwater Sable Limited. As a result of this transaction, Mr. M. C. Foreman became the holder of 16.87 per cent. of the issued share capital of MEL.
W. W. Drinkwater was incorporated in March, 1977 to acquire the business assets of the Drinkwater Group at that time. The name of W. W. Drinkwater has been associated with the business of aggregate extraction and waste disposal for more than 50 years. In June, 1978 W. W. Drinkwater acquired for cash (financed by bank borrowings) the whole of the issued share capital of H. Sabley & Co. Limited ("H. Sabley"), another company with a long established history in the business of aggregate extraction and waste disposal. In December 1978, the trading activities of W. W. Drinkwater were merged into H. Sabley and that company changed its name to Drinkwater Sabley Limited.
On 25th March, 1982 MEL acquired the 16.67 per cent. holding of Mr. Foreman in MEL for 257,576 shares in MEL.

The turnover and profit/(loss) before taxation of MEL and its present subsidiaries excluding the Drinkwater Group for the periods referred to below were as follows:

| | Years ended 30th September | | | | |
|--|----------------------------|-------|-------|-------|-------|
| | 1977 | 1978 | 1979 | 1980 | 1981 |
| | £000 | £000 | £000 | £000 | £000 |
| (1) Turnover | | | | | |
| Paper converting | 178 | 88 | — | 382 | 1,380 |
| Domestic and commercial insulation | — | — | — | 173 | 1,195 |
| Leasing | — | — | — | 13 | 331 |
| Commodity trading (note) | — | 4,314 | 1,831 | 1,823 | 63 |
| | 178 | 4,402 | 1,831 | 2,081 | 2,639 |
| (2) Profit/(Loss) before taxation | | | | | |
| Paper converting | (148) | (28) | — | (104) | (120) |
| Domestic and commercial insulation | — | — | — | (58) | (829) |
| Leasing | — | — | — | (18) | (84) |
| Commodity trading | — | (3) | 2 | (2) | — |
| Investment income and interest received | 428 | 271 | 274 | 373 | 173 |
| | 280 | 240 | 270 | 82 | (940) |

Note: No commodity trading took place after July 1981 and the Directors do not intend to trade in commodities in the foreseeable future.

The 1981 results of MEL show substantial losses arising mainly from the domestic and commercial insulation activities. These were largely attributable to the costs of developing and marketing a new insulation product which only came into full production in the summer of 1981.
Action has been taken by the Board of MEL to rationalise and reorganise the insulation converting business and to return it to profitability. The paper converting business is also expected to return to profitability.
In addition an extraordinary loss of £638,000 was incurred as a result of MEL's disposal of its 51 per cent. subsidiary Burgess Maybank which was involved in property development.

The turnover and profit before taxation of the Drinkwater Group for the periods referred to below were as follows:

| | 12 months to 30th June | | 16 months to 31st October | | 11 months to 30th September | |
|---|------------------------|-------|---------------------------|-------|-----------------------------|------|
| | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) Turnover—sand and gravel extraction and waste disposal | 1,320 | 2,903 | 5,850 | 4,935 | 4,482 | |
| (2) Profit/(Loss) before taxation | (42) | 214 | 787 | 484 | 488 | |

Note: The turnover and results for 1977 relate only to H. Sabley.

THE ENLARGED ATTWOODS GROUP

Attwoods now retains a Mercedes-Benz dealership in Wolverhampton which it operates through its wholly owned subsidiary, Carol Motors Limited. The dealership trade is profitable and the Board of Attwoods has stated that it is confident it will continue to prosper.
The business of MEL comprises the following activities:

- The Drinkwater Group**
The business of the Drinkwater Group can be divided into three main activities:
 - Sand and gravel extraction.** This involves the extraction of sand and gravel deposits and subsequent sale direct to customers who, in the main, collect the materials in their own vehicles.
 - Landfilling.** This involves the filling in of used quarries with various waste materials brought to the site either by the Drinkwater Group's own waste disposal vehicles or by third parties. The quarries used are either ones which have been excavated by the Group or upon which a royalty is paid to the freeholder.
 - Waste disposal services.** This involves the removal of industrial and commercial waste from customers' premises and subsequent disposal either into the Group's own landfill sites or into sites belonging to third parties. The Drinkwater Group operates mainly in the Greater London area and the South East.
- MPI**
In July, 1980 MEL acquired 97.4 per cent. of the issued share capital of MPI, the remaining 2.6 per cent. being owned by the managing director, Mr. Bernard Smith. The company is a contractor in the installation of cavity wall and loft insulation and is based in Derbyshire.
- CPC**
In 1978 MEL acquired a 50 per cent. interest in CPC, a company engaged in the cutting, rewrinding and conversion of waste, asbestos lined and other materials for use in the construction of third parties. In July, 1980 the remaining 50 per cent. was acquired. CPC is located near Malden in Kent.
- MIL**
This company which began its present business in 1980 produces a calcium left insulating material called Wamcol from a factory in South East London.
- MEL**
MEL has a leasing division which had a portfolio of assets leased to third parties with a book value of £283,000 at 30th September, 1981. It is the intention of the Directors to third party this activity and dispose of the portfolio.

TERMS OF THE ACQUISITION OF MEL

Pursuant to the Offer Attwoods has acquired or will acquire pursuant to section 209 of the Companies Act, 1948 the whole of the issued share capital of MEL on the basis of 33 Attwoods Consideration Shares for every 10 shares of £1 each in MEL.
The shares of MEL were acquired by Attwoods free from all liens, charges and encumbrances and with all rights attaching thereto including all dividends hereafter declared or paid thereon. The Attwoods Consideration Shares issued pursuant to the Offer rank pari passu in all respects with the existing Ordinary shares of Attwoods.

REASONS FOR THE ACQUISITION OF MEL

The Chairman's statement accompanying the 1981 Annual Report and Accounts of Attwoods set out the steps that the Board had taken to restore the financial health of Attwoods and the future policy that it intended to pursue. In September 1981 Attwoods completed the sale, for £480,000, of its property in Raglan Street, Wolverhampton. In December 1981 the Vauxhall dealership, which was moved from Raglan Street to Firsfield, Wolverhampton, was closed. The disposal of the stocks of motor vehicles and spare parts is almost complete and negotiations for the sale of the property are in progress. It was also stated that the Board was looking to make acquisitions in service industries.
The Board is confident that the purchase of MEL provides a favourable opportunity to pursue its policy of expansion and that the existing business together with further suitable acquisitions as and when they arise, will ensure that there are considerable future prospects for the Enlarged Attwoods Group.

FUTURE PLANS FOR THE ENLARGED ATTWOODS GROUP

The Board intends to place emphasis on the expansion of the Drinkwater Group. This will be achieved by:

- developing sites currently owned by the Drinkwater Group, specifically Firsfield Farm, where 52 acres containing an estimated 1.3 million tonnes of sand and gravel have been zoned a preferred area for gravel extraction and subsequent landfill by Buckinghamshire County Council in their draft mineral plan;
- the acquisition of further sites; and
- the acquisition of other suitable companies in the business of sand and gravel extraction and waste disposal.

The ability to offer listed Attwoods shares by way of consideration for such acquisitions will be an advantage. The Drinkwater Group enjoys the benefit of a strong and experienced management team capable of effectively managing the expansion outlined above. The other companies in the MEL Group will continue to operate with their existing management strengthened where necessary. The existing Attwoods business in Wolverhampton will continue under its present management.
It will be necessary for the Drinkwater Group to move from their present office and London depot by 1982. The Board is confident that alternative facilities will be available.

DIRECTORS AND MANAGEMENT

Mr. David Wickins (aged 52) became a non-executive Director of Attwoods on 28th March 1982, following the completion of the takeover of MEL. He is Chairman of BCA Group.
Mr. John Faltham (aged 48) became a non-executive Director of Attwoods on 28th March 1982, following the takeover of MEL. He is Deputy Chairman of BCA Group.
Mr. Noel Chavasse (aged 48) was appointed a Director of Attwoods in September 1980. He is a Managing Director responsible for operating the Mercedes-Benz dealership.
Mr. Kenneth Foreman (aged 47) joined W. W. Drinkwater as a Director and shareholder on its incorporation in 1977 and became chief executive of MEL in October 1981. He has worked for the sand and gravel business for many years. He was appointed to the Board of Attwoods as a Managing Director upon the completion of the acquisition of MEL.
Mr. Reginald Smith (aged 57) was appointed a non-executive Director of Attwoods on 28th March 1982, following the takeover of MEL. He is a Director of British Car Auctions Limited, a wholly owned subsidiary of BCA Group.
Mr. James Lane (aged 32) has been a non-executive Director of MEL since July 1980. He is an executor of Mr. J. C. Maybank's will. He was appointed to the Board of Attwoods as a non-executive Director upon the completion of the acquisition of MEL.
Mr. Ray Hatley (aged 38) is the Managing Director of CPC and a Director of MIL. He joined MEL in 1976, prior to which he had been involved in the newspaper industry.
Mr. Bernard Smith (aged 37) is the Managing Director of MPI and a Director of MIL. He joined MEL in 1980 and has been in the insurance business throughout most of his career.
Mr. Tony Watkins (aged 39) joined W. W. Drinkwater as a Director and shareholder on its incorporation in 1977, having spent 13 years with the industry. He is responsible for sand and gravel services.
Mr. Tim Parfitt (aged 31) was a Director of H. Sabley and joined the Drinkwater Group in 1978 on the acquisition of that company. He is the Director responsible for landfilling and sand and gravel extraction.
Mr. Stuart Green, F.C.A. (aged 38) joined MEL as Group Accountant and Company Secretary in 1980.
Mr. Francis Silliver, F.C.A. (aged 37) is the Finance Director of W. W. Drinkwater having been a Director of H. Sabley and its acquisition.

EMPLOYEES

The Enlarged Attwoods Group had the following number of employees at 12th March, 1982:

| | |
|-------------------------|-----|
| Attwoods | 27 |
| MEL | 296 |
| Enlarged Attwoods Group | 323 |

PROFIT FORECAST

On the basis of the profit forecast of the Drinkwater Group set out below and on the basis and assumptions set out in paragraph 5 of Appendix I the Board of Attwoods forecasts that in the absence of unforeseen circumstances profits before taxation and extraordinary items of the Enlarged Attwoods Group for the year ending 31st July, 1982, which will take into account the forecast profits of MEL and its subsidiaries on 25th March, 1982, will be not less than £24,000. The profit before taxation and extraordinary items for the Drinkwater Group for the ten months ending 31st July, 1982 is forecast in the absence of unforeseen circumstances and on the basis and assumptions set out in paragraph 5 of Appendix I to be not less than £400,000 and the appropriate proportion for 28th March, 1982 has been included in the forecast for the Enlarged Attwoods Group.

4. INTERIM RESULTS

The following is a statement of the unaudited interim results of Attwoods for the six months ended 31st January, 1982:

The unaudited pre-tax profits for the six months ended 31st January, 1982 amounted to £23,000.
As a result of the change of year end from 31st January to 31st July, figures for the six months ended 31st January, 1981 are not available. The last published interim figures were those for the six months to 31st July, 1980 and these are shown for purposes of comparison.

| | Half Year to 31st January | | Half Year to 31st July | |
|---|---------------------------|--------|------------------------|--------|
| | 1981 | 1980 | 1980 | 1980 |
| | £000 | £000 | £000 | £000 |
| Group turnover (excluding Car Tax, VAT and inter-company sales) | 1,725 | 2,989 | 787 | 2,880 |
| Profit/(Loss) before taxation | 22 | 22 | 22 | 22 |
| Taxation (charge)/credit | (5) | 80 | (5) | 80 |
| Profit/(Loss) after taxation | 17 | 142 | 17 | 142 |
| Extraordinary loss on closure of Vauxhall dealership | (106) | | (106) | |
| Loss attributable to shareholders | (89) | 128 | (89) | 128 |
| Earnings/(Loss) per share | 0.7p | (2.5)p | 0.7p | (2.5)p |

In September, 1981 the sale of the Group's property in Raglan Street, Wolverhampton for £480,000 was completed. In December, 1981 the Vauxhall dealership which had been moved from Raglan Street to Firsfield, Wolverhampton was closed. The disposal of the stocks of motor vehicles and spare parts is almost complete and negotiations for the sale of the property are in progress. The loss on the closure is fully provided for in these results.
Attwoods now retains a Mercedes-Benz dealership which it operates through Carol Motors Limited. This dealership is operating very satisfactorily.

5. PROFIT FORECAST

(a) **Based upon assumptions**
The forecasts of profit before taxation and extraordinary items (on the historical cost basis) for the Enlarged Attwoods Group and for the Drinkwater Group for the periods ending 31st July, 1982 appearing in this document have been made by the Board of Attwoods on the basis of the unaudited interim results for the six months ended 31st January, 1982 of Attwoods and for the five months ended 28th February, 1982 of MEL and its subsidiaries and on the following principal assumptions for the remainder of the period:

- There will be no noticeable change in the economic climate currently being experienced.
- Selling prices and direct costs during the remainder of the forecast period will remain approximately the same as those being presently achieved.
- The rate of inflation in the United Kingdom over the remainder of the period will be broadly in line with that currently being experienced.
- Operations will not be disrupted through industrial disputes or extreme weather conditions.
- The groups will not be materially affected by political events or by changes in legislation, especially government intervention in inflation.

(b) **Letters**
The following are copies of letters which have been received by the Directors relating to the profit forecast for the Enlarged

ATTWOODS PLC—continued

B The Drinkwater Group Balance-Sheets

| | 30th June 1977 | 30th June 1978 | 31st October 1979 | 31st October 1980 | 30th September 1981 |
|--------------------------------|----------------|----------------|-------------------|-------------------|---------------------|
| Fixed assets | 1,004 | 1,457 | 4,126 | 4,534 | 5,822 |
| Investments | 5 | 11 | — | — | 7 |
| Current assets | 84 | 61 | 83 | 71 | 74 |
| Stocks | 319 | 27 | 1,171 | 1,178 | 1,241 |
| Debtors | 1 | — | 15 | 123 | 5 |
| Cash in hand | 370 | 917 | 1,282 | 1,370 | 1,319 |
| Current liabilities: | | | | | |
| Creditors | 192 | 624 | 697 | 791 | 918 |
| Bank overdrafts | 137 | 43 | 213 | 150 | 43 |
| Hire purchase liabilities | 84 | 281 | 586 | 488 | 503 |
| Bank loans | 150 | 120 | 120 | 204 | 204 |
| Taxation | 33 | 86 | 236 | 228 | 100 |
| | 676 | 1,114 | 1,861 | 1,862 | 1,784 |
| Net current liabilities | (206) | (187) | (808) | (492) | (447) |
| | 803 | 1,271 | 3,323 | 4,046 | 5,080 |
| Share capital | 30 | 31 | 1 | 1 | 2 |
| Reserves | 773 | 1,240 | 2,946 | 3,079 | 4,288 |
| Shareholders' funds | 803 | 1,271 | 2,947 | 3,080 | 4,290 |
| Deferred taxation | — | — | — | 168 | 145 |
| Bank loans | — | — | 585 | 800 | 645 |
| | 803 | 1,271 | 3,532 | 4,048 | 5,080 |

C The Drinkwater Group Source and Application of Funds

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|--|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Source of funds— | | | | | |
| Profit/(loss) before taxation | (42) | 214 | 787 | 454 | 458 |
| Adjustments for items not involving the movement of funds— | | | | | |
| Depreciation | 98 | 170 | 471 | 468 | 486 |
| Profit on sale of fixed assets | — | (3) | (3) | (3) | — |
| Net financial interest | 140 | 83 | — | — | — |
| Total generated from operations | 197 | 480 | 1,256 | 917 | 944 |
| From other sources— | | | | | |
| Proceeds from sale of fixed assets | 34 | 260 | 283 | 185 | 82 |
| Bank loans | — | — | 888 | 315 | — |
| Other | — | 36 | 15 | 2 | — |
| | 231 | 776 | 2,408 | 1,399 | 1,826 |
| Application of funds— | | | | | |
| Purchase of H. Sabey | — | — | 1,076 | 200 | — |
| Purchase of fixed assets | 85 | 727 | 1,238 | 817 | 676 |
| Taxation paid | — | — | 70 | 62 | 238 |
| Bank loan repaid | — | — | 270 | 100 | 185 |
| Dividends paid | — | — | — | — | 850 |
| Other | — | — | — | — | 100 |
| | 85 | 727 | 2,651 | 1,279 | 1,918 |
| Net source/(outflow) of funds | 148 | 43 | (243) | 110 | (83) |
| Represented by increase/(decrease) in working capital— | | | | | |
| Stocks | (9) | 7 | 2 | 8 | 2 |
| Debtors | (15) | 482 | 342 | 5 | 85 |
| Creditors including hire purchase | 32 | (596) | (405) | 13 | (139) |
| Loans | — | 30 | — | (84) | — |
| Interest/(decrease) in net liquid funds— | | | | | |
| Cash and bank balances | — | 26 | (17) | 105 | (118) |
| Bank overdrafts | 134 | 94 | (170) | 63 | 107 |
| | 148 | 43 | (243) | 110 | (83) |

D Notes to the Drinkwater Group Accounts

(i) Turnover comprises:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Waste disposal | 1,088 | 2,280 | 4,504 | 3,843 | 3,152 |
| Sand and gravel extraction | 148 | 394 | 348 | 405 | 732 |
| Landfill | 85 | 248 | 797 | 687 | 598 |
| | 1,320 | 2,903 | 5,650 | 4,935 | 4,482 |

(ii) Cost of sales includes:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|------------------------|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Depreciation | 98 | 170 | 331 | 352 | 389 |
| Amortisation | — | — | 140 | 114 | 87 |
| Directors' emoluments | 32 | 108 | 240 | 158 | 154 |
| Auditors' remuneration | — | — | 14 | 10 | 11 |
| | 130 | 278 | 725 | 634 | 641 |

(iii) Other income comprises:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Interest receivable | 11 | 6 | 11 | 7 | 5 |
| Dividends receivable | 2 | — | 3 | 2 | 4 |
| Surplus on disposal of fixed assets | — | 3 | 3 | 3 | — |
| Interest receivable | 3 | — | — | — | — |
| | 16 | 9 | 17 | 12 | 9 |

(iv) Interest payable comprises:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|------------------------|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Bank and loan interest | 35 | 28 | 231 | 188 | 158 |
| Hire purchase interest | 10 | 29 | 66 | 62 | 76 |
| | 65 | 57 | 297 | 250 | 234 |

(v) Taxation:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|--|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Corporation tax at 52 per cent. | 17 | 35 | 239 | 54 | 113 |
| Deferral taxation | — | (47) | — | 167 | (21) |
| Taxation credit on extraordinary items | 17 | (12) | 239 | 221 | 82 |

(vi) Extraordinary items:

| | 1976/1977 | 1977/1978 | 1978/1979 | 1979/1980 | 1980/1981 |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|
| | 12 months | 12 months | 16 months | 12 months | 11 months |
| | £000 | £000 | £000 | £000 | £000 |
| Profit/(loss) on sale of fixed assets | 7 | 108 | (124) | — | 78 |
| Surplus on purchased debtors | — | 34 | 15 | — | — |
| Liquidated damages | — | — | — | (30) | — |
| Ex gratia payment to former director | — | — | — | (65) | — |
| | 7 | 142 | (109) | (65) | 78 |

(vii) Dividends:

A dividend of £250,000 was paid in April 1981 to Newcity Limited who, on that date, owned 91 per cent. of the issued share capital of W. W. Drinkwater. Mr. M. K. Foreman, who owned the remaining 9 per cent. of the issued share capital waived his right to the dividend.

(viii) Fixed assets:

The fixed assets of the Drinkwater Group at 30th September, 1981 comprise—

| | Cost/Valuation | Depreciation | Net book amount |
|---------------------------------------|----------------|--------------|-----------------|
| | £000 | £000 | £000 |
| Freehold properties | 3,403 | — | 3,403 |
| Short leasehold properties | 87 | — | 87 |
| Plant, vehicles and equipment—at cost | 3,038 | 1,003 | 2,035 |
| | 6,528 | 1,003 | 5,525 |

The Drinkwater Group does not depreciate its freehold buildings in accordance with Statement of Standard Accounting Practice No. 12. We consider this departure not to be material as the additional charge would not exceed £3,000.

Analysis of cost/valuation of properties—

| | Operating sites | Sites held for future expansion | Other properties | Short leasehold | Total |
|-------------------|-----------------|---------------------------------|------------------|-----------------|-------|
| | £000 | £000 | £000 | £000 | £000 |
| Valuation in 1981 | 1,218 | 1,027 | 328 | 28 | 2,581 |
| Cost | 1,218 | 1,027 | 328 | 28 | 2,581 |

For further information on the properties of the Drinkwater Group refer to notes (x) to the MEL Group accounts in paragraph 8 above.

(ix) Investments:

The investments of the Drinkwater Group at 30th September, 1981 comprise—

| | Listed | Unlisted | Total |
|---------|--------|----------|-------|
| | £000 | £000 | £000 |
| At cost | 1 | 3 | 4 |

(x) Stocks:

Stocks comprise processed gravel, fuel and spare parts.

(xi) Bank overdraft:

At 30th September, 1981 the bank overdraft was secured on the assets of the Drinkwater Group.

(xii) Share Capital:

The share capital of W. W. Drinkwater comprises—

| | £000 |
|--------------------------|------|
| 1,000 £1 ordinary shares | 1 |
| 1,000 £1 deferred shares | 1 |
| | 2 |

During the eleven months to 30th September, 1981 £1,000 of reserves was capitalised into 1,000 Ordinary shares of £1 each. At 30th June, 1977 and 1978 the share capital included the share capital of H. Sabey.

(xiii) Reserves:

Movements in reserves during the period ended on 30th September, 1981 were—

| | 30th June 1977 | 30th June 1978 | 31st October 1979 | 31st October 1980 | 30th September 1981 |
|--|----------------|----------------|-------------------|-------------------|---------------------|
| | £000 | £000 | £000 | £000 | £000 |
| Realised reserves: | | | | | |
| Balance brought forward | 284 | 489 | 828 | 787 | 1,036 |
| Elimination of H. Sabey reserves | — | — | (578) | — | — |
| Retained profit/(losses) for the period | (85) | 388 | 438 | 133 | (408) |
| Transfer from unrealised reserves | 140 | 88 | — | 118 | 87 |
| Reversal of national interest | — | — | — | — | — |
| Balance carried forward | 439 | 828 | 787 | 1,036 | 1,485 |
| Unrealised reserves: | | | | | |
| Balance brought forward | 314 | 314 | 314 | 2,158 | 2,043 |
| Elimination of H. Sabey reserves | — | — | (314) | — | — |
| Transfer to realised reserves | — | — | — | (116) | (87) |
| Capitalisation of bonus issue | — | — | — | — | (1) |
| Surplus arising on property revaluations | — | — | 2,159 | — | 1,618 |
| Balance carried forward | 314 | 314 | 2,159 | 2,043 | 2,823 |
| Total reserves | 773 | 1,240 | 2,946 | 3,079 | 4,288 |

(xiv) Deferred Taxation:

The provision for deferred taxation at 30th September, 1981 calculated under the basis set out in the accompanying notes represents a provision for accelerated capital allowances. If a full provision had been made the provision for deferred taxation in respect of accelerated capital allowances the provision would have been increased by £280,000.

No provision is made for corporation tax, estimated at £285,000, which might arise if the properties were to be realised at their revalued amounts.

(xv) Loans:

The loans at 30th September, 1981 comprise secured term loans of £348,000 repayable as follows—

| | £000 |
|----------------------------|------|
| In one year or less | 204 |
| Between one and two years | 204 |
| Between two and five years | 441 |
| | 849 |

(xvi) Capital/Contingencies:

The aggregate amount of capital expenditure contracted for but not provided for at 30th September, 1981 is estimated at £20,000.

Yours faithfully,
WEST, WAKE, PRICE & CO.
Chartered Accountants,
London

SINDER HAMILYN,
Chartered Accountants,
London

APPENDIX III

PRO FORMA STATEMENT OF NET TANGIBLE ASSETS OF THE ENLARGED ATTWOODS GROUP

The pro forma statement of net tangible assets of the Enlarged Attwoods Group is as follows—

| | MEL | Attwoods Group | Pro forma statement of the Enlarged Attwoods Group |
|---|---------|----------------|--|
| | £000 | £000 | £000 |
| Fixed assets | 6,158 | 865 | 6,753 |
| Assets leased to third parties | — | 839 | 839 |
| Investments | — | 28 | 28 |
| Reserve assets/(liabilities)—Note 2 | (858) | 584 | (274) |
| Less— | | | |
| Deferred taxation | — | 6,405 | 1,147 |
| Loans including hire purchase | (877) | (38) | (635) |
| | (1,960) | — | (1,960) |
| Net tangible assets attributable to the ordinary shareholders | 4,248 | 1,108 | 5,357 |
| Net assets per share | — | — | 84.5p |

Notes—

1. The pro forma statement of net tangible assets of the Enlarged Attwoods Group is based on—

(a) The unaudited balance sheet of Attwoods and its subsidiaries at 31st January, 1982 as included in Appendix I adjusted for—

(i) The issue of 4,241,674 Ordinary Shares of 25p each at 78.76p in exchange for the whole of the issued share capital of MEL.

(ii) The costs of the acquisition, estimated at £340,000.

(b) The audited accounts of MEL and its subsidiaries at 30th September, 1981 as set out in the Accounts Report on MEL in Appendix II adjusted for—

(i) The disposal on 22nd February, 1982 of listed investments for £871,000 net of expenses which were included in the balance sheet at 30th September, 1981 at £833,000. The proceeds have been applied in reducing bank loans, and the taxation arising on this disposal of £135,000, of which £36,000 was already provided for in deferred taxation at 30th September, 1981, has been transferred to current liabilities.

(ii) The disposal of two subsidiaries which were not consolidated at 30th September, 1981 for £85,000 being the amount at which they were stated in the balance sheet at that date.

2. The net current liabilities included in the pro forma statement of net tangible assets comprise—

| | £000 |
|--|-------|
| Current assets: | |
| Stock | 1,083 |
| Debtors | 2,190 |
| Taxation | 7 |
| Cash at bank | 408 |
| | 3,688 |
| Current liabilities: | |
| Creditors | 2,288 |
| Taxation | 402 |
| Bank loans, overdrafts and other loans | 1,003 |
| Dividend | 10 |
| | 3,713 |
| Net current liabilities | 76 |

APPENDIX IV

VALUERS' REPORT ON THE DRINKWATER GROUP'S PRINCIPAL PROPERTIES

The following is a copy of a letter received from Messrs. J. R. Eve, Chartered Surveyors, of 1 Dean's Yard, London SW1P 3NR dated 26th March, 1982.

The Directors of Attwoods PLC, Farm Road, Wolverhampton WV2 4RD.

The Director Robert Fleming & Co. Limited, 8 Crosby Square, London EC3A 5AN.

26th March, 1982

VALUATION OF CERTAIN PROPERTY ASSETS

In accordance with your instructions dated 11th December, 1981, we have valued the interest of the Drinkwater Group in the properties set out on the attached schedule.

All the interests have been valued at their open market value on 30th September, 1981, either for their existing use or where the interests are held for mineral extraction and/or subsequent selling and/or refilling, in their existing state including any open market value for that purpose on the assumption that the Drinkwater Group would wish to continue carrying on that activity. No allowance has been made for any cost of sale or realisation, nor has an allowance been made for any Capital Gains Tax or Development Land Tax that may be payable.

The valuation includes all buildings and landowner's fixtures, but does not include any plant or other structures treated as plant in the Drinkwater Group's accounts.

Although we have inspected all the properties concerned we have not carried out any structural surveys of the buildings, nor have we inspected or checked any service installations.

Where any property has a value for extraction of minerals and/or land fill, we have made enquiries as to the existence, type, and quantity of minerals or gravel, and suitability for sale, has been provided to us. We have examined this information and carried out certain checks on the calculations ourselves. Our valuations take into account the extent and quality of the information available for each site.

On the basis of the above assumptions our valuations of the properties concerned amount to a total of £3,422 million, the details of which are set out in the Schedule attached.

SCHEDULE TO THE VALUATION OF CERTAIN PROPERTY ASSETS

Summary of Values as at 30th September, 1981

| A. Properties in the course of exploitation for minerals and/or land fill | £2,245,000 |
|---|-------------------|
| B. Properties held for future exploitation of minerals and/or land fill | £926,000 |
| C. Properties occupied for other operational purposes | £145,000 |
| D. Other properties | £106,000 |
| | £3,422,000 |

Notes—

(a) "Disposal Licence" means a licence to operate a site for waste disposal purposes in accordance with Section 5 of the Control of Pollution Act 1974.

(b) "Section 222 consent" means consent under Section 222 of the Middlesex County Council Act 1944 to operate a site for the deposit of refuse.

(c) "Planning permission" means consent granted in accordance with Town and Country Planning Legislation and all relevant permissions are subject to conditions.

SCHEDULE

A. PROPERTIES IN THE COURSE OF EXPLOITATION FOR MINERALS AND/OR LANDFILL

| Ref. No. | Property | Description and Tenure | Existing Consents | Capital Value in Existing State | Remarks |
|----------|---------------------------------------|--|--|---------------------------------|--|
| 1. | Sison Farm, West Drayton, Middlesex. | 66 acres currently in the course of mineral exploitation. Freehold. | Planning permission for extraction of gravel and refilling with waste materials. Section 222 consent. | £384,000 | The value for mineral extraction only (see below for value for tipping). |
| 3. | Rush Green, Denbham, Bucks. Freehold. | 15.5 acres used as household, commercial and controlled industrial waste. | Disposal Licence for household and controlled industrial waste as delivered by Bucks County Council and Industrial Council and Industrial Council. | £106,000 | |
| 4. | Springwell Lane, Hanford, Middlesex. | A. 93.5 acres of land includes: (a) 84 acres exhausted mineral workings being filled with trade and industrial waste. Freehold. (b) 9.5 acres scrubland. Held on a licence, no consideration other than the right for the owner to tip up to a maximum of 150,000 yds ³ of material at 30 p per yd ³ horse waste and 40 p per yd ^{3</} | | | |

APPOINTMENTS

Top salesman joins Telecom

BRITISH TELECOM has appointed a top salesman to spearhead its sales force. He is Mr Peter Chamberlain, who has come from Rank Xerox and Mars Line Steamer and is a director of Ben Line Containers for business products and systems.

Mr Chamberlain worked for Xerox for 12 years, the final two-and-a-half as branch manager for the West of England. When he took over the branch, it was 16th out of Xerox's 17 branches. When he left, it was top of the league. Mr Chamberlain joined Mars in July 1978, to become divisional director to re-organise the Xerox vending machine division, where, in what is an intensely competitive market, he succeeded in achieving a 25 per cent share of the market.

He will be in charge of British Telecom's new sales force set up under British Telecom Enter-prises, of which Mr Peter Chamberlain is chairman. It is aimed at reacting quickly to marketing conditions and meeting the communications needs of Telecom's business customers.

Sir John Moore, chairman of THE LITTLEWOODS ORGANISATION, has retired. He is succeeded by Mr John Clement, chairman and chief executive of the organisation.

Mr W. R. E. Thomson, a joint managing director of THE BEN LINE STEAMERS and a director of Ben Line Containers, will assume the chairmanship of both companies following the retirement of Mr M. F. Strachan on March 31.

Mr H. R. MacLeod, a joint managing director of The Ben Line Steamer and a director of Ben Line Containers will retire from both these appointments on December 31 and will join LLOYDS REGISTER OF SHIPPING as chairman-elect.

At GENERAL FOODS, Banbury, Mr Michael Guest has been appointed operations director, succeeding Mr Dennis Elms who becomes business director, while Mr Rod Bishop returns to Banbury from GF's subsidiary in Brazil as marketing director. The appointments take effect May 1.

Mr C. F. Alsop will become chairman and will remain chief executive of HOWARD MACHINERY following the retirement of Mr Peter Coleclough.

Mr Chris Myatt is the new managing director of carpet manufacturers, THOMAS WYLLIE AND CO., in Glasgow, which is part of the Tarmac Group. In addition, Mr Myatt is chief executive of Thomas Wyllie Industrial Products.

Mr John R. Catherides has been appointed a director of commodity brokers, CHARRINGTON AND WOOD, responsible for dealing in precious metals. He continues as managing director of J. R. C. Management.

Mr Roy C. Jennings, managing director of CHIPMAN, who retired on March 31, will be succeeded by Mr David R. Knight formerly general marketing manager of FBC. Mr Jennings is being retained as a consultant.

Mr Michael Nuttall has been appointed managing director of MINALZEE Gloucester, a subsidiary of Alcan Aluminium (UK).

Mr John Marks is becoming a non-executive director of TREBOR following 11 years as chairman and general manager of the holding company, Trebor Group.

Mr Hugh Bryan, development manager, LONDON, has been appointed a director of BUCKLEY DEVELOPMENTS. He joined Miller Buckley late last year from Barratts.

Mr Kenneth R. Kemp, chairman of Smith and Nephew Associated Companies, has been appointed a director of BEMROSE CORPORATION.

Mr Russell W. Evans has been appointed a director of EAGLE STAR HOLDINGS and of EAGLE STAR INSURANCE COMPANY.

Unit (EIU) is to acquire the applications division of Communications Studies and Planning (CS and P), a part of Information Technology Group. The EIU (the research, consultancy and publishing organisation, part of the Economist group) will establish a new division to be known as EIU INFORMATICS, to specialise in information technology, office automation and communications. The managing director, designate is Mr Roger Eys, who has been running the applications division of CS and P. He is joined by Ian Young and six other colleagues from the division.

The NATIONAL COMMERCIAL BANK OF SAUDI ARABIA has appointed Mr J. J. Gaffney-Smith as London representative in succession to Mr W. Scott Perry who has resigned to devote more time to his private investment interests. Mr Gaffney-Smith has completed five years as resident director in Saudi Arabia for the Allied Medical Group, and will take up his new post on April 5.

The MERCANTILE AND GENERAL REINSURANCE COMPANY has promoted Mr R. E. Snook to be deputy general manager from May 18.

MEPC has appointed Mr Roger W. Carey, as a general manager to oversee the business interests for Belgium, France, Zimbabwe, Zambia and Ireland. He will continue as managing director of MEPC Ireland.

The board of the COUNCIL OF ENGINEERING INSTITUTIONS has elected Mr Gerald James Murtimer as chairman and Dr Wilfred Eastwood as vice-chairman for 1982-83.

The LONDON COMMODITY EXCHANGE has appointed Mr David St. C. Harcourt to be chairman from April 6 in succession to Mr P. J. Day.

Mr Donald Wilson has been appointed managing director of RANK XEROX (UK). He succeeds Mr Graham Clark who, the company said, has resigned to pursue other business interests. Mr Wilson has spent 17 years with Rank Xerox with responsibilities in sales, service and personnel. Previous positions have included general manager of Singapore and Malaysia, and assistant general manager of Rank Xerox Australia. His last post was as regional director for Rank Xerox Operations in Scandinavia, based in the UK.

DAVY CORPORATION has appointed Mr Ronald Herds as director of public affairs. He succeeds Mr Richard Smith who will retire at the end of March after a 36-year career with Davy. Mr Herds joins Davy from Eaton Corporation.

Mr Russell W. Evans has been appointed a director of EAGLE STAR HOLDINGS and of EAGLE STAR INSURANCE COMPANY.

STAR INSURANCE COMPANY. Mr Evans is chairman of the Rank Organisation.

The board of WORLDTECH VENTURES (the new organisation established jointly by BSC Industry, Control Data, Co-operative Bank, Pilkington Brothers and Sun Life Assurance) has been constituted as follows: chairman, Lord Harris of Greenwich; managing director, Mr Jack Ward; directors, Mr Terence F. Cave, Mr John Dunbar; Mr Geoffrey Hey, Mr Terence J. Thomas and Mr Richard F. C. Zamboni.

Mr J. T. Ingalls, managing director of NEI Overseas has been appointed to the board of NORTHERN ENGINEERING INDUSTRIES, following the retirement of Mr G. T. Coaghria.

The GUTHRIE CORPORATION has appointed Mr N. D. Wood to the board and Mr J. M. Green-Armytage as managing director in place of the present joint managing directors, Mr M. J. Gent and Mr I. L. Costes. Mr Gent will remain a non-executive director. Tari Ismail Bin Mohamed Ali, the chairman of Petromedian National Berhad will succeed Mr Gent as chairman of Guthrie and Dato Jaffer Bin Hussein, the chairman of Malaysian Banking Berhad will join the board.

Dr Charles Suckling has been appointed a member of the ROYAL COMMISSION ON ENVIRONMENTAL POLLUTION. He will be joining the board of Dr Alfred Spinks. Dr Suckling is general manager, research and technology, Imperial Chemical Industries.

Mr Brian Lloyd, sales and marketing director of Cardkey Systems has been appointed managing director of ANSA-PONE CORPORATION. He succeeds Mr John Evans, who will be joining the boards of Cambell Norton Associates of Irvine California and Lyle Consultants of Houston.

Mr Eric Lloyd, sales and marketing director of Cardkey Systems has been appointed managing director of ANSA-PONE CORPORATION. He succeeds Mr John Evans, who will be joining the boards of Cambell Norton Associates of Irvine California and Lyle Consultants of Houston.

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BASE LENDING RATES table listing various banks and their rates, including A.E.N. Bank, Allied Irish Bank, American Express Bank, etc.

ATTWOODS PLC CONTINUED

- (viii) A Director who is in any way interested in a contract or proposed contract with Attwoods is obliged to declare his interest at a meeting of the Directors in accordance with Section 199 of the Companies Act, 1949...

LEGAL NOTICES

IN THE MATTER OF L & B CANVAS PRODUCTS LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1947...

NOTICE IS HEREBY GIVEN that the order of the above-named Company, which is being wound up as a liquidator, is required, on or before the 30th day of April, 1982...

ART GALLERIES

- BLACKMAN HARKY GALLERY, 11, MEISSER AVENUE, EC1A 4JH. Tel: 07726 2922.
- BROWN & BERRY, 19, GORE ST., W1. 01. Tel: 01-235 9018.
- ALPINE GALLERY, 74, South Audley Street, W1. Tel: 01-235 9018.

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT

Head Office: The Financial Times Limited, Brook House, 3D Cannon Street, London EC4A 3DF. Tel: 01-583 4871.

International & British Editorial & Advertisement Offices: London: 15, Abchurch Lane, EC4A 3DF. Tel: 01-583 4871.

Frankfurt: The Financial Times (Europe) Ltd., Schillerstr. 54, D-6000 Frankfurt-am-Main 5. Tel: 021-246 222.

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COMPANY NOTICES

URQUIJO INTERNATIONAL N.V. US \$30,400,000 FLOATING RATE NOTES DUE 1982

For the six months, March 25, 1982 to September 22, 1982, the Notes will carry an interest rate of 18.50% per annum...

By Order of the Board of Directors: C. E. WENNER, London Secretary

GOLD FIELDS GROUP VEGEITRIESTRAUSMETAL HOLDINGS LIMITED

NOTICE IS HEREBY GIVEN that the AGM of GOLD FIELDS GROUP VEGEITRIESTRAUSMETAL HOLDINGS LIMITED will be held on 30 April 1982 at 10.00 am...

By Order of the Board of Directors: C. E. WENNER, London Secretary

METROPOLITAN BOROUGH OF CALDER. NOTICE OF THE AGM OF CALDER BOROUGH COUNCIL

The AGM of Calder Borough Council will be held on 12th April 1982 at 7.30 pm at the Calder Town Hall...

By Order of the Board of Directors: P. FISHER, Secretary

ELECTRICITE DE FRANCE National Service. Public Corporation of the French State

Law and Regulation of Electricity. Law No. 10 of 1965. (No. 10 of 1965)

Registered Office: 2, rue Louis Morin, Paris (8ème)

BOUNDS 8.00%, 1971-1988

Interest: 8.00% p.a. (fixed)

Redemption: 15th March 1988

By Order of the Board of Directors: P. FISHER, Secretary

AMERICAN EXECUTIVES seek Jimmy furnished data or prospectus up to \$250 per week.

USUAL FEES REQUIRED. PHILIPS KAY AND LEWIS 01-433 2245

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Group 4 Cash 'n' Carry advertisement with large stylized text and a graphic of a shopping cart.

PLUS! A SPECIAL PAYROLL PROCESSING OFFER!! advertisement listing services like labor cost analysis, no jobbing or setting up fees, etc.

group4 SECURITAS advertisement with logo and contact information.

MINISTRY OF THE INTERIOR COMPANHIA DE DESENVOLVIMENTO DO VALE DO SAO FRANCISCO advertisement for CODEVASF - INTERNATIONAL CIO.

AZIENDA AUTONOMA DELLE FERROVIE DELLO STATO advertisement for U.S. \$225,000,000 Floating Rate Notes 1988.

MURATA MANUFACTURING COMPANY, LTD. advertisement for U.S. \$40,000,000 5 1/2% Convertible Bonds Due 1995.

MURATA MANUFACTURING COMPANY, LTD. advertisement for U.S. \$40,000,000 5 1/2% Convertible Bonds Due 1995.

Tauernautobahn Aktiengesellschaft advertisement for U.S. \$27,000,000 Bonds.

BANK OVERSEAS HOLDINGS PLC advertisement for U.S. \$25,000,000 Bonds.

AMERICAN EXECUTIVES advertisement for Jimmy furnished data or prospectus up to \$250 per week.

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Mar. 24, Mar. 25, Mar. 26, and Mar. 27.

STOCK

Table of stock prices for various companies, including columns for Stock, Mar. 24, Mar. 25, Mar. 26, and Mar. 27.

Early Wall St rally of 4.5

After easing fresh at the outset on meeting further short-term profit-taking, Wall Street resumed its recent good rally in fairly active early dealings.

The Dow Jones Industrial Average was up 4.87 at 87.81 on balance at 1 pm, after initially losing two points more.

The NYSE All Common Index was up 2.25 at 2,251.77, while the NYSE 30 Index shot 1.03 to 3,542.15, while volume reached 380m shares.

Analysts said institutions with large cash positions are continuing to buy stock, providing support to the market despite worries about the direction of U.S. interest rates and the outlook for corporate earnings.

Several companies have reported poor first-quarter earnings and their stock prices have fallen as a result.

Richardson-Vicks, which expects lower earnings for both its fiscal third-quarter ending March 31 and the full year, was off 1.03 to \$22. Republic Steel shed 1.03 to \$21 after projecting a first-quarter loss.

A block of 668,800 shares of Dana changed hands at \$23, unchanged, making it the third most active issue.

Other heavily traded stocks included Cities Service, up 3 1/2 to \$30, Petrolina, up 1/2 to \$13 1/2, and Ryder Services, down 1/2 to \$24.

THE AMERICAN SE Market Value Index improved 1.97 to 251.91 at 1 pm. Volume 2.69m shares.

Closing prices for North America were not available for this edition.

Canada

The Oils group put on the best performance on mixed Canadian markets yesterday morning.

The Toronto Composite Index barreled 1.5 to 1,617.4, while the Oil and Gas index gained 3.2 to 2,631.1.

Tokyo

An easier tempo prevailed yesterday in fairly active trading, breaking the sharp rally of recent weeks.

The Nikkei-Dow Jones Average, which had rebounded 305 points to the past four business days, receded 12.15 to 7,175.15.

The Tokyo SE index shed 1.03 to 5,842.15, while volume reached 380m shares (30m).

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Financial Times Friday March 26 1982

Commodities and Markets

COMMODITIES AND AGRICULTURE

EEC drops tin pact objection

BY WONG SUIKING IN KUALA LUMPUR
TIN PRODUCING countries, with the exception of Australia, have given up hope of persuading the U.S. to join the Sixth International Tin Agreement...

Anti-whaling bid shelved

BY RICHARD MOONEY
THE ANTI-whaling lobby at the International Whaling Commission yesterday drew back from a bid to ban the hunting of sperm whales in the North West Pacific...

Support for record farm price rise

BY LARRY KLINGER IN BRUSSELS
THE EUROPEAN Parliament last night was moving towards a decision to support a record increase in EEC guaranteed farm prices...

FARMER'S VIEWPOINT
The cheaper food alternative

IN 1975 total UK butter consumption was 512,000 tonnes, of which home production was less than 10 per cent. By 1985 consumption is expected to fall to 175,000 tonnes, all of which could be satisfied by home production...

Europe instead of being dumped elsewhere in the world as at present to make room for substitutes imports. Food manufacturers would welcome a return to such a system...

Datuk Leong commented that those who talk about market manipulation by the so-called mysterious buyer, backed by Malaysians, should also consider the manipulation of "short" sellers on the market...

Danish clampdown on foot and mouth island

BY HILARY BARNES IN COPENHAGEN
THE CONTROL and observation area for foot and mouth disease was extended yesterday to the whole of the island of Funen and all slaughtering activity on Funen was suspended...

Japanese aluminium stockpile plan

TOKYO - Japan's International Trade and Industry Ministry said it plans to buy about 7,300 tonnes of primary aluminium from local smelters soon to increase its stockpile...

Commodity earnings lower

BY JAMES BLIXTON IN ROME
THE PRICE in real terms of 15 main agricultural commodities was lower last year than in 1960, according to the UN Food and Agricultural Organisation (FAO)...

China buys more wheat

AUSTRALIA announced yesterday it had sold a further 100,000 tonnes of wheat to China for shipment between July and December...

Coffee futures fall further

By Our Commodities Staff
COFFEE PRICES fell sharply on the London robushta futures market again yesterday. The May position, which fell £42 on Wednesday, went down another £20 to £1,168.50 a tonne in the face of speculative selling...

AMERICAN MARKETS

Table with columns for Precious Metals, Metals, and other market indicators. Includes prices for Gold, Silver, and various metals.

BRITISH COMMODITY MARKETS

Table of British Commodity Markets including Base Metals (Tin, Copper, Lead), Zinc, and Aluminium prices.

GRAINS

Table of Grain prices including Wheat, Barley, and other cereals.

PRICE CHANGES

Table of Price Changes for various commodities like Metals, Wool, and Meats.

FINANCIAL FUTURES

A major privately owned trading group is interested in a joint venture with the British Limbless Group. The group is currently in a position to provide financial support, full accounting and computer back-up facilities...

TRAVEL

The Sun Shines all the time in the West Indies. We have a wide range of holiday packages to offer you. We have covered photographic equipment, air tickets and airport transfers, and more.

COFFEE

Early commission houses selling protracted in western markets before dealer buying and general profit-taking impeded a minor recovery in light volume, reports Great Southern Latex. A lower New York opening attracted further selling which was well absorbed.

MEAT/VEGETABLES

SMITHFIELD - Pence per pound. Beef: Scotch 14.5, veal 8.5 to 9.5, mutton 8.5 to 9.5, lamb 8.5 to 9.5, pig 8.5 to 9.5, chicken 8.5 to 9.5, turkey 8.5 to 9.5, duck 8.5 to 9.5, goose 8.5 to 9.5, rabbit 8.5 to 9.5, hare 8.5 to 9.5, venison 8.5 to 9.5, wild game 8.5 to 9.5, fish 8.5 to 9.5, shellfish 8.5 to 9.5, fruit 8.5 to 9.5, vegetables 8.5 to 9.5, other 8.5 to 9.5.

EUROPEAN MARKETS

Table of European Markets including Wheat, Barley, and other commodities.

WE THE LIMBLESS LOOK TO YOU FOR HELP. We come from both worlds. We come from Korea, Kenya, Malaya, Aden, Cyprus, and from Ulster. Now, disabled, we must look to you for help. Please help by helping our Association, the LIMBLESS. LIMBLESS looks after the limbless from all the Services. It helps to overcome the shock of losing one's limb or an eye, and for the severely handicapped, it provides Residential Homes where they can live in peace and dignity. Help the disabled by helping LIMBLESS. We promise you that not one penny of your donation will be wasted.

Gilts lower but close above worst after quiet trading
Company statements attract most interest in equities

Account Dealing Dates
First Declared Last Account
Dealing Date Dealings Day

Quotations generally moved within narrow limits in stock markets yesterday. Equities opened easier and drifted lower in the continued absence of support.

Investors were content to stay on the sidelines awaiting developments and interest was generated chiefly by company trading announcements and earnings reports.

Overall, falls in FT quoted Industrials outweighed rises by nine-to-four.

Apart from the index-linked stocks, there were few signs of activity in British Funds.

Quotations started lower virtually across the board and were soon going easier with the shorts registering losses of 1/4 at one stage; falls were reduced by the close to 1/4 or 1/8, although Treasury 1 1/2 per cent ended 1/4

off at 159 1/2 for the 550-paid stock. Mediums and longs also closed above the worst, with falls generally ranging to 1/4.

The Government Securities Index was 0.22 down for a two-day setback of 0.64 at 68.91 to retain a rise of 0.46 so far on the week.

Gold shares ran into selling following the South African budget and the Gold Mines Index lost 14.1 at 240.7.

Eagle Star down again
Comment on the disappointing preliminary figures prompted a fresh decline in Eagle Star of 5 to 389, after 378p.

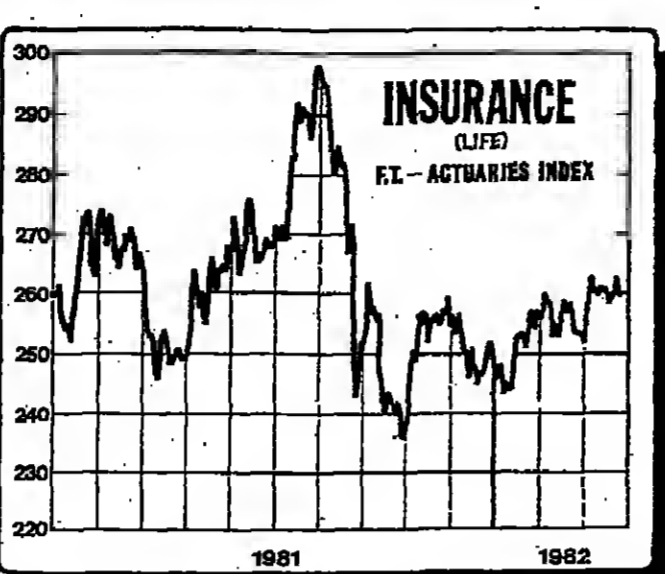
Other Composites drifted lower on lack of support. Sun Alliance relinquished 6 to 880p, while General Accident, 318p, GRE, 306p, and Phoenix, 256p, all finished 4 lower.

Life issues turned distinctly dull with Equity and Law particularly vulnerable and 16 down at 412p. The trading consideration of the trading statements left London and Manchester a further 5 off at 254p and Prudential a penny down at 231p.

Eod-Account influences and the threat of increased taxation deterred investment interest in the major clearings. Quotations drifted lower and Barclays ended 8 down at 450p with NatWest 7 easier at 428p.

Wines and Spirits usually finished with modest falls, where changed. Amalgamated Distilled Products gave up 3 to 79p following the disappointing mid-term results.

Leading Buildings gave ground



end-Account influences, but losses were confined to a few titles. Elsewhere, new-time buying ahead of the preliminary results, due on April 6, lifted Higgs and Hill 8 to 154p, while demand in a thin market left Bakerid 4 up at 128.1822 peak of 117p. Microconced shed a penny to 88p following the annual results.

ICI came under early selling pressure following an analysts' meeting and gloomy industry projections and reacted to 318p before closing a net 4 down at 320p. Bagnard and Noakes added a couple of pence to 110p following the chairman's optimistic statement.

Business in Foods expanded, but the trend was to lower levels. Retailers had J. Sainsbury 2 1/2 off at 570p, Associated Dairies 2 1/2 cheaper at 134p and Kwik Save 8 down at 252p.

Inter-City Investment returned to prominence in miscellaneous figures, left BIC 10 down at 52p, while other Electrical majors lacked investment support and drifted lower.

Further profit-taking in the wake of the excellent annual figures left BIC 10 down at 52p, while other Electrical majors lacked investment support and drifted lower.

Oil prices were quiet, but Enthusiasm for Oils was lacking during the House session, but quotations were a distinct improvement on the previous day's dealings on vague rumours emanating from the States about an offshore oil strike to Prudhoe Bay.

London Financials were initially sold but rallied to close above the day's lowest level. RTZ and Gold Fields both ended around 3 off at 418p and 380p respectively.

Australians provided a feature in Clarendon Petroleum, which improved 6 more to 61p, after 59p, on further consideration of the oil discovery in the Jackson South 1 exploration well, described by CSR as a new oil field.

The continued small trade in the London equity market resulted in another poor session in Traded Options, only 1,316 deals were arranged—under half the previous day's total and well below last week's average of 1,617. Calls completed yesterday amounted to 758, of which Commercial Union recorded 143 and Loozbe, 159.

receded 7 to 253p. Bowater, annual results scheduled for April 6, gave up 5 to 240p and Turner and Newall came on offer again at 31p down 3.

The Leisure sector displayed several noteworthy movements. D. M. Lancaster jumped to 31p before closing a net 5 up at 31p following a bid approach, while Horizon Travel put on 5 for a two-day gain of 12 to 387p; the latter's preliminary results are expected next Monday.

Saga Holidays closed 5 down at 156p, the satisfactory interim profits outweighed by the cautious tenor of the chairman's statement.

Newspapers were again irregular. Associated eased a couple of pence to 185p, but Pearson Longman added 5 to 310p for a gain of 38 since the announcement of talks with the publishers, 2 cheaper at 256p.

Among provincials, profit-taking clipped 4 from Liverpool Daily Post, 188p, while United eased 2 to 171p following the annual profits report. Paper's Printings featured Bemrose, which jumped 13 to 73p in response to the sharply increased preliminary profits and dividend.

British Printing added 3 1/2 to 191.822 peak of 361p on the acquisition of 'Wayfarer' magazine. Buzzi Pula formed 4 to 172p after a favorable Press mention. Further consideration of the annual results lifted Richard Clay 2 more to 430p, but BIC 10 gave up 3 of the previous day's gain of 13 which followed the full-year results.

Quietly dull conditions prevailed in Properties, Land Securities, 292p, and MEPC, 224p, shedding 3 apiece. Slough Estates, up 9 on Wednesday on the annual results and scrip issue proposal, gave up 3 to 140p on profit-taking. On the other hand, British Estates improved 2 to 111p; the company has been granted planning permission for the development of a new industrial estate at Kemel Hamstead.

Elsewhere, Fairview Estates added a penny to 108p in response to the interim results, while recently firm Rosehough encountered profit-taking and shed 9 to 278p. On the bid front, Estates and General gained 6 to 68p; hidders Federated Land eased 3 for a two-day fall of 8 to 145p.

Enthusiasm for Oils was lacking during the House session, but quotations were a distinct improvement on the previous day's dealings on vague rumours emanating from the States about an offshore oil strike to Prudhoe Bay.

British Petroleum closed 2 dearer on balance at 286p, after 285p, while Shell reversed the evening's night level of 372p, after 368p. Ultramar edged 12 up to 390p and Barmah 3 to the good at 115p. Recently firm Tricentral settled 4 cheaper at 194p, after 190p, the annual results falling to match best estimates. Among the Humble's Group participants, Candecra put on 5 to 186p and Carless 8 to 160p, but Martinez, a particularly strong market recently, eased a couple of pence to 99p. NCC Energy attracted

new-time interest and put on 10 to 52p. Preliminary profits from Ocean Transport and Trading were some 18m better than the market had expected and the shares touched 127p before settling for a net gain of 3 at 123p. Other Shippings took heart from the announcement, notably F & O Deferred which rose 3 to 136p in active trading; the annual results are expected early in May.

The sharemarket, which weakened appreciably in Wednesday's late trade, was marked down sharply at the outset yesterday and met sustained and heavy selling pressure from the Continent, London and Johannesburg.

An attempt at a rally around the official close proved short-lived as the market fell further to close at the day's lowest level.

The budget proposal to increase from 5 per cent to 15 per cent the surcharge on taxes of gold and diamond mines was cited as the major factor affecting sentiment while the downturn in the bullion price—\$5 cheaper at \$327 an ounce—was an additional bearish influence.

The Gold Mines index dropped 14.1 to 240.7.

The highest losses in the higher-priced issues were sustained by Randfontein, 221, Kloof, 111, Val Reefs, 124 and Western Deep, 112, which all registered falls in excess of a point, while medium- and lower-priced stocks showed Harmony 53 down at 51p and Kinross 37 off at 488p.

Selling of South African Financials was also heavy. 'Amold' dropped 2 1/2 to 231p, 'Johnnies' fell to a 1981-82 low of 234p, GFS to a point to 286p, Anglo American Corporates 24 to 460p and Geonor 35 to 790p.

De Beers, a weak market in recent weeks following the poor profits performance and dividend cut, gave up 11 to 236p.

Platioum were equally depressed, with Rustenburg 13 off at 150p and Impala 8 cheaper at 202p.

London Financials were initially sold but rallied to close above the day's lowest level. RTZ and Gold Fields both ended around 3 off at 418p and 380p respectively.

Australians provided a feature in Clarendon Petroleum, which improved 6 more to 61p, after 59p, on further consideration of the oil discovery in the Jackson South 1 exploration well, described by CSR as a new oil field.

The continued small trade in the London equity market resulted in another poor session in Traded Options, only 1,316 deals were arranged—under half the previous day's total and well below last week's average of 1,617. Calls completed yesterday amounted to 758, of which Commercial Union recorded 143 and Loozbe, 159.

Table with columns: FINANCIAL TIMES STOCK INDICES, Mar 26, Mar 27, Mar 28, Mar 29, Mar 30, Mar 31, A year ago. Rows include Government Secs, Fixed Interest, Industrial Ord., Gold Mines, etc.

Table with columns: HIGHS AND LOWS, S.E. ACTIVITY. Rows include Govt. Secs., Fixed Int., Ind. Ord., Gold Mines.

Goodman revives

Demand for Stores again left much to be desired and the leaders drifted to close a shade easier for choice. Goodman Brothers closed out among smaller-priced issues with a gain of 3 to 17p on revived speculative support.

Further profit-taking in the wake of the excellent annual figures left BIC 10 down at 52p, while other Electrical majors lacked investment support and drifted lower.

Oil prices were quiet, but Enthusiasm for Oils was lacking during the House session, but quotations were a distinct improvement on the previous day's dealings on vague rumours emanating from the States about an offshore oil strike to Prudhoe Bay.

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OPTIONS

First Last Decl Last For Deal Decl Last Settling Date

Mar 22 April 2 July 1 July 12 April 5 April 26 July 29 July 26 April 26 May 7 July 29 Aug 9

For rate indications see end of Share Information Service

Mooney was given for the call in ICL, Turner and Newall, Howard Tenens, Poseldon, Eagle Star, First National Finance, Premier Oil, North Kalgarth, Val Ref, Singa, Pricolon, Brown and Jackson, John Waddington, Driefontein, Samelsson Film Service, Scottish and Newcastle, Offshore Oil, Metal Box, Comtech and Town and City Properties. A put was taken out in Sotheby Parke Bernet, while doubles were transacted in ICL and Premier Oil.

NEW HIGHS AND LOWS FOR 1981/2

Table listing new highs and lows for various companies like Carr John, Hines & Hill, G. S. Electric, etc.

NEW LOWS (16)

Table listing new lows for companies like Babbly J, Crest Nicholson, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls for British Funds, Foreign Bonds, etc.

WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London. The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, March 24, 1982.

Large table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR. Lists exchange rates for countries like Afghanistan, Albania, Algeria, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Thurs March 25 1982, Wed Mar 24, Tues Mar 23, Mon Mar 22, Fri Mar 19, Year Ago. Rows include CAPITAL GOODS, BUILDING MATERIALS, etc.

Table with columns: FIXED INTEREST, AVERAGE GROSS REDEMPTION YIELDS. Rows include British Government, 1 1/2% 5 years, etc.

Not available. (n) Market rate. (o) U.S. dollar per National Currency unit. (c) Commercial rate. (f) Financial rate. (1) Floating rate fixed yield by Central Bank of Egypt for Importers. (2) Argentine-Commercial and financial rate combined 30/12/81. (3) Somali: Parity exchange rate introduced July 1 under essential imports. (4) Somali: Exports and Non-Essential Imports and Transfers.

INSURANCE BONDS

Table of insurance bonds including Crown Life, Abbey Life Assurance Co. Ltd., and various other companies with their respective financial details.

FT UNIT TRUST INFORMATION SERVICE

Main table of FT Unit Trust Information Service listing various unit trusts such as Legal & General, Norwich Union, Standard Life, and others, with columns for name, type, and other details.

Table of offshore and overseas funds including Annuity General, Grand Pacific, and various international investment funds.

EST STOCKS

OFFERS

E INDICES

NOTES: Price are in pence unless otherwise indicated. Value of shares in just column allow for all buying... (Additional notes regarding share values and market conditions.)

UNIONS AND EMPLOYERS ATTACK GOVERNMENT PROPOSALS

French unveil retirement plan

BY DAVID HOUSEGO AND TERRY DODSWORTH IN PARIS

THE FRENCH Government yesterday unveiled a series of decrees and draft bills aimed at reducing the retirement age from 65 to 60 and to improve consultation in industry.

Under them from April 1983 employees would be able to retire at 60 on a pension geared to their salary over their last 10 working years. But there would be a ceiling equivalent to 50 per cent of the maximum pensionable salary under the State Social Security scheme — currently FF2,265 (£264) a month or a little less than the minimum wage.

This will have to be topped up by payments from non-state social security schemes which have yet to be negotiated with employers.

Only those with 37.5 years of social security contributions will be eligible for retirement at 60.

Companies employing more than 50 people would be forced to negotiate salaries and working hours every year, while sec-

toral industrial agreements would also have to be brought up to date annually.

While there would be no conclusion a deal, it would become more difficult than at present for managements to escape with partial agreements forced through with the complicity of minority unions.

To future any union that has more than a 50 per cent representation in a company can veto these sort of minority deals—a

COAL BOARD CHIEF SACKED

THE GENERAL manager of the French national coal board, Charbonnages de France, was sacked by the Government yesterday after criticising the handling of energy policy, writes David White in Paris.

M Jean-Pierre Higon was appointed to the job only a month ago. A few days later, M Higon, who last year headed a governmental energy working group, resigned from the board of the national

measure that, in practice, will tend to give more influence to the Communist-led CGT in certain industries.

On the question of union powers the Government is proposing both to strengthen the works council system along with the rights of union officials in companies with more than 50 workers, management is already required to submit some plans to workers' representatives. But the new Bill would require the

COAL BOARD CHIEF SACKED

energy saving agency. He was against the Government's plan to cut the agency's budget by 17 per cent to help pay a price premium for Algerian natural gas.

M Rogoo was quoted as saying the agency could no longer fulfil its objectives. M Edmond Hervé, the Energy Minister, said M Higon had failed in his "duty to respect the Government's policy and participate in its implementation."

Employers were worried at both the new powers given workers in industry and the possibility of increased costs to industry through early retirement and higher insurance contributions.

handing over of much more financial information.

In certain cases the committee would have the right to call in an accountant, or send representatives on financial training courses.

The last two proposals, designed to increase workers' negotiating rights while strengthening worker representation and powers on the factory floor, could lead to a shift in the power structure away from centralised bargaining, although this remains to be demonstrated in practice.

Unions were critical of the pension rights attached to the possibility of retiring at 60, and the CGT also had some reservations that the extension of workers' rights did not go far enough.

Employers were worried at both the new powers given workers in industry and the possibility of increased costs to industry through early retirement and higher insurance contributions.

Bid to protect franc, Page 2



Cross quits U.S. office equipment company

By Guy de Jonquieres

MR GEOFFREY CROSS is resigning as president and chief executive of A. B. Dick, the U.S. office equipment manufacturer which was acquired by Lord Weinstock's General Electric Company in 1978.

A. B. Dick said in Chicago that Mr Cross, who is British, had decided to leave the company to "pursue personal business interests." He would continue to serve on an interim basis until a successor was found.

Mr Cross, pictured above, joined GEC in late 1977. He had previously been managing director of ICL, Britain's largest computer manufacturer, which he helped recover from its serious financial difficulties of the early 1970s.

He played a major role in GEC's purchase of A. B. Dick for \$100m (£55.6m). Since then he has devoted most of his energies to trying to transform the company from a manufacturer of mechanical copiers and duplicators into a supplier of modern electronic office products.

The company, which has annual sales of about \$450m, possesses an extensive marketing network in the U.S. and abroad. But it faces intense competition in the word processor and small business computer markets from established suppliers such as IBM, Xerox and Wang.

A. B. Dick does not publish separate results but it is believed to have been trading at a loss since 1980. The results of its new product development programme are expected to start bearing fruit in the coming year.

Mr Cross, who reported directly to Lord Weinstock, GEC's managing director, was also given a brief to prospect for further corporate acquisitions in America.

According to A. B. Dick, Mr Cross, aged 48, plans to turn his attention to a number of investments which he has made in Southern California.

There was no indication yesterday of when his successor would be appointed. GEC is expected to seek candidates from within the group.

THE LEX COLUMN

Lucas slow away from lights

Weak U.S. bond prices, pressure on sterling, and some forbidding about the next set of UK money figures left gilded somewhat lower again yesterday. Equities slipped by only 2.9 points on the FT 30-Share Index, a fair performance given that the £28m placing of Thomas Tilling shares takes the amount of new money raised this week—with STC and Vickers—over £100m.

Index fell 2.7 to 559.9

start-up costs in the second half alone.

There are admittedly some bright spots in the trading picture, and the blood-letting has largely been completed. Lucas will show a slight cash outflow this year only because of an imminent acquisition in North America. But the balance sheet is still none too strong and, in a yield of 8.1 per cent at last night's price of 198p, the shares are still in the convalescent ward.

Lucas

The main benefits of the Lucas reorganisation were showing through by the second half of last year and, as yesterday's interim figures showed, recovery is now more of an uphill struggle.

The six months to January are traditionally the weaker period and the bias was accentuated this time by the appalling winter weather. But after pre-tax profits of almost £24m in the second half, adding back redundancy costs, yesterday's figure of £9.3m was nothing to be proud of.

The anticipated upturn in demand has simply failed to materialise. The vehicle equipment division has reached break-even, after losses of £35m in the same period of last year, but this is almost wholly attributable to shrinkage—about £80m of annual wage costs were stripped out in 1980-81. The growth in UK car sales has been fully offset by the weakness of the commercial vehicle market.

Lucas is suffering like GKN from de-stocking in the U.S. car market but has to contend with the additional handicap of supplying diesel engine equipment at a time of falling oil prices. Bleakest of all is the aerospace division. Lucas has found orders to be in the cap but by closure RB211 sales but generate much lower margins and £3m will be needed for

Ocean

Ocean's figures are a jumble. After the 26 per cent decline in pre-tax profits at the halfway stage and the warning that the second six months would show similar results, the company managed to wrong-foot everyone yesterday. It produced a 10 per cent increase in pre-tax profits in the second half—enough to hold the decline for the year to only £2.1m for an income of £33.4m. In fact the recovery has more to do with accounting changes than underlying trading performance.

Cleaned up, the decline in the full year would be closely in line with that in the first half, although to be fair it can all be attributed to labour disputes affecting the important associate OCL. Trading profits are up £8.6m to £39.2m—but about half the gain is due to profits on property and early debt repayments and the elimination of ship modification provisions. Translation gains are probably responsible for the rest of the improvement.

The stated figures show a sharp recovery in the associates' performance—up from £4.4m in the first half to £9.4m in the second. However, a substantial element here has been an accounting switch in capitalising pre-delivery interest.

Against a dispute-ridden period, OCL will put on a better performance in the current year, even though trade volume is slackening. But without the cover of its long charter, Ocean is now cruelly exposed to rock bottom spot bulk rates, and there is an uncomfortable question mark over the Nigerian trade. The shares rose 3p yesterday to 123p, where the yield is 10.9 per cent.

French franc

The run on the French franc may have been stemmed—but only in the very short term and at considerable cost in terms of market disruption. The Bank of France has mounted one of its pre-emptive bear squeezes, driving overnight eurofranc interest rates up to 75 per cent, which makes the 20 per cent seven-day discount rate on Treasury bills in the domestic Paris market look positively cheap. At the same time exchange controls have been tightened almost to the limit: exporters must now repatriate foreign currency within a fortnight rather than a month, which should lead to immediate once-off purchases of francs.

Although the franc slipped further against the very strong dollar yesterday, it rallied to FF2,600 against the D-Mark against a floor level in the European monetary system of FF2,620.5. In theory, the interest rate weapon and other technical measures are supposed to protect EMS currencies from short-term speculative flows, while the parties are defended over a longer period by the convergence of policies in member countries. But there is no sign of any convergence in this case, and the franc's life expectancy at present EMS rates is as limited as the French authorities' tolerance of dear money.

Warning by Bank on U.S. policies

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE BANK of England warned yesterday that the UK's economic recovery could be choked off if interest rates were forced up by U.S. policies.

In its Quarterly Bulletin for March, the Bank calculates that in real terms interest rates are still at a historically high level in the U.S. and elsewhere. It suggests that large U.S. federal budget deficits combined with economic recovery there later this year could put upward pressure on real interest rates even though rates might fall in nominal terms because of a faster fall in inflation.

This would present other countries with a choice between raising their own rates which could choke growth, or allowing exchange rates to fall which could fuel inflation. It says: "With recovery here (the UK) still in its early stages, any sizeable rise in rates would increase the difficulties of companies and tend to make

economic growth this year less likely."

The Bank is significantly more pessimistic than the Treasury about prospects for growth.

The Treasury predicts output will grow 1.1 per cent this year, but the Bank, which does not publish a forecast, believes recovery could be much more sluggish.

The Bank refers to the generally more concerted approach to interest rate policies recently between the main European monetary authorities. It says concerted action could help but would be difficult to operate because of different market factors and "political sensitivities."

In a special article on the effects of North Sea Oil and gas on the UK economy, the Bank cautions against the view that the recent contraction of industry represents a beneficial way of weeding out unhealthy

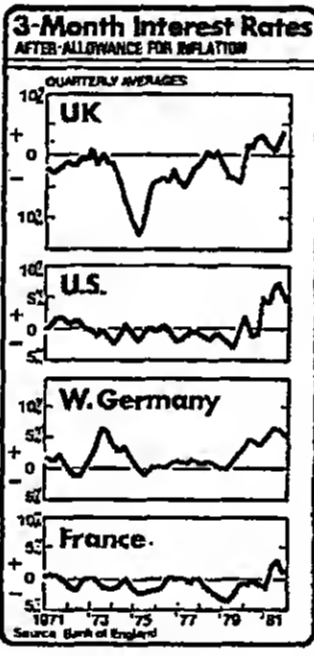
companies.

"This process carries substantial economic and human costs in terms of unemployment and could at some point prove difficult to reverse."

The Bank acquired further small amounts of gold to stock up Britain's reserves in the final quarter of last year, according to figures published in the bulletin.

The Bank apparently saw the price drop to \$400 an ounce at the end of last year as an opportunity for cheap buying. Since then the price has dropped a further \$70.

The figures show that Britain's gold reserves rose about 2 tonnes—worth roughly \$20m at present prices—in the last three months of 1981. Bank of England Quarterly Bulletin Volume 22 No 1 March 1982. Annual subscription £18, single copies £5. Details, Page 10; Editorial Comment, Page 20



Lucas makes £7m profit and holds interim pay-out

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

LUCAS INDUSTRIES, the motor components and aerospace equipment group, made pre-tax profits of more than £7m for the first half of its current financial year after heavy losses in 1980-81.

Mr Godfrey Messervy, the chairman, says in his interim statement that, even though demand remains depressed for most of the group's products, Lucas expects an improvement on the £4m profit achieved in the second half of 1980-81.

The results disappointed the City, which had been predicting better figures. The Lucas share price dipped for a while. By yesterday's close, however, it had recovered to 195p, unchanged on the overnight level.

In the first half of the 1980-81 financial year Lucas losses reached £25.4m after taking into account £7.21m net redundancy payments. For the full year to end-July 1981 the pre-tax loss was £21.43m.

The group cut its workforce by 10,267 in the 1980-81 trading period while a further 2,300 people were declared redundant in the first half of the current financial year at a cost of £2.28m.

Lucas is holding its interim dividend at 2.6p a share even though the cost, £2.47m, is not covered by the net profit of £2.26m.

Mr Messervy said the dividend for the full year "will be determined against the background of the trading conditions prevailing at the time of the announcement."

In the short term there is no sign of any strong recovery in demand for vehicles. In the U.S., sales of diesel engine equipment to General Motors, which held up well at first during the recession, have fallen away. This has put factories in the UK (at Ipswich) and in the U.S. (Greenville, North Carolina) on short time.

The difficult trading conditions in the Brazilian and Argentinian automotive industries are also expected to continue for some time.

Results of the aircraft business in the second half will be affected by the reduction in supplies for the Rolls-Royce RB-311 engine and the Tornado, and by start-up costs of two factories at Bradford and Huxton.

Sales for the first half rose from £543.29m to £601.86m. The group continued to maintain a high level of research and development expenditure—£28.22m in the first half compared with £26.78m in the same period last financial year.

Details, Page 22

China in \$230m coal deal with Occidental Petroleum

BY TONY WALKER IN PEKING

CHINA has signed a \$230m (£128m) preliminary agreement with Occidental Petroleum of the U.S. to develop large coal deposits west of Peking, mostly to serve the growing export markets in Japan and south-east Asia.

The deal is the largest joint venture between a Western company and China since the suspension of work on the Baoshan steel complex in late 1980 and the subsequent cut in foreign investment projects.

The agreement, signed yesterday by Dr Armand Hammer, Occidental chairman, and Kang Xun, chairman of the China National Coal and Development Corporation, calls for the U.S. company to supply technology and machinery for the development of the Pingshuo open-cast mine in Shaanxi province.

The mine is estimated to have deposits of 1.4bn tonnes of relatively high grade steaming coal, for power stations and industrial boilers. The agreement means that after the four years it will take to bring the mine on stream, China could pose a direct challenge to Australia's dominance of the Japanese steaming coal market.

Japan imported 12m tonnes of steaming coal last year, 5m tonnes of which came from Australia. Japan's needs for steam-

ing coal are expected to rise to 28m tonnes by 1985.

Dr Hammer said it was hoped construction of the Pingshuo mine would begin in April 1983 following a feasibility study by Island Creek Coal, an Occidental subsidiary.

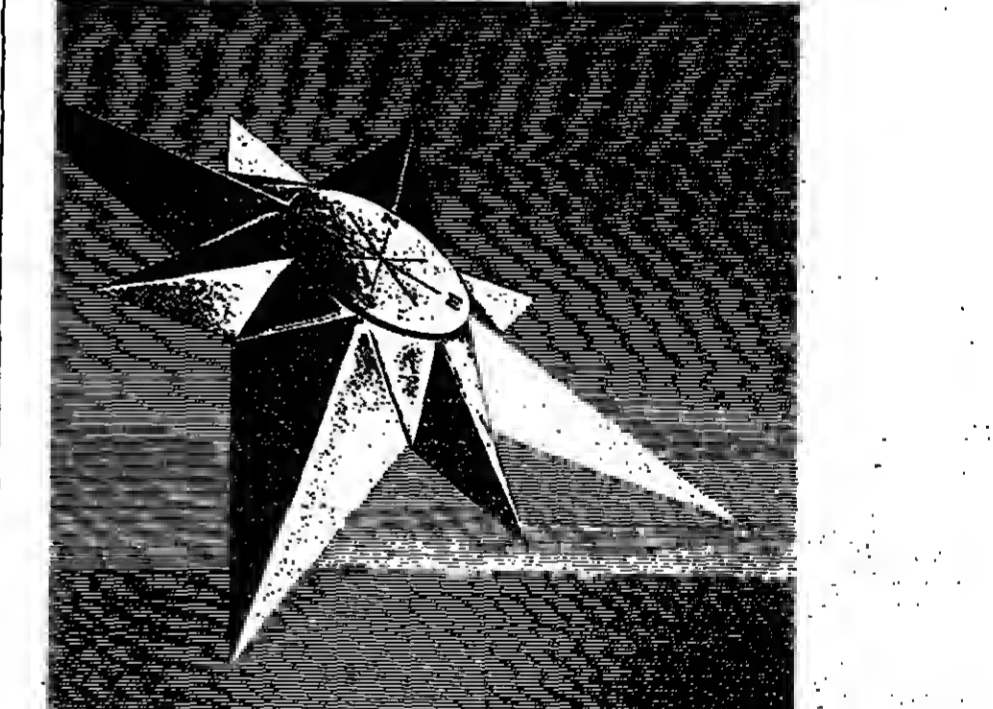
Initial production would be in early 1985, with full production level for the first phase of development being reached in 1986 with an annual output of 15m tonnes. Yesterday's contract applies to phase one, with phases two and three still under negotiation.

The preliminary agreement calls for China to provide materials for the mine's infrastructure. Eventually it is expected to lead to a full-scale partnership with China and Occidental sharing profits on a 50/50 basis until the U.S. company retrieves its initial investment. After that profits will go 60 per cent to the Chinese and 40 per cent to Occidental.

Dr Hammer said the Chinese had made it clear that present difficulties between Peking and Washington over Taiwan would not be allowed to affect the Occidental deal.

Dr Hammer, who is in his 80s, has had long experience in dealing with Communist regimes, having negotiated a number of agreements with the Soviet Union.

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UK seeks curbs on Atlantic flights

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

CURBS on the number of air services between Britain and the U.S. and controls on the number of extra seats offered on existing services will be proposed by the UK Government in Washington next week.

The move reflects growing concern about airlines' heavy losses on the route, which are believed to have run into several hundred million dollars last year. In 1981, of about 8.3m seats offered by UK and U.S. airlines over the North Atlantic nearly 3m remained empty.

The UK's proposals call for a gateway moratorium—a halt to the introduction of services to U.S. cities not yet served by direct flights—for two years from April 1. At present, the Bermuda Two Anglo-U.S. air

services pact permits flights from the UK to 23 U.S. cities, of which only 19 are served. Passenger figures on many of those routes are very low.

The Department of Trade believes no new cities should be added to the list unless the route is justified by passenger demand.

One victim of a "gateway moratorium" would be British Airways' plans to start a Gatwick-Newark (New York) service by British Airways this summer.

But the moratorium would not prevent any second British service to New York (New York), Miami or Los Angeles. British Caledonian's new service from Gatwick to Los Angeles, therefore, will go ahead from May 21 as planned.

Britain believes the main cause of uneconomic operations over the North Atlantic is the excess of available seats.

The proposed curbs would mean that airlines would be allowed to put on more aircraft only if they could prove there was passenger demand—for example, if it were having to turn passengers away.

The Department of Trade believes this would not transgress U.S. anti-trust laws.

The U.S. Government, however, has always been hostile to any kind of capacity controls on air services. No European government has so far sought such curbs, and the British move will put the U.S. Government in a difficult position.

Concern over North Atlantic losses is just as great in the U.S. as in the UK. Nevertheless, it has not prevented U.S. airlines from introducing new services, often to keep another operator out rather than in the hope of making money.

The new curbs have nothing to do with the collapse of Laker Airways since they were being mooted, with Laker support, before the airline ceased operating earlier this year.

The UK airlines are broadly in favour of the plans, and will be represented at the Washington talks.

The meeting is expected to be tough, and may last some time. It is possible it will be inconclusive, requiring a further meeting, perhaps in London.

Weather

UK TODAY MAINLY dry and sunny with some cloud and early-morning mist. England, Wales, Channel Isles. Dry, sunny periods, mist or fog at first in south. Rather warm. Max. 15C (59F). N. Scotland, Orkney, Shetland. Cloudy with rain later. Wind strong to gale. Max. 14C (57F). Outlook: Mainly dry, becoming cooler.

WORLDWIDE

Table with columns for location, day, and weather conditions. Includes cities like Accrington, Adelaide, Algiers, Amman, Amsterdam, Ankara, Baghdad, Barcelona, Beirut, Belgrade, Berlin, Birmingham, Blackburn, Bonn, Boston, Bristol, Bucharest, Brussels, Budapest, Cardiff, Casablanca, Cebu, Chicago, Cologne, Copenhagen, Dallas, Denver, Detroit, Dublin, Edinburgh, Frankfurt, Geneva, Glasgow, Hamburg, Harbin, Helsinki, Hong Kong, Indianapolis, Istanbul, Jacksonville, Johannesburg, London, Lyons, Madrid, Manila, Mexico City, Miami, Moscow, Newcastle, New York, Ottawa, Paris, Perth, Philadelphia, Phoenix, Pittsburgh, Portland, Rome, San Francisco, Seoul, Singapore, Stockholm, Sydney, Taipei, Toronto, Vancouver, Washington, Wellington, Wichita, Zurich.